

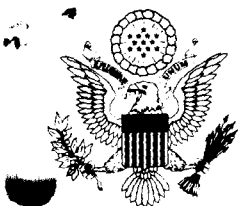


DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

REVIEW AND ANALYSIS

HANDBOOK

1995



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

January 1995

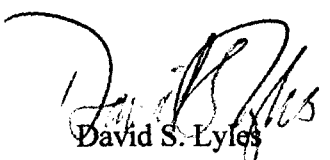
The Defense Base Closure and Realignment Commission has built a solid reputation for fair, objective and factual review and analysis of those bases recommended by the Secretary of Defense for closure or realignment based on the Force-Structure Plan and the Selection Criteria. It is the duty and responsibility of the Commission's staff for the 1995 process to uphold these standards and to continue in the open and independent environment which the Commission enjoys.

This handbook provides examples, guidelines, policies, and procedures to assist analysts in understanding the breadth and depth of their responsibilities. The volume of work to be performed in such a short period of time dictates that each analyst operate with limited supervision. The in-depth review and independent analysis become the final factual basis for decisions and if challenged in court, the back-up information used in defense of whatever lawsuits may be initiated.

This is not meant to alarm you but to make you aware of the importance and seriousness of the Defense Base Closure and Realignment Commission's work. The final decisions of the Commission represent a foundation for tomorrow's Defense infrastructure; however, they could be devastating to many communities. Therefore, our work must be as thorough and accurate as humanly possible.

Our analysis and oversight is greatly enhanced by concerned communities most affected by the closures and realignments. We encourage their involvement in the process which actually broadens and strengthens our own analysis. In fact, we consider the communities' work to validate or present factual information about the bases as an extension of our staff's work.

Our finished products and back-up documentation are an open book for all to see. Let's uphold the high standards set by the review and analysis work of the 1991 and 1993 Commissions.


David S. Lyles
Staff Director

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SECTION A REVIEW AND ANALYSIS PLAN



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SECTION B COMMUNITY/CONGRESSIONAL MEETINGS

- R&A Staff (Continued):
 - The staff member designated to take notes will prepare a meeting summary and forward the summary to the Liaison Office within 24 hours of the meeting
 - Staff members will provide any requested follow-up to the Liaison Office for further distribution to the community
- Liaison Office:
 - Provide direct contact with community groups which request meetings
 - Schedule meetings and reserve conference room
 - Coordinate with R&A Team Leaders and/or the Director of R&A to determine which R&A Team will assume responsibility for the meeting
 - Coordinate with the designated R&A Team Leader to ensure an R&A staff member is designated to take notes and prepare the meeting summary
 - Publish Memorandum of Meeting as early as possible prior to the meeting and ensure that the Commission attendees are listed and an asterisk denotes the person responsible for note taking and summary preparation
 - Attend the meeting, distribute the Memorandum of Meeting of all attendees, and update list of attendees
 - After the meeting, update the list of attendees on the Memorandum of Meeting, incorporate the meeting summary from designated staff member into the Memorandum of Meeting, and distribute the Memorandum of Meeting to appropriate staff members within 48 hours of the meeting
 - Ensure that the Executive Secretariat receives a copy of the Memorandum of Meeting which will be the official Commission record of the meeting
 - Provide any required follow-up to the community group
- Executive Secretariat:
 - File official copy of Memorandum of Meeting
 - Distribute copies of Memorandum of Meeting to the Staff Director, Executive Director, Director of Communications, General Counsel, Director of Congressional and Intergovernmental Affairs, Director of Review and Analysis, and the responsible R&A Team

Attachments:

1. Memorandum of Meeting Shell



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SECTION C INVESTIGATIVE HEARINGS

Responsibilities and Suspenses:

- R&A Staff:
 - Recommend subjects for hearings and proposed witnesses to Staff Director no later than mid-January
- Responsible R&A Team:
 - Provide requested information to Travel & Advance for preparation of invitation letters to witnesses
 - Coordinate agenda with Travel & Advance at least five days prior to the hearing
 - Consolidate proposed questions prepared by each R&A Team and provide 16, three-hole punched copies to Travel & Advance by COB three days before the hearing
 - Respond to Commissioners' questions and requests for information
 - Attend hearings
 - Prepare thank you letters with follow-up questions for appropriate witnesses and give to Executive Secretariat for dispatch no later than two days after hearing
- Military Assistant:
 - Provide notice to the *Federal Register* at least one month prior to the hearing, but in no event later than 10 days before the hearing
- Travel & Advance:
 - Dispatch letters inviting witnesses at least two weeks prior to the hearing
 - Arrange for stenographer no later than seven days prior to the hearing
 - Draft hearing agenda in coordination with responsible R&A Team no later than five days prior to the hearing
 - Arrange Commissioners' travel no later than five days prior to the hearing
 - Make luncheon arrangements for Commissioners and appropriate staff no later than five days prior to the hearing
 - Provide hearing schedule to Commissioners' secretaries no later than three days prior to the hearing
 - Inform the Chairman and Staff Director of Commissioner attendance no later than three days prior to the hearing
 - Prepare 21 read-ahead books by COB two days before each hearing and distribute them as follows: one copy to each Commissioner, the Staff Director, the Executive Director, the General Counsel, the Director of Communications, and the Director of Congressional and Intergovernmental Affairs; six copies to Review & Analysis; and two copies to the Executive Secretariat
 - Send read-ahead books to Commissioners by over-night mail at least two days before each hearing
 - Provide record copy of read-ahead book to Executive Secretariat

March 15

A.M.

BASE CLOSURE AND REALIGNMENT RECOMMENDATIONS

Purpose: To present publicly the recommended Department of Defense base closures and realignments.

Expectation: Macro view of how the closures and realignment recommendations mesh with the Force-Structure Plan, the final selection criteria, the threat, and the declining DoD budget.

Witness:

- The Honorable Les Aspin, Secretary of Defense, the Pentagon, Washington, DC 20301

PRELIMINARY LIST OF SUGGESTED QUESTIONS

Force Structure

1. During the development of this round of base closures, the Services were given the Base Force Structure as a basis for developing their recommendations, i.e., 12 Army divisions, 450 ships, and 26 Air Force wings.

Do your current base closure recommendations anticipate a force structure lower than the Base Force, or will a new force structure and additional closures and realignments be addressed in the 1995 round?

2. In your speech before the American Defense Preparedness Association on February 11, you said that a long-term strategic review of defense spending will begin in late March to assess threats, reconcile conflicting budget projections, and guide defense spending from 1995 through the end of the century. Based on this pending review, have you minimized the number of closures and realignments?
3. Considering the lack of significant changes in the Chairman of the Joint Chiefs of Staff Report on Roles, Missions, and Functions of the Armed Forces of the United States (Feb 93), do you envision asking the Chairman to take a deeper look at areas of potential cost savings and base closures and realignments?
4. Is the future Force-Structure Plan being developed based on projected world situations and threats, or is it being driven strictly by future budget numbers?
5. What future changes are expected in the Force-Structure Plan, and what effect are these changes expected to have on the 1995 base closure round?

HEARING AGENDA (continued)
MARCH 15, 1993
2118 RAYBURN BUILDING

2:40pm- 2:50pm	Admiral Frank Kelso Acting Secretary of the Navy Opening statement
2:50pm- 3:20pm	Commissioner questions of Admiral Kelso
3:20pm- 3:30pm	The Honorable John Shannon Acting Secretary of the Army Opening statement
3:30pm- 4:00pm	Commissioner questions of Secretary John Shannon
4:00pm	Hearing Adjourns



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SECTION D BASE VISITS

provide whatever support is required or requested by the Commissioner. Attachment 3 provides guidance concerning base visit support to Commissioners.

After the base visit the analyst will prepare a draft trip report in the format shown in Attachment 4. No later than the second workday after returning, the analyst will provide the draft report for comment to his team leader and the most senior Commission staff member at the base visit (if other staff attended). After including all comments, the analyst will then fax the draft trip report with a personal note to the lead Commissioner on the base visit. The note should include a request for any changes or additions to the trip report to be included prior to distribution. After incorporation of any Commissioner comments, the analyst will deliver the final trip report to the R&A Director's Direct Hire Analyst, who will provide it to the Executive Secretariat for final distribution.

Responsibilities and Suspenses:

- Responsible R&A Team:
 - Assign analyst to assist with Commissioner base visit
 - Analyst prepares input to the Commissioner Base Visit Book, including Base Summary Sheet, and provides to the R&A Director's Direct Hire Analyst at least one week prior to scheduled visit
 - Analyst tells Military Assistant those items/areas that must be included on the base visit
 - Analyst travels to base prior to scheduled visit (if schedule permits) and confirms arrangements for Commissioner's visit
 - Analyst accompanies and provides support to Commissioner(s) during visit
 - Analyst must be aware that competing/opposing/rival community groups may compete for Commissioner's time and should keep the Commissioner(s) focused on base assets and assessment of military value—communities make their case at regional hearings
 - Analyst prepares draft base visit trip report, obtains and incorporates Commission staff comments, and sends final draft by facsimile to the senior Commissioner on visit within five workdays after return from base visit for comments
 - Analyst incorporates Commissioner's comments and provides final trip report to the R&A Director's Direct Hire Analyst
 - Collect and handcarry or mail any handout materials to Executive Secretariat
 - Prepare thank you letters to base personnel and provide to Executive Secretariat for dispatch
- R&A Director's Direct Hire Analyst
 - Retain copy of final base visit trip reports in the Base Reference Books
 - Distribute input to Commission Base Visit books and base visit trip reports in coordination with Travel & Advance and Executive Secretariat.

COMMISSIONER BASE VISIT BOOKS

CONTENTS

1. Base Summary Sheet
2. Secretary of Defense Recommendation
3. Service Recommendation
4. Installation Categories
5. Installation Information
6. Maps (Area, Region)
7. State Closure History
8. State Map - DoD Installation and Statistical Data
9. Additional Information

SIGNIFICANT ISSUES

MILITARY ISSUES

- (Include pertinent items)

ECONOMIC IMPACT

- (Include pertinent items. This information will be provided by OSD in its report to the Commission. The Interagency Issues Team will provide comments and any additional information, as appropriate.)

COMMUNITY CONCERNS/ISSUES

- (Include pertinent items. This will be your initial opportunity to document and start analysis on community concerns. This list will be refined as additional inputs are gained through the actual visit, regional hearings, and community visits to the Commission office. These community concerns/issues along with R&A staff identified issues will be the basis for the adds and final deliberation hearings. These issues will be validated or rejected after consultation with the appropriate experts.)

Analyst's Name/Team/Date

BASE VISIT REPORT

INSTALLATION NAME

DATE

LEAD COMMISSIONER:

ACCOMPANYING COMMISSIONER:

COMMISSION STAFF:

LIST OF ATTENDEES:

BASE'S PRESENT MISSION:

SECRETARY OF DEFENSE RECOMMENDATION:

SECRETARY OF DEFENSE JUSTIFICATION:

MAIN FACILITIES REVIEWED:

KEY ISSUES IDENTIFIED

COMMUNITY CONCERNS RAISED:

REQUESTS FOR STAFF AS A RESULT OF VISIT:



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SECTION E REGIONAL HEARINGS

Responsibilities and Suspenses:

- Responsible R&A Team:
 - Assign analyst(s) to attend Regional Hearings
 - Provide, as necessary, base visit data (see Section D, Attachment 1) to the R&A Director's Direct Hire Analyst at least one week prior to the hearing for use in preparing Commissioners' Regional Hearing books
 - Attend Regional Hearings and assist Travel & Advance in the collection of community handout materials. Return materials to Executive Secretariat.
 - Prepare Regional Hearing Issue Summaries within one week of hearing date
- R&A Director's Direct Hire Analyst:
 - Assemble base visit data (see Section D, Attachment 1) for use in regional hearing books and provide to Travel and Advance to incorporate into the Commissioners' Regional Hearing books
 - Retain file copy of Regional Hearing Summaries
 - Distribute Regional Hearing Summaries in coordination with Executive Secretariat
- Military Assistant:
 - Provide notice to the *Federal Register* at least one month prior to the hearing, but in no event later than 10 days before the hearing
- Travel & Advance:
 - Arrange for regional hearing site
 - Arrange for travel for Commissioners and staff attending hearing
 - Assemble and distribute Regional Hearing Books
 - Attend hearing
 - Return all handout materials received at hearing to Executive Secretariat by the most expeditious means
- Liaison Office:
 - Coordinate community attendee list with Members of Congress
- Communications
 - Provide opening remarks for lead Commissioner
 - Arrange press availabilities
 - Attend hearing to support Commissioners

Attachments:

1. Format/Example - Regional Hearing Issue Summary



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SECTION F ADDS HEARING

- Responsible R&A Team:
 - Respond to queries from Commissioners regarding bases to be considered for discussion
 - Make available to Commissioners all community input and proposals regarding bases to be considered
 - Using the attached formats, prepare all appropriate presentation material for discussion with senior staff no later than three days prior to the hearing
 - Prepare read-ahead material and provide 16, three-hole punched hard copies to Travel & Advance by COB three days before the hearing
 - Provide 16 copies of the final presentation material to Travel and Advance no later than COB the day prior to the hearing to ensure inclusion in the read-ahead books prior to the start of the hearing
 - Respond to Commissioners' questions and requests for information
- General Counsel:
 - Work with the R&A Teams and the Commissioners in acquiring and formulating the list of bases to be reviewed for further consideration
 - Coordinate with DoD General Counsel to review and research all potential conflicts of interest regarding the bases to be reviewed
 - Provide counsel to Commissioners on an Attorney Client basis regarding any conflicts and subsequent recusals
- Military Assistant:
 - Provide notice to the *Federal Register* at least one month prior to the hearing, but in no event later than 10 days before the hearing
- Travel & Advance:
 - Arrange for stenographer no later than seven days prior to the hearing
 - Arrange Commissioner's travel no later than five days prior to the hearing
 - Make luncheon arrangements for Commissioners and appropriate staff no later than five days prior to the hearing
 - Provide hearing schedule to Commissioners' secretaries no later than three days prior to the hearing
 - Inform the Chairman and Staff Director of Commissioner attendance no later than three days prior to the hearing
 - Send read-ahead books to Commissioners by over-night mail at least two days before each hearing if available
 - Prepare 16 read-ahead books by COB two days before each hearing
 - Insert final presentation material in the books prior to the hearing
 - Take all necessary materials to hearing room
 - Set-up and clean-up hearing room
 - Prepare and submit travel vouchers for Commissioners as soon as possible after the hearing

(Service) Categories

CATEGORY	NUMBER

Highlighted categories have commissioner candidates for further consideration.

Base Analysis Category:

FOR CONSIDERATION: Study [Name of Installation(s)] **FOR CLOSURE** as (an) **ADDITION(S)** to (Reason for addition).

MAJOR ISSUES	Name of Installation (*)	Name of Installation (*)	Name of Installation (*)
MILITARY VALUE			
FORCE STRUCTURE			
ONE-TIME COSTS (\$ M) (CONSTRUCTION/HOUSING)			
ANNUAL SAVINGS (\$ M)			
BREAK EVEN YEAR			
BASE OPERATING BUDGET (\$ M)			
PERSONNEL IMPACT MIL/CIV			
ECONOMIC IMPACT			
ENVIRONMENTAL			

(C) = DoD recommendation for closure

(R) = DoD recommendation for realignment

(*) = Commissioner candidate for further consideration

ID	BASE	ST	ACTION	LEAD TEAM	2ND TEAM	3RD TEAM	AF ANALYST	LEAD ANALYST	CATEGORY
2	NORTH HIGHLANDS AGS	CA	CLOSE	AF			CRAIG		ANG
3	ONTARIO IAP, AGS	CA	CLOSE	AF			CRAIG		ANG
5	ROSLYN AGS	NY	CLOSE	AF			CRAIG		ANG
6	SPRINGFLD-BECKLEY MAP, AGS	OH	CLOSE	AF			CRAIG	DICK	LAB
1	BROOKS AFB	TX	CLOSE	X-SVC	AF		CRAIG		ANG
20	MOFFETT FED AIRFIELD AGS	CA	CLOSE	AF			DAVE	GLENN	DEPOT
13	ROBINS AFB	GA	REALIGN	X-SVC	AF		DAVE	GLENN	DEPOT
10	MCCLELLAN AFB	CA	REALIGN	X-SVC	AF		DAVE	GLENN	DEPOT
18	KELLY AFB	TX	REALIGN	X-SVC	AF		DAVE	GLENN	DEPOT
17	TINKER AFB	OK	REALIGN	X-SVC	AF		DAVE/FRANK	GLENN/LES	DEPOT/T&E
19	HILL AFB (2)	UT	REALIGN	X-SVC	AF		DAVE/FRANK		LAC/MSL
28	MINOT AFB	ND	REALIGN	AF			DAVE/RICK		LAC/MSL
14	MALMSTROM AFB	MT	REALIGN	AF			DAVE/RICK		LAC/MSL
16	GRAND FORKS AFB	ND	REALIGN	AF			FRANK	DICK	LAB
4	ROME LABORATORY (GRIFFISS)	NY	CLOSE	X-SVC	AF	ARMY	FRANK	DICK	REDIRECT
27	GRIFFISS AFB (2) (ROME LAB)	NY	REDIRECT	X-SVC	AF	ARMY	FRANK/MARK	LES	LABS
15	KIRTLAND AFB	NM	REALIGN	AF	X-SVC/IA		MARK		SPACE
11	ONIZUKA AS (MOFFETT)	CA	REALIGN	AF			MARK		T&E
23	WILLIAMS AFB	AZ	REDIRECT	X-SVC	AF		MARK		SPACE
24	LOWRY AFB	CO	REDIRECT	AF			MARK		AFRES
8	BERGSTROM ARB	TX	CLOSE	AF		NAVY	MERRILL		AFRES
25	HOMESTEAD AFB (2)	FL	REDIRECT	AF			MERRILL		UPT
9	REESE AFB	TX	CLOSE	AF	NAVY		MERRILL/MARK		AFRES
7	GR. PITTSBURGH IAP, ARS	PA	CLOSE	AF			RICK		ADMIN
26	MACDILL AFB	FL	REDIRECT	AF			RICK	LES	T&E
12	EGLIN AFB	FL	REALIGN	X-SVC	AF		STEVE	STEVE	T&E
21	REDCAP	NY	REALIGN	AF	X-SVC		STEVE	LES	T&E
22	AF EW EVAL SIMULATOR	TX	CLOSE	X-SVC	AF				

FO Air Force Team - USING this sheet (by Wayne) and
"Section D" of REA hand Book - START PREPARING FOR
Base Visits - Hopefully Release of Dates/Times will be today
DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION (DBCRC)

INSTALLATION VISITS

3/16

At least one member of the 1995 DBCRC will visit each of the major installations recommended for closure or realignment by the Secretary of Defense. The primary purpose of these visits is to assess firsthand the base's military value. Each installation visit is unique in its own way, and there is reasonable latitude within the limited time Commission personnel have for on-sight investigation of pertinent issues. Please use the following checklist as a planning "tickler" or menu of suggestions:

1. Expect at least one (1) Commissioner and one (1) staff member. Usually the staff member will arrive one day in advance for informal staff coordination and to provide assistance as desired for the Commissioners visit the next day.
2. Expect only about half a day, give or take, for the Commissioner's visit. The Commissioner will basically be in "receive mode" to look, listen, and learn as part of the independent process to investigate the issues critical to your base and its mission. Here's what past experience has shown works pretty well as a notional itinerary:
 - a. Airport pickup and transportation to the base.
 - b. Arrival of DBCRC personnel at installation.
 - c. 15 minutes max press/media availability. Your public-affairs office can easily handle setup for this. You might have him/her contact Wade Nelson, Chuck Pizer, or John Earnhardt in our Communications Department, DSN 226-0504 or commercial (703) 696-0504.
 - d. Mission/function briefing at installation conference facility/commander's office. Potential attendees: installation leadership, state elected officials, downtown leadership (Mayor/city council/"save-the-base" committee spokespersons/etc.). Written materials will be placed in our library, which is available to the public, and information therein will be considered during our analyses.
 - e. Brief community presentation. As a reminder, the primary purpose of the visit is to assess military value. However, community leaders or groups may want time to present their case. Again, we accept all documents for our analyses.
 - e. Windshield/walking tour of installation/key areas.
 - f. Transportation back to airport.
3. Depending upon arrival/departure times, a working breakfast or lunch may be appropriate. If you decide to go this route, something simple like coffee, juice, pastries, sandwiches, soft drinks, etc., is all that is expected. We pay our own way in this area.
4. Please do not hesitate to call if you have any question or doubt about any aspect of the visit. There are no dumb questions or details too small! Contact Col. Wayne Purser, USAF, Military Assistant, through our main phone number DSN 226-0504 or commercial (703) 696-0504, seven days a week until July 1.



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SECTION G MOTIONS

among the staff and Commissioners, a list of various options will be generated by the analyst and forwarded to the General Counsel who will develop the appropriate formal motions in draft form. It is possible to have four or five motions for an individual installation (e.g. closure, various realignments, or rejection of the recommendation of the Secretary of Defense). Again, the dependent nature that one action has on other actions must be clear. The General Counsel will have final approval over the completeness and legal sufficiency of any motion. All motions must be developed in sufficient time to allow for thorough review by the senior staff, but most importantly by the General Counsel. Accordingly, analysts should develop recommended options as comprehensively as possible in order to eliminate any ambiguities. Every effort should be made to have options completed and to the General Counsel at least four days prior to deliberations so that adequate time exists to develop specific motions. Questions should be discussed and resolved with the Team Leader or General Counsel.

Responsibilities and Suspenses:

- Responsible R&A Analyst:
 - Develop options to the Secretary's list of recommendations
 - Ensure all senior staff is aware of any dependent actions associated with various options
 - Forward approved options to the General Counsel who will develop draft motions, options should be provided to the General Counsel at least four days prior to deliberations
 - Review draft motions with the General Counsel for appropriate intent and comprehensiveness
 - Assist the General Counsel in developing motions during deliberations, if required
- General Counsel:
 - Be aware of various options under discussion including any which are dependent on other related options
 - Upon receipt of options from the R&A staff, develop draft motions for Commissioners' use at least two days prior to deliberations
 - Review draft motions with responsible R&A staff to ensure appropriate intent and comprehensiveness
 - During deliberations, develop motions, in concert with the R&A staff, as required

Attachment:

1. Motion Shell



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SECTION H DELIBERATION HEARING

- Responsible R&A Team (continued):
 - Prepare 16 copies of hearing books containing the final presentation material and provide to Travel & Advance no later than COB the day prior to the hearing to ensure availability to the Commissioners prior to the respective deliberation hearing
 - Respond to Commissioners' questions and requests for information
- General Counsel
 - Provide counsel to Commissioners on an Attorney Client basis regarding any conflicts and subsequent recusals
- Executive Secretariat
 - Prepare read-ahead material consisting of such items as base visit and regional hearing summaries and the latest DoD and community correspondence
- Military Assistant:
 - Provide notice to the *Federal Register* at least one month prior to the hearing, but in no event later than 10 days before the hearing
- Travel & Advance:
 - Arrange for stenographer no later than seven days prior to the hearing
 - Arrange Commissioner's travel no later than five days prior to the hearing
 - Make luncheon arrangements for Commissioners and appropriate staff no later than five days prior to the hearing
 - Provide hearing schedule to Commissioners' secretaries no later than three days prior to the hearing
 - Inform the Chairman and Staff Director of Commissioner attendance no later than three days prior to the hearing
 - Prepare 16 read-ahead books by COB two days before each hearing
 - Send read-ahead books to Commissioners by over-night mail at least two days before each hearing if available.
 - Insert final presentation material in Commissioners' books prior to the hearing
 - Take all necessary materials to hearing room
 - Set-up and clean-up hearing room
 - Prepare and submit travel vouchers for Commissioners as soon as possible after the hearing
- Liaison Office:
 - Schedule hearing room
 - Notify "Super 20"
 - Monitor and control dais visits

(Service) Categories

CATEGORY	NUMBER

Highlighted categories have installations DoD has recommended for closure or realignment or Commissioners have added for further consideration for closure or realignment.

Name of Installation

DoD Recommendation: As stated by DoD

or

Commissioner Add for Consideration: Study for closure or realignment due to...

Visiting Commissioner:

Category:

LAND Acres)	BUILDINGS (Million Square Feet)	FAMILY HOUSING (Units)	PERSONNEL		
			Mil	Stu	Civ

PERMANENT FACILITIES (%)	ANNUAL OPERATING COST (\$ M)	COST FACTORS		VHA	
		Construction	Per Diem	Officer	Enlisted

ONE TIME COSTS (\$M)		STEADY STATE SAVINGS (\$M)	BREAK EVEN YEAR	ECONOMIC IMPACT (%)	
Construction	Housing			93	Cumulative

(Continued)

MILITARY VALUE

Scenario Summary

(Name of Installation)

DoD RECOMMENDATION		SCENARIO I	
(State DoD recommendation)			
One Time Costs: Steady State Savings: Break Even Year:		One Time Costs: Steady State Savings: Break Even Year:	
PRO	CON	PRO	CON



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SECTION I FINAL REPORT

Responsibilities and Suspenses:

- R&A Staff:
 - Recommend subjects to be included in the *Issues for Further Consideration* chapter no later than mid-April
 - Draft narratives for the *Issues for Further Consideration* chapter as assigned
- Responsible R&A Team:
 - Draft *Commission Findings* and *Commission Recommendation(s)* sections for each alternative recommendation for which a motion has been developed prior to deliberation hearing
 - Finalize *Commission Findings* and *Commission Recommendation(s)* sections for each recommendation no later than one day following the applicable deliberation hearing
 - Make necessary changes resulting from staff review immediately upon receipt
- Administration–Editor:
 - Edit all R&A-drafted materials; write and edit all remaining sections of the final report
 - Coordinate and manage all aspects of preparing and producing the final report

Attachment:

1. Format for *Commission Findings and Recommendations*



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SECTION J DOCUMENTATION MAINTENANCE

SECTION J

DOCUMENTATION MAINTENANCE

Purpose: All aspects of maintaining Commission documents including collection, recording, filing, and archiving are extremely important and are the responsibility of each analyst. Each analyst will ensure that all documents used in analysis are ready for final archiving prior to termination of employment.

Discussion: Throughout the course of the Commission proceedings a great amount of documentation is received, generated, and used by R&A analysts. It is essential that this documentation is always readily accessible to the Commission, the Congress, DoD, and the general public. Analysts must become conversant with the attached guidance memorandum regarding maintaining government information. All "records" meeting the definition of a record given in the memorandum must be maintained and later archived in an orderly manner to allow access during and after the Commission proceedings. Analysts involved in collection, generation, and filing of these records must consider that all records will be eventually archived through the Executive Secretariat library. Data systems information will be maintained in individual directories with awareness that this information is system accessible and should be maintained to allow access and use by other staff during the process. The records will ultimately be archived by the Directorate of Information Systems and could be available for "discovery" in the case of a law suit. In short, all documentation, data, and hard copies will be organized for central archive rather than in "desk" files by the individual analysts prior to termination of employment.

Procedures: Certain philosophies should be the basis of all documentation maintenance.

- Analysts will ensure that one copy of all information received from any source, including DoD, industry, the public, Congress, etc., is presented to the Executive Secretariat immediately upon receipt.
- A copy of all FAXED material (in and out) should be provided to the Executive Secretariat.
- Analysts must be familiar with both the Executive Correspondence Tracking System (ECTS) and the Executive Secretariat library to facilitate access for all concerned and to better understand the eventual procedures for archiving. *see info request form*
- All draft and internal working documentation will be so marked with a "DRAFT" heading. Revisions will be accomplished on the same "draft" document so at the end of the process only one copy—the final copy—survives in the analysts file.
- Again, follow the guidance in the attached memorandum.

- Keep in mind the certification and availability requirements of Public Law 101-510, Section 2903(c)(1)-(6). In short, certain data require certification by DoD personnel; those data must be given to the Commission and must be submitted to the Congress by DoD personnel.
- Upon completion of the 1995 report to the President on July 1, 1995, each analyst will ensure that all hard copy and data files are prepared for archive as reviewed by the respective team leader.

MEMORANDUM

Requirements for Maintaining Government Information

44 U.S.C. § 3301 Definition of records

"As used in this chapter, 'records' includes all books, papers, maps, photographs, machine readable materials, or other documentary materials, regardless of physical form or characteristics, made or received by an agency of the United States Government under Federal law or in connection with the transaction of public business and preserved or appropriate for preservation by that agency or its legitimate successor as evidence of the organization, functions, policies, decisions, procedures, operations, or other activities of the Government or because of the informational value of data in them. Library and museum material made or acquired and preserved solely for reference or exhibition purposes, extra copies of documents preserved only for convenience of reference, and stocks of publications and of processed documents are not included." For the most part, the Commission's library is not a traditional reference library, and would not, therefore fit within this exclusion.

In maintaining records for the Commission, the following should be considered:

1. Was the information gathered in the course of agency business, as directed by agency superiors, in an official capacity of the employee, on agency time, or is it merely personal, i.e., log or calendar information for "memory jogging purposes?" Notes on a calendar are not an agency record unless used by the agency in course of business. For example, if the Director of Administration has a master calendar that is used by the staff it would be an agency record. An analyst's personal calendar would not be an agency record if it was used only as a memory jogger and contained internal matters of a relatively trivial nature and of no significant public interest, i.e., lunch schedules, parking spaces, etc.
2. Is the information draft or a final product? If a final product, it must be maintained. If it is clearly a draft, and we have the same data on later copies, it may be discarded. However, if the draft shows the decision making process (not merely edits) and is discussed by the Commission, it could possibly provide information valuable to the public and therefore, it has value and should be maintained. If a draft is simply a preliminary staff working document, it may be destroyed. If drafts or notes are circulated to or among Commissioners, check with your supervisor before destroying them. Documents including drafts, which are part of the Commission decision making process are agency records that should be maintained.
3. Maintaining duplicate information is not necessary.
4. The computer format for any computer information is at the discretion of the agency.

5. Any information prepared by an attorney or under his/her direction should be maintained under the attorney-client privilege, should be marked accordingly, and provided to the general counsel's office for cataloguing.

Any records under the definition of section 3301, that are to be destroyed by an agency, must be first submitted to the Archivist for review.



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

REVIEW AND ANALYSIS

HANDBOOK

1995

SECTION K GAO SUPPORT

GAO REQUEST FORM

BASE: (Base Name, City, State)

R&A POC: (Name, Phone)

BASE POC: (Name, Phone)


REQUEST: (Thorough description of work requirements)

SCHEDULE: (Required due date)

ATTACHMENTS: (Any appropriate documents that support work request)

February 13, 1995

MEMORANDUM TO COMMISSION STAFF

From: David Lyles 

Subj: **Standard Letter Procedures**

The following process will be followed for all outgoing correspondence:

1. Draft all letters using TT Times New Roman 12pt. Route all draft versions on non-letterhead paper in a manila folder. Paragraphs are indented and left justified.
2. The responsible office will coordinate, route, and track the letter from the initial draft to draft approval. The responsible office should coordinate a draft response with all action addressees using the ECTS routing slip if the letter is an ECTS response. For all other letters, the responsible office should fill out an attached routing sheet, clearly placing an "X" in the Action Addressee column next to the names of staff members who will coordinate the draft response. The names of additional action addressees may be pen and inked into the blank blocks.
3. Indicate the author and file name of the draft letter on the top of the appropriate routing sheet.
4. Following staff coordination, the responsible office will route the correspondence through the appropriate department heads for their input and recommendations. All edited versions of the draft letter should be available for department head information and discussion.
5. The letter is then routed to the Director of Administration. The Director of Administration is responsible for proof-reading and ensuring the continuity of all Commission correspondence.
6. The responsible office will then make all changes before bringing the draft letter back to the appropriate department head. The responsible office will then bring the letter to the Staff Director. Upon approval by the Staff Director, the responsible office will provide the approved draft to the Executive Secretariat who will prepare a letterhead version for signature. (All outgoing correspondence will be signed by the Staff Director or Chairman unless otherwise approved.) Once signed, the Executive Secretariat will ensure proper cataloguing and delivery.
7. Also attached is a sample of the proper format for all letter correspondence.

↓
↓
↓
↓
↓

(5 RETURNS at 1.8")

March 1, 1995 ↓ (CENTER DATE)

↓
↓

(3 RETURNS FROM DATE TO ADDRESS BLOCK)

The Honorable Robert E. Bayer
Deputy Assistant Secretary of Defense (Installations)
3300 Defense Pentagon, Room 3E813
Washington, D.C. 20301-3300 ↓

↓

Dear Mr. Bayer: ↓

↓

⇒ Thank you for your letter of February 26, 1995 requesting information of the
Defense Base Closure and Realignment Commission. (FOLLOWING WILL BE
THE BODY OF THE LETTER.)

⇒ BODY OF LETTER SECOND PARAGRAPH.

⇒ Should you need additional assistance in the future, please do not hesitate to
contact me. ↓

↓

⇒ (5 TABS)

Sincerely, ↓

↓

↓ (5 RETURNS)

↓

↓

⇒ (5 TABS)

Alan J. Dixon
Chairman

↓

↓

↓ (3- 5 RETURNS)

Campbell

ES# 950226-2

(ETCS Accounting number supplied by Executive Secretariat)

EXECUTIVE ROUTING SLIP**ORIGINATED BY:****DATE:****FILE NAME:**

	ACTION REQUIRED	INFORMATION	INITIAL	DATE
STAFF DIRECTOR				
EXECUTIVE DIRECTOR				
GENERAL COUNSEL				
MILITARY EXECUTIVE				
DIRECTOR OF CONGRESSIONAL LIAS.				
DIRECTOR OF COMMUNICATIONS				
DIRECTOR OF ADMINISTRATION				
DIRECTOR OF INFO. SYSTEMS				
RECTOR OF REVIEW AND ANALYSIS				
ARMY TEAM LEADER				
NAVY TEAM LEADER				
AIR FORCE TEAM LEADER				
INTERAGENCY TEAM LEADER				
CROSS SERVICE TEAM LEADER				

COMMENTS:

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BOX CONTENTS

1995 Hearings (Misc), May 25 – June 12, 1995

1995 AIR FORCE DATA

AF - 1

- ✓ A. AICUZ Study Vol. I & III
 - 2. AICUZ Database
 - Joint Statement on AF Posture 3-94
- B. ✓ Columbus- Air Force Base 2000 9-29-94
 - White Paper- Dyess AFB's BRAC 93 AF Ratings
 - 1. Team Approach 10-27-94
- C. ✓ Laughlin AFB- BRAC Testimonials
 - MacDill AFB - Airfield Project Cost Analysis
 - 1. Maximizing MacDill AFB
- D. ✓ Spectrum/MOAMAP
 - 1. Noisefile

AF - 2 (Community)

- ✓ A. ✓ Bay County Chamber of Commerce
 - 1. Comm. Growth Capacity Study 7-26-94
 - ✓ Abilene & Dyess AFB - An Investigation for the Future 11-1-94
 - ✓ Fairchild AFB - Spokane
- B. ✓ Hill AFB / Draft Presentation
 - ✓ San Angelo - Goodfellow 5-1-94
 - ✓ Reese AFB Joint T-1 Training Solution-
- C. ✓ F.E Warren AFB, Cheyenne, Wyoming
- D. ✓ 6th Air Base Wing
- E. ~~Tactical Missile Repair~~

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BOX CONTENTS

1995 AIR FORCE DATA (Continued)

AF - 3 (Community)

- A. ✓ Kelly AFB
 - 1. World Class Air Logistics Center
 - 2. The Hispanic Case for Kelly
- ✓ Scott AFB, Illinois
 - 1. Leadership Council Southwestern Illinois
 - a. Price Task Force
- B. Fort Eustis and Fort Story Virginia
 - 1. Lifeline to the Frontline
 - 2. Value Added
- C. ✓ Rome Laboratory- Technology Innovation For America's Future
- D. ✓ Letter form The Honorable Ken Clavert on the redirection of Marine helicopter forces to March AFB
- E. ✓ ~~Kirtland AFB - Realignment - Keep Albuquerque's Fantastic Base~~ *Moved stat*
- F. ✓ ~~Air National Guard - "Air National Guard Story"~~ *Moved next page*

AF - 3a

- A. ✓ ~~Enid & Vance - Partners in the Sky~~
 - 1. Briefing update
- B. Kirtland AFB Task Force information sheet
- C. Kirtland
 - News Articles
 - BRAC Costing Site Survey Information
 - Preliminary Conformity Analysis
 - Memo - Kirtland Air Force Base Realignment

Moved

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BOX CONTENTS

1995 AIR FORCE DATA

(Continued)

AF 3a (Cont)

✓ *Air Battle Search*
✓ D. Tinker

Portrait 1994

Bio- Commander; Executive Director

Organizational Chart

E. ✓ CALSPAN Community Presentations

F. ✓ Eglin - Okaloosa County Economic Development Council - Defense Support Initiative

✓ 1. Hanscom Air Force

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BOX CONTENTS

TEAM: NAVY

MCAS BEAUFORT

NAVY DATA CALLS

CORRESPONDENCE

NAS JACKSONVILLE

NAVY DATA CALLS

R&A WORKING PAPERS

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BOX CONTENTS

TEAM: NAVY

NUWC KEYPORT

STANDARD BASE DATA PACKAGE AND STAFF PRESENTATIONS

NAVY DATA CALLS

NAVY COBRAS

PHILADELPHIA NSY

STANDARD BASE DATA PACKAGE AND STAFF PRESENTATIONS

NAVY COBRAS

SUPSHIP SAN FRANCISCO AND LONG BEACH

STANDARD BASE DATA PACKAGE AND STAFF PRESENTATIONS

NAVY DATA CALLS

NAVY COBRAS

file 1 NUWC Keyport DM
ALT Shipyard
ALT-2 Shipyard
Navy Data can Capacity
file 2 Navy Cobras
ALT Supship
Supship Long Beach
Standard Base Data
ALT 3 Shipyard

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BOX CONTENTS

BASE VISIT PRESENTATIONS

(Continued)

Base Visit - 36

- ✓ A. REDCAP Briefing - 9 June, 1995
- ✓ B. Oklahoma City Air Logistics Center
- ✓ C. Naval Air Station Atlanta - 1995 Briefing Folder
- ✓ D. SPAWAR "The Case for Maintaining SPAWAR In The National Capitol Region
(COBRA included)
- ✓ E. Clean Air Act - Conformity Requirement Associated with Proposed Cecil Field
18 Squadrons - Redirect to NAS Oceana

Base Visit - 37

- A. Port of San Diego Ship Repair Association
- B. San Antonio Air Logistics Center- Presentation Books
- C. Indianapolis Naval Air Warfare Center Public Private Partnership Proposal

Base Visit - 38

- A. Enid and Vance - "Partners in the Sky" Presentation 7 June, 1995
- B. NAS Fort Worth Reserve Base- Site Visit 5 June, 1995
- C. Warner Robins Air Logistics Center - Partnership For Defense - Into the 21st
Century
- D. Naval Air Station Atlanta-Presentation June 9, 1995
- E. Robins Air Force Base - Regional Hearing Presentation June 9, 1995

Base Visit - 39

- A. Homestead Air Reserve Base - Regional Hearing - June 9, 1995
- B. DISC: BRAC 95 - Impact on Readiness, May 30, 1995
- C. Redstone Huntsville BRAC Task Force - Partners in Defense in the Tennessee
Valley
- D. Brooks AFB Closure: Assessment Information
- E. U.S. Army Space and Strategic Defense Command (USASSDC)

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BOX CONTENTS

BASE VISIT PRESENTATIONS **(Continued)**

- F. Columbus “Where the Future is Flying” - June 9, 1995
- G. Addendum to Relocation Profile - Proposed Charleston, SC
- H. U.S. Army Space and Strategic Defense Command

Base Visit - 40

- A. Wright Patterson- Miami Valley Economic Development Coalition
- B. Operation Hornets Nest - MCAS Cherry Point - 1995 Briefings

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BOX CONTENTS

BASE VISIT PRESENTATIONS (Continued)

Base Visit - 40 (Continued)

- ✓ C. The Case For Kelly - An Unmatched National Asset
- ✓ D. Report to the Base Closure and Realignment Commission On Orlando Area Concerns
- ✓ E. Redstone Arsenal, Alabama
- ✓ F. S&IO Metrics - Kelly AFB- San Antonio *combined*

Base Visit - 41

- ✓ A. Analysis NAVSEA Relocation White Oak V. Washington Navy Yard

Base Visit - 42

- A. Defense Distribution Depot - Memphis Tennessee
- D. ~~Letter from Kutak Rock concerning the ICBM Missile Field at Grand Forks~~

Base Visit - 43

- ✓ A. Pilot Training Capacity in South Texas - 13 June 1995 Update -
- ✓ B. Anniston Army Depot - Information Booklet - June 9
- ✓ C. Report to the Defense Base Closure and Realignment Commission - Fort McClellan
- ✓ D. Saving Our Selfridge - Community Report
- ~~E. Asbury Park Press - Various Articles~~

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BOX CONTENTS

BASE VISIT PRESENTATIONS (Continued)

Base Visit - 44

- ✓ Kelly AFB, TX
- ✓ Fort Ritchie, MD

Binders:

- ✓ Kirtland AFB, NM

✓ *Base Visit - 45*

- ~~South Texas Military Support Capabilities~~
- ~~Analysis, NAVSEA Relocation, White Oaks~~ *Dup*
- ~~Assessment of Washington Navy Yard, June 19, 1995 future Safety Compliance~~
- stet* ~~at NAS Corpus Christi~~
- Navy Family Housing Market Analysis, Naval Station New York, January 1992
- Memo to BRAC, Bayonne, NJ, Military Ocean Terminal, NJ
- Oakland, CA Information
- VA Beach, VA, Community Response to Testimony before BRAC, May 4, 1995
- Air Quality Conformity and NAS Aceana Redirects
- City of Long Beach Rental Housing and Medical Facilities Analysis, April 25, 1995

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BOX CONTENTS

BASE VISIT PRESENTATIONS (Continued) AND REGIONAL HEARINGS

Binders (2):

✓ Base Visit Reports

RH - 1

- ✓ A. Regional Hearing Great Falls, Montana - March 31, 1995
 Transcript
- ✓ B. Regional Hearing Grand Forks, North Dakota - March 30, 1995
 Transcript
- ✓ C. Regional Hearing Guam - March 29, 1995
 Transcript
 Military Briefings
- ✓ D. Regional Hearing Birmingham, Alabama - April 4, 1995
 Transcript
 Testimony

RH - 2

- ✓ A. Regional Hearing Chicago, Illinois - April 12, 1995
 Transcript
 Testimony

RH - 3

- ✓ A. Regional Hearing Dallas, Texas - April 19, 1995
 Transcript
 Testimony

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✓ *Base Visit - 21*

- A. City of San Diego- Written Testimony and Supplemental Information
- B. The Committee to Retain the Sierra Army Depot
 - Industrial Operations Command FY95 Ammunition Rates
 - Back Up Material

Base Visit - 22

- ✓ A. Moffett Field Complex - Community Presentation
 - Letter from James Boatright
- B. Port of Stockton - Letter and Enclosures from Alexander Krygsman, Port Director
- C. BRAC '95 - Making the Case for California
- D. BRAC Visit to NSWCCD Annapolis, MD
 - NSWC Annapolis Detachment of the Carderock Division
- E. Navy Personnel Research and Development Center

✓ *Base Visit - 23*

- A. Global Reach Global Power - San Antonio ALC - Community Briefing Book 1 & 2
- B. Onizuka Air Station/Moffett Federal Air Field
- C. The Way Forward from GUAM- Team Guam Report on DoD Closure and Realignment Recommendations for BRAC '95

✓ *Base Visit - 24*

- A. Shaw Air Force Base - Sumpter County
- B. Fort Meade - Advocacy Group
- C. Letterkenny Army Depot -
 - DoD Tactical Missile Maintenance Consolidation at Letterkenny - May 1994
 - Presentation Books
- D. Fort Pickett - Virginia "Showing Our Support"
- E. U. S. Army Publications Distribution Center - Middle River, MD

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Base Visit - 25

A. City of Philadelphia - Presentation Book - May 4, 1995

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BOX CONTENTS

BASE VISIT PRESENTATIONS (Continued)

Base Visit - 14 (continued)

- B. Evaluation Simulator, Fort Worth, TX
- C. Defense Distribution West Overview April 7, 1995

Base Visit - 15

- A. Defense Distribution Depot - San Antonio TX
- B. Selfridge Base Visit Presentation
- C. Malmstrom- "Our Heritage Our Future"
- D. Fitzsimons Army Medical Center - Aurora , Colorado
- E. Defense Depot Memphis, TN, 25 April 1995

Base Visit - 16

- A. Utah
 - Defense Depot Ogden
 - Dugway Proving Ground
 - Hill AFB/ Ogden Air Logistics Center
 - Hill Tactical Missile Repair
 - COBRA Analysis - Dugway Proving Ground
 - Ogden and Dugway Site Visit - April 13, 1995
- B. Dugway Proving Ground - Community Briefing - April 13, 1995
 - Commentary by John L. Stewart- Ogden
 - Utah National Guard Presentation
 - Defense Depot Ogden Presentation
- C. Kimbrough Army Hospital - Ft. Meade, MD

Base Visit -17

- A. TRICARE DoD Health Services Region 8
- B. Charles E. Kelly Support Facility - Presentation
 - Memorandum

- A. McClellan
 - “So Much More Than Just Another Air Force Base” (I & II)
 - McClellan Today
 - McClellan 2000 Road Map to the Future
 - Technology Insertion Engineering
 - The Advance Technology Dilemma (2)
- B. Sierra Army Depot (SIAD)
 - Sierra Army Depot - (Vol. I, II, & III) Base Closure Visit- April 25, 1995
- C. Seneca Army Depot Activity - Missile Maintenance Capabilities
 - Worldwide Troop Support
 - Integrated Ammunition Stockpile Management Plan - (Submitted Information regarding Tier Depot Analysis)
- D. Columbus “Where the Future is Flying” May 1, 1995 - Briefing
- E. Relocation Profile Proposed Charleston, SC - Naval Nuclear Power Training Command

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BOX CONTENTS

Base Visit - 20

- A. Newark AFB Closure Update
- B. Armstrong Laboratory United States Air Force
- C. Defense Investigative Service - Fort Holabird, MD IC & AD
- D. Fort Hunter Liggett - Community Briefing
- E. Point Mugu, California - Naval Air Warfare Center Weapons Division
- F. Long Beach Naval Shipyard - Briefing for the Base Closure and Realignment
Commission, Long Beach Presentation
Long Beach- A Very Choice Place

Document Separator

February						
S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28				

EVENT CALENDAR February 26 - March 04, 1995

Sunday 26	
Monday 27	
Tuesday 28	
Wednesday 1	9:00 AM HRG.(Sec. Perry), SD-106 1:30 PM HRG.(Gotbaum), SD-106
Thursday 2	
Friday 3	
Saturday 4	

March						
S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

EVENT CALENDAR **March 05 - 11, 1995**

Sunday 5	
Monday 6	9:00 AM HRG.(Navy), Cannon 345 1:30 PM HRG.(Air Force), Cannon 345
Tuesday 7	9:00 AM HRG.(Army), SD-106 1:30 PM HRG.(Defense Agencies), SD-106
Wednesday 8	
Thursday 9	
Friday 10	
Saturday 11	

March											
S	M	T	W	T	F	S					
			1	2	3	4					
5	6	7	8	9	10	11					
12	13	14	15	16	17	18					
19	20	21	22	23	24	25					
26	27	28	29	30	31						

EVENT CALENDAR March 12 - 18, 1995

Sunday 12	
Monday 13	
Tuesday 14	
Wednesday 15	
Thursday 16	9:00 AM HRG.(Re-use), SH-216 1:30 PM HRG.(Re-use), SH-216
Friday 17	
Saturday 18	

March						
S	M	T	W	T	F	S
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5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

EVENT CALENDAR

March 19 - 25, 1995

Sunday

19

Monday

20

Tuesday

21

Wednesday

22

BASE VISITS:

Ft. McClellan, AL (JB)

STAFF ONLY: Concepts & Analysis Agency, MD
(Kennedy)

STAFF ONLY: Info Systems Software Ctr, VA
(Kennedy)

BASE VISITS:

AM- Warner Robins AFB, GA (JB, WS)

STAFF ONLY: Patrick AFB, FL (Beyer, Kress)

STAFF ONLY: Kirtland AFB, NM (Creedon, Cantwell,
Pross)

STAFF ONLY: Pub Dist Ctr Baltimore, MD (Kennedy,
Wooten)

Thursday

23

BASE VISITS:

AM- Def Dist Dep, TN (LK)

AM- MacDill AFB, FL (AJD, RC)

Ft. Ritchie, MD/Letterkenny, PA (AC)

STAFF ONLY: Homestead AFB, FL (Beyer, Kress)

Saturday

25

March						
S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

EVENT CALENDAR

March 26 - April 01, 1995

Sunday 26	
Monday 27	BASE VISITS: Ft. Leonard Wood, MO (LK) NSWC Annapolis/NSWC White Oak, MD (RC) STAFF ONLY: Pub Dist Ctr St. Louis, MO (Wooten, Kennedy)
Tuesday 28	BASE VISITS: Guam Installations (WS, AC) Ft. Pickett, VA (RC) Price Spt Ctr, IL (LK)
Wednesday 29	PM- REG HRG: GUAM (WS, AC) BASE VISITS: AM - Guam Installations (WS, AC) STAFF ONLY: Redstone Arsenal, AL (Kennedy)
Thursday 30	EVENING- REG HRG: GRAND FORKS (JB, LK, RC) BASE VISITS: AM - Minot AFB, ND (JB, LK, RC) PM - Grand Forks AFB, ND (JB, LK, RC) STAFF ONLY: Army Dep/Def Dist Dep Tobyhanna, PA (Knoepfle, Reese)
Friday 31	PM- REG HRG: GREAT FALLS (JB, LK, RC) BASE VISITS: AM- Malmstrom AFB, MT (JB, LK, RC) STAFF ONLY: NAVMAG, HI (Lindenbaum)
Saturday 1	BASE VISIT: PM- Av-Troop Cmd, MO (LK, AJD)

April						
S	M	T	W	T	F	S
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9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

EVENT CALENDAR

April 02 - 08, 1995

Sunday 2	
Monday 3	BASE VISITS: AM- Tinker AFB, OK (JB, WS, AC) PM- NAS Meridian (JR)
Tuesday 4	REG HRG: BIRMINGHAM (AJD, AC, JB, LK, RC, JR) STAFF ONLY: Ft. Drum, NY (Cantwell) STAFF ONLY: Ft. Meade, MD (Lewis)
Wednesday 5	BASE VISITS: Reese AFB, TX (BM, WS, AC) Rome Lab/Griffis AFB, NY (AJD, RC) Seneca Army Depot, NY (AJD) Ft. McClellan, AL (LK) STAFF ONLY: Def Dist Dep/ALC San Antonio, TX (Cook) STAFF ONLY: Ft. Lee, VA (Lewis)
Thursday 6	BASE VISITS: AM- NSWC Louisville, KY (AJD, LK, AC) PM - Red River Army Dep, TX (AJD, LK, AC) Brooks AFB/Bergstrom AFB, TX (BM, JR, WS, RC) STAFF ONLY: NSWC Carderock Div Phila Det, PA (Epstein)
Friday 7	BASE VISITS: DISC Phila/NAWC Warmstr/NAESU/NATSF, PA (AC) STAFF ONLY: Ft. Monmouth, NJ (Helmer) STAFF ONLY: NSWC Crane, IN (Jackson, Kerns) STAFF ONLY: Williams AFB, AZ (Varallo, Hall) STAFF ONLY: Luke AFB, AZ (Hall, Varallo) STAFF ONLY: Open Water Test Facility, PA (Farrington)
Saturday 8	

**** FINAL ****

April						
S	M	T	W	T	F	S
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

EVENT CALENDAR

April 09 - 15, 1995

Sunday

9

BASE VISITS:

Gtr Pitts ARS/Ft. Indntwn Gap, PA (AC)
NAWC-AD, IN (LK)

Monday

10

BASE VISITS:

Def Dist Dep, OH (AC)
Ft. Chaffee, AR (JR)
Savanna Depot, IL (LK)

STAFF ONLY: Army Dep/Def Dist Dep Anniston, AL
(Miller)

Tuesday

11

REG HRG: CHICAGO (AJD, AC, WS, LK, JR)

BASE VISITS:

STAFF ONLY: Ft. Bliss, TX (Bailey)
STAFF ONLY: Ft. Carson, CO (Lewis)
STAFF ONLY: Hill AFB UTTR, UT (Farrington)

STAFF ONLY: Def Dist Dep San Joaquin, CA
(Wasleski)

STAFF ONLY: Washington Navy Yard, DC (Mulliner)

Wednesday

12

BASE VISITS:

Def Dist Ogden/Dugway, UT (WS, LK)
STAFF ONLY: Def Dist Depot Hill, UT (Wasleski)

Thursday

13

BASE VISITS:

Fitzsimons AMC, CO (LK, AC)
STAFF ONLY: NAS New Brunswick, ME (Reedy)

Friday

14

Saturday

15

April						
S	M	T	W	T	F	S
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

EVENT CALENDAR **April 16 - 22, 1995**

Sunday
16

Monday
17

Tuesday
18

Wednesday
19

Thursday
20

Friday
21

Saturday
22

8:00 AM HRG. (GAO, Cross Service), SH-216

1:00 PM HRG. (Cross Service), SH-216

BASE VISITS:

STAFF ONLY: NAS Corpus Christi/NAS Kingsville,
TX (Beyer, Brubaker, King)

STAFF ONLY: ALC/Def Dist Dep Sacramento, CA
(Owsley, Reese, Knoepfle, Hall)

BASE VISITS:

Kirtland AFB, NM (JR, BM)

STAFF ONLY: Ft. Hamilton, NY (R.Brown)

STAFF ONLY: Ft. Totten, NY (R.Brown)

REG HRG: DALLAS (AC, JB, WS, BM, RC, JR)

BASE VISITS:

STAFF ONLY: Ft. Monmouth/Caven Pt USAR Ctr, NJ
(R.Brown)

STAFF ONLY: Def Dist Dep/ALC Ogden, UT (Reese,
Knoepfle, Olson)

STAFF ONLY: SPAWAR Arlington, VA (Epstein)

REG HRG: ALBUQUERQUE (AJD, AC, WS, LK, BM, RC, JR)

BASE VISITS:

STAFF ONLY: Eglin AFB, FL (DiCamillo, Farrington)

STAFF ONLY: WPSTA Charleston, SC (Lindenbaum)

STAFF ONLY: Sacramento Army Depot, CA
(Thompson)

STAFF ONLY: Mather AFB, CA (Thompson)

BASE VISITS:

STAFF ONLY: Kelly Sup Ctr, PA (Kennedy)

STAFF ONLY: DCMD El Segundo, CA (Wasleski,
Trippet)

STAFF ONLY: Def Dist Dep/San Antonio ALC, TX
(Owsley, Reese, Knoepfle, Olson)

BASE VISIT:

STAFF ONLY: Ft. Wainright, AK (Bailey)

April						
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EVENT CALENDAR

April 23 - 29, 1995

Sunday
23

REG HRG: ALASKA (RC, AC)

BASE VISITS:

Ft. Greely, AK (RC, AC)

Selfridge Grsn/Detroit Arsenal, MI (WS)

STAFF ONLY: Falcon AFB/Peterson AFB, CO (Pross)

Monday
24

BASE VISITS:

Sierra Army Dep, CA (WS)

STAFF ONLY: Naval Health Research Ctr, CA
(Mulliner, Yellin)

Tuesday
25

BASE VISITS:

Ft. Hunter Lgt, CA (WS)

Onizuka AS/Moffett AGS, CA (RC, AC)

STAFF ONLY: NADEP N. Island, CA (Epstein)

STAFF ONLY: NCCOSC San Diego, CA (Epstein,
Yellin)

STAFF ONLY: Naval Personnel Res & Dev Ctr, CA
(Mulliner, Yellin)

STAFF ONLY: Def Dist Dep Philadelphia, PA
(Wasleski)

Wednesday
26

BASE VISITS:

Long Beach NSY, CA (BM, AC, WS, RC)

STAFF ONLY: E. Ft. Baker, CA (Bailey)

STAFF ONLY: McAlestar AAP, OK (Gertler)

STAFF ONLY: NAS Memphis, TN (Mulliner)

STAFF ONLY: NS Roosevelt Rds, PR (R.Brown)

STAFF ONLY: NAS Oceana, VA (Brubaker)

Thursday
27

**PM- REG HRG: SAN FRANCISCO (AJD, AC, WS,
RC, BM)**

BASE VISITS:

AM- Ft. Buchanan, PR (JB)

STAFF ONLY: Army Dep/Def Dist Dep Letterkenny,
PA (Cook, Miller)

STAFF ONLY: Ft. Holabird, MD (Wasleski, Trippet)

PM- NAS S. Weymth, MA (JR)

Friday
28

BASE VISIT:

STAFF ONLY: NAS New Brunswick, ME (Reedy)

Saturday
29

April						
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EVENT CALENDAR

April 30 - May 06, 1995

Sunday 30	BASE VISIT: STAFF ONLY: SUBASE New London, CT (Lindenbaum)
Monday 1	BASE VISIT: NUWC New London/Stratford Eng. Plt, CT (AC, LK)
Tuesday 2	BASE VISITS: Bayonne Term, NJ (AC, LK) Ft. Monmouth, NJ (AC) STAFF ONLY: NETC Newport, RI (Lindenbaum)
Wednesday 3	BASE VISIT: Ft. Dix/NAWC Lakehurst, NJ (AC)
Thursday 4	REG HRG: BALTIMORE (AC, WS, LK, RC, JR)
Friday 5	REG HRG: NEW YORK CITY (AJD, AC, WS, LK, RC, JR)
Saturday 6	

May						
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EVENT CALENDAR May 07 - 13, 1995

Sunday 7	
Monday 8	
Tuesday 9	
Wednesday 10	DELIBERATIONS (ADDS), SH-216
Thursday 11	BASE VISIT: Washington Navy Yard, DC (RC)
Friday 12	BASE VISIT: STAFF ONLY: Nav Med Res Inst, MD (Lewis, Varallo)
Saturday 13	

May						
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EVENT CALENDAR May 14 - 20, 1995

Sunday 14	
Monday 15	BASE VISIT: Red River Army Depot, TX (WS, JR)
Tuesday 16	
Wednesday 17	BASE VISIT: Rome Lab/Griffis AFB, NY (WS)
Thursday 18	BASE VISITS: STAFF ONLY: Letterkenny Army Depot, PA (Knoepfle) STAFF ONLY: Def Dist Dep Letterkenny, PA (Wasleski)
Friday 19	BASE VISIT: NSWC Annapolis (AC)
Saturday 20	

May						
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EVENT CALENDAR May 21 - 27, 1995

Sunday 21	
Monday 22	BASE VISITS: 9:00am - McClellan AFB, CA (BM, AC, WS, JB, RC) STAFF ONLY: DCMD South Marietta, GA (Wasleski)
Tuesday 23	BASE VISITS: 8:00am: San Bruno EFAW/SUPSHIP, CA (BM) am: Oakland AB, CA (AC, LK, WS) pm: NWAD Corona, CA (BM, RC) pm: FISC, CA (AC, LK, WS) STAFF ONLY: Watervliet Army Arsenal, NY (Helmer, Kerns)
Wednesday 24	BASE VISITS: Hill AFB, UT (AC, JR, LK, WS, RC) STAFF ONLY: Naval Postgrad. School, CA (Lindenbaum)
Thursday 25	REG HRG: SAN FRANCISCO (BM, RC, LK, AC, WS) STAFF ONLY: Office of Naval Research, VA (Yellin, Mulliner) BASE VISITS: STAFF ONLY: Norfolk NSY, VA (Jackson, Kerns, Helmer)
Friday 26	BASE VISITS: Grand Forks, ND (WS) McClellan AFB, CA (LK) Homestead ARS, FL (JB)
Saturday 27	

May						
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EVENT CALENDAR

May 28 - June 03, 1995

Sunday
28

MEMORIAL DAY

BASE VISIT:

STAFF ONLY: REDCAP Buffalo, NY (Cirillo)

Monday
29

BASE VISITS:

am: Gen. Mitchell ARS, WI (WS)
am: Minn-StPaul IAP ARS, MN (AC)
pm: O'Hare IAP ARS, IL (AC, WS)
am: Niagara Falls IAP ARS, NY (JB)

pm: Youngstown MAP ARS, OH (JB)
NAWC Pt. Mugu, CA / China Lake/ Port Hueneme, CA
(BM, RC)

Tuesday
30

9:00am - REG HRG: CHICAGO (AJD, AC, JR, WS, JB)

Wednesday
31

BASE VISITS:

am: Letterkenny, PA (LK, RC, WS, JB)
pm: Tobyhanna, PA (LK, RC, WS, JB)
Ft. McClellan, AL (AC)
STAFF ONLY: MCAS Cherry Pt, NC (Brubaker)

Thursday
1

BASE VISITS:

Portsmouth NSY, ME (AJD, BM, LK, JR, RC, AC, WS, JB)
pm: NAS S. Weymouth, MA (LK)

Friday
2

Saturday
3

8:30am - REG HRG: BOSTON (AJD, BM, LK, JR, RC, AC, WS, JB)

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EVENT CALENDAR June 04 - 10, 1995

Sunday 4	
Monday 5	<p>BASE VISITS: am: Robins AFB, GA (LK, AC) pm: NAS Atlanta, GA (LK, AC) am: Carswell ARS, TX (RC)</p> <p>STAFF ONLY: Brooks AFB/Lackland AFB, TX (Borden)</p>
Tuesday 6	<p>BASE VISITS: Kelly AFB, TX (AJD, BM, LK, JR, RC, AC, WS) STAFF ONLY: Spfld-Beckley MPT AGS, OH (Hall) STAFF ONLY: Wright Patterson AFB, OH (Farrington, Hall, Varallo)</p>
Wednesday 7	<p>BASE VISITS: am: Laughlin AFB, TX (BM, AC, WS, JR) pm: Vance AFB, OK (BM, JR, AC, WS) pm: Tinker AFB, OK (AJD, LK)</p>
Thursday 8	<p>BASE VISITS: Columbus AFB, MS (BM, JR, AC, WS) NAS Meridian, MS (AC, WS) pm: Red River Army Depot, TX (BM)</p> <p>STAFF ONLY: St. Inigoes NCCOSC, MD (Farrington, Kerns) STAFF ONLY: NAWC Patuxent River, MD (Farrington, Kerns)</p>
Friday 9	<p>REG HRG: ATLANTA (WS, AC, LK, RC, JR) BASE VISITS: pm: Anniston Army Depot, AL (JR) STAFF ONLY: NAS Atlanta, GA (Yellin)</p> <p>STAFF ONLY: Charleston Naval Base Complex, SC (Thompson)</p>
Saturday 10	<p>REG HRG: DALLAS (AJD, BM, WS, AC, LK, JR, RC)</p>

June						
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EVENT CALENDAR June 11 - 17, 1995

Sunday 11	
Monday 12	HEARINGS (Cong.), Cannon 345 BASE VISIT: STAFF ONLY: Space & Strat Def Cmd, AL (E. Brown, Kennedy)
Tuesday 13	HEARINGS (Cong.), SH-216
Wednesday 14	HEARINGS - DOD witness, SH-216
Thursday 15	BASE VISIT: Red River Army Depot, TX (JB, RC)
Friday 16	BASE VISITS: NAS Meridian, MS (JB) NAWC Lakehurst, NJ (RC) Ft. Pickett, VA (AC)
Saturday 17	

June						
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EVENT CALENDAR June 18 - 24, 1995

Sunday 18	
Monday 19	BASE VISIT: NAS S. Weymouth, MA (AC)
Tuesday 20	
Wednesday 21	
Thursday 22	DELIBERATIONS, SH-216
Friday 23	DELIBERATIONS, SH-216
Saturday 24	

June						
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EVENT CALENDAR June 25 - July 01, 1995

Sunday 25	
Monday 26	
Tuesday 27	COMMISSIONER REVIEW
Wednesday 28	
Thursday 29	
Friday 30	
Saturday 1	

Document Separator

March						
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COMMISSIONERS BASE VISITS CALENDAR **March 19 - 25, 1995**

<p>Sunday 19</p>	
<p>Monday 20</p>	
<p>Tuesday 21</p>	
<p>Wednesday 22</p>	<p>BASE VISIT: Ft. McClellan, AL (JB)</p>
<p>Thursday 23</p>	<p>BASE VISIT: AM- Warner Robins AFB, GA (JB, WS)</p>
<p>Friday 24</p>	<p>BASE VISITS: AM- Def Dist Dep, TN (LK) AM- MacDill AFB, FL (AJD, RC) Ft. Ritchie, MD/Letterkenny, PA (AC)</p>
<p>Saturday 25</p>	

March												
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COMMISSIONERS BASE VISITS CALENDAR

March 26 - April 01, 1995

<p>Sunday 26</p>	
<p>Monday 27</p>	<p>BASE VISITS: Ft. Leonard Wood, MO (LK) NSWC Annapolis/NSWC White Oak, MD (RC)</p>
<p>Tuesday 28</p>	<p>BASE VISITS: Guam Installations (WS, AC) Ft. Pickett, VA (RC) Price Spt Ctr, IL (LK)</p>
<p>Wednesday 29</p>	<p>BASE VISITS: AM - Guam Installations (WS, AC)</p>
<p>Thursday 30</p>	<p>BASE VISITS: AM - Minot AFB, ND (JB, LK, RC) PM - Grand Forks AFB, ND (JB, LK, RC)</p>
<p>Friday 31</p>	<p>BASE VISITS: AM- Malmstrom AFB, MT (JB, LK, RC)</p>
<p>Saturday 1</p>	<p>BASE VISIT: PM- Av-Troop Cmd, MO (LK, AJD)</p>

April						
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COMMISSIONERS BASE VISITS CALENDAR

April 02 - 08, 1995

<p>Sunday 2</p>	
<p>Monday 3</p>	<p>BASE VISITS: AM- Tinker AFB, OK (JB, WS, AC) PM- NAS Meridian (JR)</p>
<p>Tuesday 4</p>	
<p>Wednesday 5</p>	<p>BASE VISITS: Reese AFB, TX (BM, WS, AC) Rome Lab/Griffis AFB, NY (AJD, RC) Seneca Army Depot, NY (AJD) Ft. McClellan, AL (LK)</p>
<p>Thursday 6</p>	<p>BASE VISITS: AM- NSWC Louisville, KY (AJD, LK, AC) PM - Red River Army Dep, TX (AJD, LK, AC) Brooks AFB/Bergstrom AFB, TX (BM, JR, WS, RC)</p>
<p>Friday 7</p>	<p>BASE VISITS: DISC Phila/NAWC Warmstr/NAESU/NATSF, PA (AC)</p>
<p>Saturday 8</p>	

April						
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COMMISSIONERS BASE VISITS CALENDAR **April 09 - 15, 1995**

<p>Sunday 9</p>	
<p>Monday 10</p>	<p>BASE VISITS: Gtr Pitts ARS/Ft. Indntwn Gap, PA (AC) NAWC-AD, IN (LK)</p>
<p>Tuesday 11</p>	<p>BASE VISITS: Def Dist Dep, OH (AC) Ft. Chaffee, AR (JR) Savanna Depot, IL (LK)</p>
<p>Wednesday 12</p>	
<p>Thursday 13</p>	<p>BASE VISITS: Def Dist Ogden/Dugway, UT (WS, LK)</p>
<p>Friday 14</p>	<p>BASE VISITS: Fitzsimons AMC, CO (LK, AC)</p>
<p>Saturday 15</p>	

April						
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COMMISSIONERS BASE VISITS CALENDAR **April 16 - 22, 1995**

Sunday 16	
Monday 17	
Tuesday 18	BASE VISITS: Kirtland AFB, NM (JR, BM)
Wednesday 19	
Thursday 20	
Friday 21	
Saturday 22	

April						
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COMMISSIONERS BASE VISITS CALENDAR **April 23 - 29, 1995**

<p>Sunday 23</p>	
<p>Monday 24</p>	<p>BASE VISITS: Ft. Greely, AK (RC, AC) Selfridge Grsn/Detroit Arsenal, MI (WS)</p>
<p>Tuesday 25</p>	<p>BASE VISITS: Sierra Army Dep, CA (WS)</p>
<p>Wednesday 26</p>	<p>BASE VISITS: Ft. Hunter Lgt, CA (WS) Onizuka AS/Moffett AGS, CA (RC, AC)</p>
<p>Thursday 27</p>	<p>BASE VISITS: Long Beach NSY, CA (BM, AC, WS, RC)</p>
<p>Friday 28</p>	<p>BASE VISITS: AM- Ft. Buchanan, PR (JB) PM- NAS S. Weymth, MA (JR)</p>
<p>Saturday 29</p>	

April						
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COMMISSIONERS BASE VISITS CALENDAR **April 30 - May 06, 1995**

<p>Sunday 30</p>	
<p>Monday 1</p>	<p>BASE VISIT: NUWC New London/Stratford Eng. Plt, CT (AC, LK)</p>
<p>Tuesday 2</p>	<p>BASE VISITS: Bayonne Term, NJ (AC, LK) Ft. Monmouth, NJ (AC)</p>
<p>Wednesday 3</p>	<p>BASE VISIT: Ft. Dix/NAWC Lakehurst, NJ (AC)</p>
<p>Thursday 4</p>	
<p>Friday 5</p>	
<p>Saturday 6</p>	

May						
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COMMISSIONERS BASE VISITS CALENDAR **May 07 - 13, 1995**

Sunday 7	
Monday 8	
Tuesday 9	
Wednesday 10	
Thursday 11	BASE VISIT: Washington Navy Yard, DC (RC)
Friday 12	
Saturday 13	

May						
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COMMISSIONERS BASE VISITS CALENDAR **May 14 - 20, 1995**

<p>Sunday 14</p>	
<p>Monday 15</p>	<p>BASE VISIT: Red River Army Depot, TX (WS, JR)</p>
<p>Tuesday 16</p>	
<p>Wednesday 17</p>	<p>BASE VISIT: Rome Lab/Griffis AFB, NY (WS)</p>
<p>Thursday 18</p>	
<p>Friday 19</p>	<p>BASE VISIT: NSWC Annapolis (AC)</p>
<p>Saturday 20</p>	

May						
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COMMISSIONERS BASE VISITS CALENDAR **May 21 - 27, 1995**

<p>Sunday 21</p>	
<p>Monday 22</p>	<p>BASE VISIT: 9:00am - McClellan AFB, CA (BM, AC, WS, JB, RC)</p>
<p>Tuesday 23</p>	<p>BASE VISITS: 8:00am: San Bruno EFAW/SUPSHIP, CA (BM) pm: NWAD Corona, CA (BM, RC) am: Oakland AB, CA (AC, LK, WS) pm: FISC, CA (AC, LK, WS)</p>
<p>Wednesday 24</p>	<p>BASE VISIT: Hill AFB, UT (AC, JR, LK, WS, RC)</p>
<p>Thursday 25</p>	
<p>Friday 26</p>	<p>BASE VISITS: Grand Forks, ND (WS) McClellan AFB, CA (LK) Homestead ARS, FL (JB)</p>
<p>Saturday 27</p>	

May						
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COMMISSIONERS BASE VISITS CALENDAR **May 28 - June 03, 1995**

<p>Sunday 28</p>	
<p>Monday 29</p>	<p>MEMORIAL DAY</p>
<p>Tuesday 30</p>	<p>BASE VISITS:</p> <p>am: Gen. Mitchell ARS, WI (WS)</p> <p>am: Minn-StPaul IAP ARS, MN (AC)</p> <p>pm: O'Hare IAP ARS, IL (AC, WS)</p> <p>am: Niagara Falls IAP ARS, NY (JB)</p> <p>pm: Youngstown MAP ARS, OH (JB)</p> <p>NAWC Pt. Mugu, CA / China Lake/ Port Hueneme, CA (BM, RC)</p>
<p>Wednesday 31</p>	
<p>Thursday 1</p>	<p>BASE VISITS:</p> <p>am: Letterkenny, PA (LK, RC, WS, JB)</p> <p>pm: Tobyhanna, PA (LK, RC, WS, JB)</p> <p>Ft. McClellan, AL (AC)</p>
<p>Friday 2</p>	<p>BASE VISIT:</p> <p>Portsmouth NSY, ME (AJD, BM, LK, JR, RC, AC, WS, JB)</p> <p>pm: NAS S. Weymouth, MA (LK)</p>
<p>Saturday 3</p>	

June						
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COMMISSIONERS BASE VISITS CALENDAR **June 04 - 10, 1995**

<p>Sunday 4</p>	
<p>Monday 5</p>	<p>BASE VISITS: am: Robins AFB, GA (LK, AC) pm: NAS Atlanta, GA (LK, AC) am: Carswell ARS, TX (RC)</p>
<p>Tuesday 6</p>	<p>BASE VISIT: Kelly AFB, TX (AJD, BM, LK, JR, RC, AC, WS)</p>
<p>Wednesday 7</p>	<p>BASE VISITS: am: Laughlin AFB, TX (BM, AC, WS, JR) pm: Vance AFB, OK (BM, JR, AC, WS) pm: Tinker AFB, OK (AJD, LK)</p>
<p>Thursday 8</p>	<p>BASE VISITS: Columbus AFB, MS (BM, JR, AC, WS) NAS Meridian, MS (AC, WS) pm: Red River Army Depot, TX (BM)</p>
<p>Friday 9</p>	<p>BASE VISIT: pm: Anniston Army Depot, AL (JR)</p>
<p>Saturday 10</p>	

June						
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COMMISSIONERS BASE VISITS CALENDAR **June 11 - 17, 1995**

Sunday 11	
Monday 12	
Tuesday 13	
Wednesday 14	
Thursday 15	BASE VISIT: Red River Army Depot, TX (JB, RC)
Friday 16	BASE VISITS: NAS Meridian, MS (JB) NAWC Lakehurst, NJ (RC) Ft. Pickett, VA (AC)
Saturday 17	

June						
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COMMISSIONERS BASE VISITS CALENDAR **June 18 - 24, 1995**

<p>Sunday 18</p>	
<p>Monday 19</p>	<p>BASE VISIT: NAS S. Weymouth, MA (AC)</p>
<p>Tuesday 20</p>	
<p>Wednesday 21</p>	
<p>Thursday 22</p>	
<p>Friday 23</p>	
<p>Saturday 24</p>	

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February						
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REGIONAL/WASHINGTON, DC HEARINGS **February 26 - March 04, 1995**

Sunday 26	
Monday 27	
Tuesday 28	
Wednesday 1	9:00 AM HRG.(Sec. Perry), SD-106 1:30 PM HRG.(Gotbaum), SD-106
Thursday 2	
Friday 3	
Saturday 4	

March						
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REGIONAL/WASHINGTON, DC HEARINGS **March 05 - 11, 1995**

<p>Sunday 5</p>	
<p>Monday 6</p>	<p>9:00 AM HRG.(Navy), Cannon 345</p> <p>1:30 PM HRG.(Air Force), Cannon 345</p>
<p>Tuesday 7</p>	<p>9:00 AM HRG.(Army), SD-106</p> <p>1:30 PM HRG.(Defense Agencies), SD-106</p>
<p>Wednesday 8</p>	
<p>Thursday 9</p>	
<p>Friday 10</p>	
<p>Saturday 11</p>	

March						
S	M	T	W	T	F	S
		1	2	3	4	
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

REGIONAL/WASHINGTON, DC HEARINGS **March 12 - 18, 1995**

Sunday

12

Monday

13

Tuesday

14

Wednesday

15

Thursday

16

9:00 AM HRG.(Re-use), SH-216
1:30 PM HRG.(Re-use), SH-216

Friday

17

Saturday

18

March						
S	M	T	W	T	F	S
		1	2	3	4	
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

REGIONAL/WASHINGTON, DC HEARINGS **March 19 - 25, 1995**

Sunday 19	
Monday 20	
Tuesday 21	
Wednesday 22	
Thursday 23	
Friday 24	
Saturday 25	

March						
S	M	T	W	T	F	S
		1	2	3	4	
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

REGIONAL/WASHINGTON, DC HEARINGS **March 26 - April 01, 1995**

Sunday 26	
Monday 27	
Tuesday 28	
Wednesday 29	PM- REG HRG: GUAM (WS, AC)
Thursday 30	EVENING- REG HRG: GRAND FORKS (JB, LK, RC)
Friday 31	PM- REG HRG: GREAT FALLS (JB, LK, RC)
Saturday 1	

April						
S	M	T	W	T	F	S
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

REGIONAL/WASHINGTON, DC HEARINGS **April 02 - 08, 1995**

<p>Sunday 2</p>	
<p>Monday 3</p>	
<p>Tuesday 4</p>	REG HRG: BIRMINGHAM (AJD, AC, JB, LK, RC, JR)
<p>Wednesday 5</p>	
<p>Thursday 6</p>	
<p>Friday 7</p>	
<p>Saturday 8</p>	

April						
S	M	T	W	T	F	S
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

REGIONAL/WASHINGTON, DC HEARINGS

April 09 - 15, 1995

Sunday 9	
Monday 10	
Tuesday 11	
Wednesday 12	REG HRG: CHICAGO (AJD, AC, WS, LK, JR)
Thursday 13	
Friday 14	
Saturday 15	

April						
S	M	T	W	T	F	S
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

REGIONAL/WASHINGTON, DC HEARINGS **April 16 - 22, 1995**

<p>Sunday 16</p>	
<p>Monday 17</p>	<p>8:00 AM HRG. (GAO, Cross Service), SH-216</p> <p>1:00 PM HRG. (Cross Service), SH-216</p>
<p>Tuesday 18</p>	
<p>Wednesday 19</p>	<p>REG HRG: DALLAS (AC, JB, WS, BM, RC, JR)</p>
<p>Thursday 20</p>	<p>REG HRG: ALBUQUERQUE (AJD, AC, WS, LK, BM, RC, JR)</p>
<p>Friday 21</p>	
<p>Saturday 22</p>	

April						
S	M	T	W	T	F	S
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

REGIONAL/WASHINGTON, DC HEARINGS

April 23 - 29, 1995

Sunday 23	
Monday 24	REG HRG: ALASKA (RC, AC)
Tuesday 25	
Wednesday 26	
Thursday 27	
Friday 28	PM- REG HRG: SAN FRANCISCO (AJD, AC, WS, RC, BM)
Saturday 29	

April						
S	M	T	W	T	F	S
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

REGIONAL/WASHINGTON, DC HEARINGS

April 30 - May 06, 1995

Sunday 30	
Monday 1	
Tuesday 2	
Wednesday 3	
Thursday 4	REG HRG: BALTIMORE (AC, WS, LK, RC, JR)
Friday 5	REG HRG: NEW YORK CITY (AJD, AC, WS, LK, RC, JR)
Saturday 6	

May						
S	M	T	W	T	F	S
1	2	3	4	5	6	
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

REGIONAL/WASHINGTON, DC HEARINGS **May 07 - 13, 1995**

Sunday 7	
Monday 8	
Tuesday 9	
Wednesday 10	DELIBERATIONS (ADDS), SH-216
Thursday 11	
Friday 12	
Saturday 13	

May						
S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

REGIONAL/WASHINGTON, DC HEARINGS **May 14 - 20, 1995**

Sunday 14	
Monday 15	
Tuesday 16	
Wednesday 17	
Thursday 18	
Friday 19	
Saturday 20	

May						
S	M	T	W	T	F	S
1	2	3	4	5	6	
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

REGIONAL/WASHINGTON, DC HEARINGS **May 21 - 27, 1995**

<p>Sunday 21</p>	
<p>Monday 22</p>	
<p>Tuesday 23</p>	
<p>Wednesday 24</p>	
<p>Thursday 25</p>	<p>REG HRG: SAN FRANCISCO (BM, RC, L.K, AC, WS)</p>
<p>Friday 26</p>	
<p>Saturday 27</p>	

May						
S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

REGIONAL/WASHINGTON, DC HEARINGS

May 28 - June 03, 1995

Sunday 28	
Monday 29	
Tuesday 30	
Wednesday 31	9:00am - REG HRG: CHICAGO (AJD, AC, JR, WS, JB)
Thursday 1	
Friday 2	
Saturday 3	8:30am - REG HRG: BOSTON (AJD, BM, LK, JR, RC, AC, WS, JB)

June						
S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

REGIONAL/WASHINGTON, DC HEARINGS

June 04 - 10, 1995

Sunday 4	
Monday 5	
Tuesday 6	
Wednesday 7	
Thursday 8	
Friday 9	REG HRG: ATLANTA (WS, AC, LK, RC, JR)
Saturday 10	REG HRG: DALLAS (AJD, BM, WS, AC, LK, JR, RC)

June						
S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

REGIONAL/WASHINGTON, DC HEARINGS **June 11 - 17, 1995**

Sunday 11	
Monday 12	HEARINGS (Cong.), Cannon 345
Tuesday 13	HEARINGS (Cong.), SH-216
Wednesday 14	HEARINGS - DOD witness, SH-216
Thursday 15	
Friday 16	
Saturday 17	

June						
S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

REGIONAL/WASHINGTON, DC HEARINGS **June 18 - 24, 1995**

Sunday 18	
Monday 19	
Tuesday 20	
Wednesday 21	
Thursday 22	DELIBERATIONS, SH-216
Friday 23	DELIBERATIONS, SH-216
Saturday 24	

June						
S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

REGIONAL/WASHINGTON, DC HEARINGS

June 25 - July 01, 1995

Sunday 25	
Monday 26	
Tuesday 27	COMMISSIONER REVIEW
Wednesday 28	
Thursday 29	
Friday 30	
Saturday 1	

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1995 DBCRC BASE VISITS

<u>DATE</u>	<u>ACTIVITY</u>	<u>COMMISSIONER/Staff</u>
22 MAR	Concepts & Analysis Agency MD	Kennedy
22 MAR	Info Systems Software Ctr VA	Kennedy
22 MAR	Ft. McClellan AL	DAVIS/Lyles/Borden/Creedon/Gertler/Kaiser
23 MAR	Warner-Robins ALC GA	DAVIS/STEELE/Borden/Owsley/Reese/Olson/Kaiser
23 MAR	Def Dist Depot Warner-Robins GA	DAVIS/STEELE/Borden/Owsley/Reese/Olson/Kaiser
23 MAR	Patrick AFB FL	Beyer/Kress
23 MAR	Kirtland AFB NM	Creedon/Cantwell/Pross
23 MAR	Pub Dist Ctr Baltimore MD	Kennedy/Wooten
24 MAR	Def Dis Dep Memphis TN	KLING/Cook/Wasleski/King
24 MAR	MacDill AFB FL	DIXON/COX/C. Smith/Cirillo/DiCamillo
24 MAR	Letterkenny Army Depot PA	CORNELLA/Lyles/Knoepfle
24 MAR	Def Dist Dep Letterkenny PA	CORNELLA/Lyles/Knoepfle
24 MAR	Ft. Ritchie MD	CORNELLA/Lyles/E. Brown/R. Brown
24 MAR	Homestead AFB FL	Beyer/Kress
27 MAR	Ft. Leonard Wood MO	KLING/E. Brown/Gertler/Kaiser
27 MAR	NSWC Annapolis MD	COX/Lyles/Yellin/Epstein
27 MAR	NSWC White Oak MD	COX/Lyles/Yellin/Mulliner
27 MAR	Pub Dist Ctr St Louis MO	Kennedy/Wooten
28 MAR	FISC Guam	CORNELLA/STEELE/Smith/King/Lindenbaum/Earnhardt
28 MAR	SRF Guam	CORNELLA/STEELE/Smith/King/Lindenbaum/Earnhardt
28 MAR	NavAct Guam	CORNELLA/STEELE/Smith/King/Lindenbaum/Earnhardt
28 MAR	NAS Agana Guam	CORNELLA/STEELE/Smith/King/Lindenbaum/Earnhardt
28 MAR	Ft. Pickett VA	COX/Borden/E. Brown/Bailey
28 MAR	Price Support Center IL	KLING/Kennedy/Kaiser
29 MAR	Redstone Arsenal AL	Kennedy
30 MAR	Minot AFB ND	DAVIS/KLING/COX/Lyles/Cirillo/Olson/Cantwell/Nelson/Kaiser
30 MAR	Grand Forks AFB ND	DAVIS/KLING/COX/Lyles/Cirillo/DiCamillo/Olson/Nelson/Cantwell/Kaiser
30 MAR	Tobyhanna Army Depot PA	Reese/Knoepfle
30 MAR	Def Dist Dep Tobyhanna PA	Reese/Knoepfle
31 MAR	Malmstrom AFB MT	DAVIS/KLING/COX/Lyles/Cirillo/Nelson/DiCamillo/Kaiser
31 MAR	NAVMAG HI	Lindenbaum
1 APR	ATCOM MO	DIXON/KLING/Lyles/E. Brown/Kennedy

3 APR Oklahoma City ALC OK
 3 APR Def Dist Depot Oklahoma City OK
 3 APR NAS Meridian MS
 4 APR Ft. Drum NY
 4 APR Ft. Meade MD
 5 APR Griffiss AFB/Rome Lab NY
 5 APR Seneca Army Depot NY
 5 APR Ft. McClellan AL
 5 APR Reese AFB TX
 5 APR Ft Lee VA
 5 APR San Antonio ALC TX
 5 APR Def Dist Dep San Antonio TX
 6 APR NSWC Louisville KY
 6 APR Red River Army Depot TX
 6 APR Def Dist Depot Red River TX
 6 APR Brooks AFB TX
 6 APR Bergstrom AFB TX
 6 APR NSWC Carderock Div Phila. Det PA
 7 APR DISC Philadelphia
 7 APR NAESU Philadelphia
 7 APR NATSF Philadelphia
 7 APR NAWC Warminster PA
 7 APR NCCOSC, RDT&E Det Warminster PA
 7 APR Open Water Test Facility, Orelan PA
 7 APR Ft. Monmouth NJ
 7 APR NSWC Crane IN
 7 APR Williams AFB AZ
 7 APR Luke AFB AZ
 10 APR Ft Indiantown Gap PA
 10 APR Greater Pittsburgh IAP ARS PA
 10 APR NAWC-AD Indianapolis IN
 11 APR Def Dist Dep Columbus OH
 11 APR Ft Chaffee AR
 11 APR Savanna Army Depot Activity IL
 11 APR Anniston Army Depot AL
 11 APR Def Dist Depot Anniston AL

DAVIS/CORNELLA/STEELE/Owsley/Helmer/Olson/Knoepfle/Kaiser
 DAVIS/CORNELLA/STEELE/Owsley/Helmer/Olson/Knoepfle/Kaiser
 ROBLES/Yellin/Beyer/King/Brubaker/Pross
 Cantwell
 Lewis
 DIXON/COX/Lyles/Owsley/Nelson/Helmer/Cantwell
 DIXON/Lyles/Owsley/Nelson/Gertler
 KLING/E. Brown/Nurre
 MONTOYA/STEELE/CORNELLA/Yellin/Beyer/Brubaker
 Lewis
 Cook
 Cook
 DIXON/KLING/Lyles/Owsley/Yellin/Jackson/Kerns
 DIXON/KLING/CORNELLA/Lyles/Borden/Cook/Miller/King
 DIXON/KLING/CORNELLA/Lyles/Borden/Cook/Miller/King
 MONTOYA/ROBLES/STEELE/COX/Farrington/Hall/Varallo
 MONTOYA/ROBLES/STEELE/COX/Beyer
 Epstein
 CORNELLA/Wasleski/Epstein
 CORNELLA/Wasleski/Epstein
 CORNELLA/Wasleski/Epstein
 CORNELLA/Farrington/Epstein
 CORNELLA/Farrington/Epstein
 Farrington
 Helmer
 Jackson/Kerns
 Varallo/Hall
 Hall/Varallo
 CORNELLA/Bailey
 CORNELLA/DiCamillo
 KLING/Epstein/Kerns
 CORNELLA/Cook
 ROBLES/E. Brown
 KLING/Gertler
 Miller
 Miller

12 APR	Washington Navy Yard DC	Mulliner
12 APR	Ft Carson CO	Lewis
12 APR	Ft Bliss TX	Bailey
12 APR	Hill AFB (UTTR) UT	Farrington
12 APR	Def Dist Depot San Joaquin CA	Wasleski
13 APR	Def Dist Depot Hill UT	Wasleski
13 APR	Def Dist Dep Ogden UT	KLING/STEELE/Cook/Wasleski/King
13 APR	Dugway Proving Ground UT	KLING/STEELE/Farrington/King
14 APR	Fitzsimons AMC CO	CORNELLA/KLING/E. Brown/Lewis
14 APR	NAS New Brunswick ME	Reedy
17 APR	NAS Corpus Christi TX	Brubaker/Beyer/King
17 APR	NAS Kingsville TX	Beyer/Brubaker/King
17 APR	Sacramento ALC CA	Owsley/Reese/Knoepfle/Hall
17 APR	Def Dist Depot Sacramento CA	Owsley/Reese/Knoepfle/Hall
18 APR	Kirtland AFB NM	ROBLES/MONTOYA/Cirillo/Creedon/Pross
18 APR	Ft Hamilton NY	R. Brown
18 APR	Ft Totten NY	R. Brown
19 APR	Ogden ALC UT	Reese/Knoepfle/Olsen
19 APR	Def Dist Depot Ogden UT	Reese/Knoepfle/Olson
19 APR	Def Dist Depot Hill UT	Wasleski
19 APR	Ft Monmouth NJ	R. Brown
19 APR	Caven Point USAR Ctr NJ	R. Brown
19 APR	SPAWAR Arlington VA	Epstein
20 APR	Sacramento Army Depot CA	Thompson
20 APR	Mather AFB CA	Thompson
20 APR	Kirtland AFB NM	KLING/STEELE/Cirillo/Pross
20 APR	WPSTA Charleston SC	Lindenbaum
20 APR	Eglin AFB FL	Farrington/DiCamillo
21 APR	San Antonio ALC TX	Owsley/Reese/Knoepfle/Olson
21 APR	Def Dist Depot San Antonio TX	Owsley/Reese/Knoepfle/Olson
21 APR	DCMD West El Segundo CA	Wasleski/Trippet
21 APR	Kelly Support Center PA	Kennedy
22 APR	Ft Wainwright AK	Bailey
24 APR	Selfridge Army Garrison MI	STEELE/Kennedy
24 APR	Detroit Arsenal MI	STEELE/Miller
24 APR	Ft Greely AK	CORNELLA/COX/C. Smith/Phillips/Bailey/Kaiser/Still

24 APR	Peterson AFB CO	Pross
24 APR	Falcon AFB CO	Pross
25 APR	Sierra Army Depot CA	STEELE/Gertler
25 APR	Naval Health Research Ctr CA	Yellin/Mulliner
26 APR	Naval Pers R&D Ctr CA	Yellin/Mulliner
26 APR	NADEP North Island CA	Epstein
26 APR	NCCOSC San Diego CA	Yellin/Epstein
26 APR	NCCOSC In-Service Eng San Diego CA	Yellin/Epstein
26 APR	Ft Hunter Liggett CA	STEELE/Bailey
26 APR	Onizuka AFS CA	COX/CORNELLA/C. Smith/Borden/Pross/Hall
26 APR	Moffett Air Guard Station CA	COX/CORNELLA/C. Smith /Borden/Pross/Hall
26 APR	Def Dist Depot Philadelphia PA	Wasleski
27 APR	Long Beach NSY CA	MONTOYA/CORNELLA/COX/STEELE
		Lyles/C. Smith/Borden/Yellin/Jackson/King/Nelson/Nurre
27 APR	NAS Memphis TN	Mulliner
27 APR	McAlester AAP OK	Gertler
27 APR	NS Roosevelt Roads PR	R. Brown
27 APR	E. Ft Baker CA	Bailey
27 APR	NAS Oceana VA	Brubaker
28 APR	Ft Holabird MD	Wasleski/Trippet
28 APR	NAS S. Weymouth MA	ROBLES/Reedy
28 APR	Ft Buchanan PR	DAVIS/R. Brown
28 APR	Letterkenny Army Depot PA	Cook/Miller
28 APR	Def Dist Depot Letterkenny PA	Cook/Miller
29 APR	NAS New Brunswick ME	Reedy
30 APR	SUBASE New London CT	Lindenbaum
1 MAY	NUWC New London CT	CORNELLA/KLING/Farrington/Lindenbaum
1 MAY	Stratford Army Engine Plant CT	CORNELLA/KLING/Miller
1 MAY	NSWC Annapolis MD	MONTOYA/Epstein
2 MAY	NETC Newport RI	Lindenbaum
2 MAY	Bayonne Military Ocean Terminal NJ	CORNELLA/KLING/R. Brown
2 MAY	Ft Monmouth NJ	CORNELLA/R. Brown
2 MAY	NUWC Newport RI	Farrington/Lindenbaum
3 MAY	Ft Dix NJ	CORNELLA/Bailey
3 MAY	NAWC Lakehurst NJ	CORNELLA/Farrington/Kerns
12 MAY	Naval Medical Research Institute MD	Lewis/Varallo

11 MAY	Washington Navy Yard DC
15 MAY	Red River Army Depot TX
15 MAY	Def Dist Depot Red River TX
17 MAY	Griffiss AFB/Rome Lab NY
18 MAY	Letterkenny Army Depot PA
18 MAY	Def Dist Depot Letterkenny PA
19 MAY	NSWC Annapolis MD
22 MAY	McClellan AFB CA
22 MAY	DCMD South Marietta GA
23 MAY	Watervliet Army Arsenal NY
23 MAY	EFAW NAVFAC San Bruno CA
23 MAY	Sup of Ship Conv & Rep SF CA
23 MAY	Oakland Army Base CA
23 MAY	FISC Oakland CA
23 MAY	NWAD Corona CA
24 MAY	Naval Postgraduate School CA
24 MAY	Hill AFB UT
25 MAY	Norfolk NSY VA
25 MAY	Office of Naval Research VA
26 MAY	McClellan AFB CA
26 MAY	Grand Forks AFB ND
26 MAY	Homestead ARS FL
29 MAY	REDCAP Buffalo NY
30 MAY	Gen Mitchell ARS WI
30 MAY	NAWC China Lake CA
30 MAY	NAWC Point Mugu CA
30 MAY	Naval Construction Battalion Cmd Port Hueneme CA
30 MAY	Minn-St Paul ARS MN
30 MAY	O'Hare IAP ARS IL
30 MAY	Youngstown-Warren MAP ARS OH
30 MAY	Niagara Falls IAP ARS NY
1 JUNE	Tobyhanna Army Depot PA
1 JUNE	Def Dist Depot Tobyhanna PA

COX/Yellin/Mulliner
ROBLES/STEELE/E. Brown
ROBLES/STEELE/E. Brown
STEELE/Helmer
Knoepfle
Wasleski
CORNELLA/Epstein
MONTOYA/COX/STEELE/CORNELLA/DAVIS
C. Smith/Cook/Owsley/Reese/Nurre/Kaiser
Wasleski
Helmer/Kerns
MONTOYA/Yellin
MONTOYA/Yellin
CORNELLA/KLING/STEELE/R. Brown/Kaiser
CORNELLA/KLING/STEELE/Epstein/Kaiser
MONTOYA/COX/Yellin/Lindenbaum
Lindenbaum
CORNELLA/ROBLES/KLING/STEELE/COX
Borden/Cook/Lyles/Knoepfle/Owsley/Nurre/Kaiser/Nelson
Helmer/Jackson/Kerns/Helmer
Yellin/Mulliner
KLING/Lyles/Borden/Creedon/Nelson
STEELE/Olsen
DAVIS/Beyer/Pross
Cirillo
STEELE/DiCamillo
MONTOYA/COX/Farrington/Owsley
MONTOYA/COX/Farrington/Owsley
MONTOYA/COX/Farrington/Owsley
CORNELLA/Beyer
CORNELLA/STEELE/DiCamillo
DAVIS/Cirillo/Hall
DAVIS/Cirillo/Hall
KLING/COX/DAVIS/STEELE/Owsley/Reese/Knoepfle/Wasleski
KLING/COX/DAVIS/STEELE/Owsley/Reese/Knoepfle/Wasleski

1 JUNE	Letterkenny Army Depot PA	KLING/COX/DAVIS/STEELE/Owsley/Knoepfle
1 JUNE	Def Dist Dep Letterkenny PA	KLING/COX/DAVIS/STEELE/Owsley/Knoepfle
1 JUNE	Ft. McClellan AL	CORNELLA/Gertler
1 JUNE	MCAS Cherry Point NC	Brubaker
2 JUNE	Portsmouth NSY ME	DIXON/MONTOYA/KLING/ROBLES/COX/CORNELLA/STEELE/DAVIS
		Lyles/Yellin/Jackson/Nelson/King/Purser
2 JUNE	NAS S. Weymouth MA	DAVIS/KLING/Yellin
5 JUNE	Carswell ARS TX	COX/Pross
5 JUNE	Robins AFB GA	KLING/CORNELLA/Reese/Wasleski
5 JUNE	Brooks AFB TX	Borden
5 JUNE	Lackland AFB TX	Borden
5 JUNE	NAS Atlanta GA	KLING/CORNELLA/Reedy
6 JUNE	Kelly AFB TX	MONTOYA/KLING/ROBLES/COX/CORNELLA/STEELE
		Lyles/Borden/Owsley/Cook/Reese/Cantwell/Nelson/Kaiser/Nurre/Cantwell
6 JUNE	Wright-Patterson AFB OH	Farrington/Hall/Varallo
6 JUNE	Springfield-Beckley MAP AGS OH	Hall
6 JUNE	Brooks AFB TX	CORNELLA/KLING/Owsley
7 JUNE	Laughlin AFB TX	MONTOYA/ROBLES/CORNELLA/STEELE/Cirillo
7 JUNE	Tinker AFB OK	DIXON/KLING/Lyles/Owsley/Cook/Reese/Cantwell/Nelson
7 JUNE	Vance AFB OK	MONTOYA/ROBLES/CORNELLA/STEELE/Beyer/Cirillo/King
8 JUNE	Columbus AFB MS	MONTOYA/ROBLES/CORNELLA/STEELE/C. Smith/Beyer/Pross
8 JUNE	Red River Army Depot TX	MONTOYA/Miller/Wasleski
8 JUNE	Def Dist Depot Red River TX	MONTOYA/Miller/Wasleski
8 JUNE	NAS Meridian MS	CORNELLA/STEELE/Brubaker/C. Smith
8 JUNE	NAWC Patuxent River MD	Farrington/Kerns
8 JUNE	St Inigoes NCCOSC MD	Farrington/Kerns
9 JUNE	Anniston Army Depot AL	ROBLES/E. Brown/Miller/Wasleski
9 JUNE	Def Dist Depot Anniston AL	ROBLES/E. Brown/Miller/Wasleski
9 JUNE	NAS Atlanta GA	Yellin
9 JUNE	Charleston Naval Base Complex SC	Thompson
12 JUNE	Space & Strat Def Cmd AL	E. Brown/Kennedy
15 JUNE	Red River Army Depot TX	DAVIS/COX/Miller
15 JUNE	Def Dist Depot Red River TX	DAVIS/COX/Miller
16 JUNE	NAS Meridian MS	DAVIS/Reedy
16 JUNE	NAWC Lakehurst NJ	COX/Farrington
16 JUNE	Ft Pickett VA	CORNELLA/Bailey

19 JUNE

NAS S. Weymouth MA

CORNELL/Reedy

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RECOMMENDED BASE VISITS: COMMISSIONER CORNELLA

<u>Installation Name</u>	<u>City, State</u>	<u>Proposed Date</u> (should be before hearing)	<u>Assigned Regional Hearing</u>
NAWC, Aircraft Division	Indianapolis, IN	March 27	Chicago, April 12
Fort Ritchie	Cascade, MD	April 6	Baltimore, May 4
Letterkenny Army Depot/Defense Distribution Depot	Letterkenny, PA	April 6	Baltimore, May 4
Defense Industrial Supply Center	Philadelphia, PA	April 7	Baltimore, May 4
NAWC Warminster	Warminster, PA	April 7	Baltimore, May 4
Pittsburgh IAP Arsenal	Pittsburgh, PA	April 10	Baltimore, May 4
Fort Indiantown Gap	Harrisburg, PA	April 10	Baltimore, May 4
NUWC New London	New London, CT	April 25	New York, May 5
Stratford Army Engine Plant	Stratford, CT	April 25	New York, May 5
Bayonne Military Ocean Terminal	Bayonne, NJ	May 2	New York, May 5
Fort Dix	Wrightstown, NJ	May 3	New York, May 5
NAWC, Aircraft Division	Lakehurst, NJ	May 3	New York, May 5

REGIONAL HEARINGS YOU WISH TO ATTEND

<u>Location</u>	<u>Proposed Date</u>	<u>Check if you wish to attend</u>
Guam	March 29	✓
Great Falls, MT	March 29	
Grand Forks, ND	March 31	
Birmingham, AL	April 4	✓
Chicago, IL	April 12	✓
Dallas, TX	April 19	✓
Albuquerque, NM	April 20	✓
Fairbanks, AK	April 24	✓
San Francisco, CA	April 28 (pm)	✓
	29 (am)	✓
Baltimore, MD	May 4	✓
New York, NY	May 5	✓

Document Separator

March 01 - 31, 1995

PROPOSED BASE VISITS/REGIONAL HEARINGS

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday																																																																																											
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26 W DC CA SMA	27 BASE VISITS: Ft. Buchanan, PR (JR) Ft. Leonard Wood, MO (LK) NAS Meridian, MS (BM) NAWC-AD, IN (AC) move	28 BASE VISITS: Guam Installations (WS) Av-Troop Cmd, MO (LK) Price Spt Ctr, IL (LK)	29 REG HRG: GREAT FALLS REG HRG: GUAM BASE VISITS: AM - Guam Instal- lations (WS) Malmstrom AFB, MT (JD)	30 BASE VISITS: AM - Minot AFB, ND (JD) PM - Grand Forks AFB, ND (JD) HAWAII	31 REG HRG: GRAND FORKS																																																																																												

April 01 - 30, 1995

PROPOSED BASE VISITS/REGIONAL HEARINGS

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday																																																																																				
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9 DC	10 BASE VISITS: Gtr Pitts ARS/Ft. Indntwn Gap, PA (AC) Kirtland AFB, NM (JR) SPAWAR, VA/NSWC Annapolis, MD (RC)	11 BASE VISITS: Def Dist Ogden/ Dugway, UT (WS) Ft. Chaffee, AR (JR) Sierra Army Depot	12 REG HRG: CHICAGO →	13 BASE VISITS: Sierra Army Depot CO (LK) NAS S. Weymth, MA (JR)	14 BQ-N X	15 X																																																																																				
16 X	17 9:00 AM HRG. (GAO, Cross Service) 1:00 PM HRG. (Cross Service)	18 NAWC IN.	19 REG HRG: DALLAS	20 REG HRG: ALBU- QUERQUE PM	21 X	22 X																																																																																				
23 X	24 REG HRG: ALASKA BASE VISITS: Ft. Greely, AK (RC)	25 MOVE BASE VISITS: NUWC N Lndn/ Strtd Eng Plt, CT (AC) move Sierra Army Dep, CA (WS)	26 BASE VISITS: Ft. Hunter Lgt, CA (WS) Quicksilver AS/ Moffett AGS, CA (RC)	27 BASE VISIT: Long Beach NSW CA (BM)	28 PM- REG HRG: SAN FRANCISCO	29 AM- REG HRG: SAN FRANCISCO																																																																																				
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May 01 - 31, 1995

PROPOSED BASE VISITS/REGIONAL HEARINGS

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
	1 <i>NEW LONDON, CT.</i>	2 BASE VISIT: Bayonne Term, NJ (AC)	3 BASE VISITS: Ft. Dix/NAWC Lakehurst, NJ (AC) Ft. Pickett, VA (JR)	4 REG HRG: BALTIMORE	5 REG HRG: NEW YORK CITY	6
7	8	9 DELIBERA- TIONS (ADDS)	10	11	12	13
14	15	16	17	18	19	20
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28	29	30	31	<div> <div> April S M T W T F S 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 </div> <div> June S M T W T F S 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 </div> </div>		

June 01 - 30, 1995

PROPOSED BASE VISITS/REGIONAL HEARINGS

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
<div> <div> May S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 </div> <div> July S M T W T F S 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 </div> </div>				1	2	3
4	5	6	7	8	9	10
11	12 HEARINGS (Cong.)	13 HEARINGS (Cong.)	14 HEARINGS	15	16	17
18	19	20	21	22 DELIBERA- TIONS	23 DELIBERA- TIONS	24 DELIBERA- TIONS
25	26 DELIBERA- TIONS	27 COMMIS- SIONER REVIEW	28	29	30	

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RECOMMENDED BASE VISITS: CHAIRMAN DIXON

<u>Installation Name</u>	<u>City, State</u>	<u>Proposed Date</u> (should be before hearing)	<u>Assigned Regional Hearing</u>
MacDill AFB	Tampa, FL	March 24 (AM)	Birmingham, April 4
Homestead AFB	Homestead, FL	March 24 (PM)	Birmingham, April 4
Rome Laboratory	Rome, NY	April 5 (AM)	New York, May 5
Seneca Army Depot	Seneca, NY	April 5 (PM)	New York, May 5
Red River Army Depot	Texarkana, TX	April 7 (AM)	Dallas, April 19
NSWC Louisville, KY	Louisville, KY	April 7 (PM)	Chicago, April 12

REGIONAL HEARINGS YOU WISH TO ATTEND

<u>Location</u>	<u>Proposed Date</u>	<u>Check if you wish to attend</u>
Guam	March 29	
Great Falls, MT	March 29	
Grand Forks, ND	March 31	
Birmingham, AL	April 4 ✓	
Chicago, IL	April 12 ✓	
Dallas, TX	April 19	
Albuquerque, NM	April 20 ✓	
Fairbanks, AK	April 24	
San Francisco, CA	April 28 (pm) ✓ 29 (am) ✓	
Baltimore, MD	May 4	
New York, NY	May 5 ✓	

RECOMMENDED BASE VISITS: COMMISSIONER COX

<u>Installation Name</u>	<u>City, State</u>	<u>Proposed Date</u> (should be before hearing)	<u>Assigned Regional Hearing</u>
NSWC White Oak	White Oak, MD	April 6	Baltimore, May 4
SPAWAR Arlington	Arlington, VA	April 10 (AM)	Baltimore, May 4
NSWC Annapolis	Annapolis, MD	April 10 (PM)	Baltimore, May 4
Fort Greely	Delta Junction, AK	April 24	Fairbanks, April 24
Moffett Federal Airfield	Sunnyvale, CA	April 26	San Francisco, April 28/29
Onizuka Air Station	Sunnyvale, CA	April 26	San Francisco, April 28/29
Fort Picket	VA	march 28	

REGIONAL HEARINGS YOU WISH TO ATTEND

<u>Location</u>	<u>Proposed Date</u>	<u>Check if you wish to attend</u>
Guam	March 29	
Great Falls, MT	March 29 31	✓
Grand Forks, ND	March 31 30	✓
Birmingham, AL	April 4	✓
Chicago, IL	April 12	
Dallas, TX	April 19	✓
Albuquerque, NM	April 20	✓
Fairbanks, AK	April 24	
San Francisco, CA	April 28 (pm)	✓
	29 (am)	✓
Baltimore, MD	May 4	✓
New York, NY	May 5	✓

Fax (202) 289-1546



NOTES

MAR 10 '95 11:44AM CONTINENTAL GOVT. AFFAIRS

Annapolis and/or White Oak to the

total +/or 27th q
March

For Rebecca Cox

y circled -
will attend

March 01 - 31, 1995

PROPOSED BASE VISITS/REGIONAL HEARINGS

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** 3/8/95 **

April 01 - 30, 1995

PROPOSED BASE VISITS/REGIONAL HEARINGS

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16 NO	17 9:00 AM HRC. (GAO, Cross Service) 1:00 PM HRC. (Cross Service)	18	19 REG HRC: DALLAS	20 REG HRC: ALBU- QUERQUE	21	22																																																																																				
23	24 REG HRC: ALASKA BASE VISITS: Ft. Greely, AK (RC)	25 BASE VISITS: NUWC N Ldn/ Strtd Eng Plt, CT (AC) Sierra Army Dep, CA (WS)	26 BASE VISITS: Ft. Hunter Lgt. CA (WS) Orizuka AS/ Moffett AGS, CA (RC)	27 BASE VISIT: Long Beach NSY, CA (BM)	28 PM- REG HRC: SAN FRANCISCO	29 AM- REG HRC: SAN FRANCISCO																																																																																				
30	<div style="display: flex; justify-content: space-around;"> <div> <p>March</p> <table> <tr><td>S</td><td>M</td><td>T</td><td>W</td><td>T</td><td>F</td><td>S</td></tr> <tr><td></td><td>1</td><td>2</td><td>3</td><td>4</td><td></td><td></td></tr> <tr><td>5</td><td>6</td><td>7</td><td>8</td><td>9</td><td>10</td><td>11</td></tr> <tr><td>12</td><td>13</td><td>14</td><td>15</td><td>16</td><td>17</td><td>18</td></tr> <tr><td>19</td><td>20</td><td>21</td><td>22</td><td>23</td><td>24</td><td>25</td></tr> <tr><td>26</td><td>27</td><td>28</td><td>29</td><td>30</td><td>31</td><td></td></tr> </table> </div> <div> <p>May</p> <table> <tr><td>S</td><td>M</td><td>T</td><td>W</td><td>T</td><td>F</td><td>S</td></tr> <tr><td>1</td><td>2</td><td>3</td><td>4</td><td>5</td><td>6</td><td>7</td></tr> <tr><td>8</td><td>9</td><td>10</td><td>11</td><td>12</td><td>13</td><td>14</td></tr> <tr><td>15</td><td>16</td><td>17</td><td>18</td><td>19</td><td>20</td><td>21</td></tr> <tr><td>22</td><td>23</td><td>24</td><td>25</td><td>26</td><td>27</td><td>28</td></tr> <tr><td>29</td><td>30</td><td>31</td><td></td><td></td><td></td><td></td></tr> </table> </div> </div>						S	M	T	W	T	F	S		1	2	3	4			5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31		S	M	T	W	T	F	S	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31				
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5/6/95

May 01 - 31, 1995

PROPOSED BASE VISITS/REGIONAL HEARINGS

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
	1	2 BASE VISIT: Bayonne Term, NJ (AC)	3 BASE VISITS: Ft. Dix/NAWC Lakewood, NJ (AC) Ft. Pickett, VA (JR)	4 REG HRC: BALTIMORE	5 REG HRC: NEW YORK CITY	6
7	8	9 DELIBERA- TIONS (ADD'S)	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31	<div> <div> April SMTWTFS 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 </div> <div> June SMTWTFS 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 </div> </div>		

-- 3/9/95 --

Installation Name

NSWC White Oak
SPAWAR Arlington
NSWC Annapolis
Fort Greely
Moffett Federal Airfield
Onizuka Air Station

RECOMMENDED BASE VISITS: COMMISSIONER COX

City, State

Proposed Date
(should be before hearing)

Assigned Regional Hearing

White Oak, MD	April 6	Baltimore, May 4
Arlington, VA	April 10 (AM)	Baltimore, May 4
Annapolis, MD	April 10 (PM)	Baltimore, May 4
Delta Junction, AK	April 24	Fairbanks, April 24
Sunnyvale, CA	April 26	San Francisco, April 28/29
Sunnyvale, CA	April 26	San Francisco, April 28/29

REGIONAL HEARINGS YOU WISH TO ATTEND

Location

Proposed Date

Check if you wish to attend

Guam	March 29	<input checked="" type="checkbox"/>
Great Falls, MT	March 29	<input checked="" type="checkbox"/>
Grand Forks, ND	March 31	<input checked="" type="checkbox"/>
Birmingham, AL	April 4	<input checked="" type="checkbox"/>
Chicago, IL	April 12	<input type="checkbox"/>
Dallas, TX	April 19	<input checked="" type="checkbox"/>
Albuquerque, NM	April 20	<input checked="" type="checkbox"/>
Fairbanks, AK	April 24	<input checked="" type="checkbox"/>
San Francisco, CA	April 28 (pm) 29 (am)	<input checked="" type="checkbox"/>
Baltimore, MD	May 4	<input checked="" type="checkbox"/>
New York, NY	May 5	<input checked="" type="checkbox"/>

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RECOMMENDED BASE VISITS: COMMISSIONER DAVIS

<u>Installation Name</u>	<u>City, State</u>	<u>Proposed Date</u> (should be before hearing)	<u>Assigned Regional Hearing</u>
Robins AFB	Warner Robins, GA	March 23	Birmingham, April 4
Fort McClellan	Anniston, AL	March 24	Birmingham, April 4
Malmstrom AFB	Great Falls, MT	March 29	Great Falls, March 29
Minot AFB	Minot, ND	March 30 (AM)	Grand Forks, March 31 30 evening
Grand Forks AFB	Grand Forks, ND	March 30 (PM)	Grand Forks, March 31 30 evening
Tinker AFB	Midwest City, OK	April 3	Dallas, April 19

REGIONAL HEARINGS YOU WISH TO ATTEND

<u>Location</u>	<u>Proposed Date</u>	<u>Check if you wish to attend</u>
Guam	March 29	
Great Falls, MT	March 29 31	✓
Grand Forks, ND	March 31 30	✓
Birmingham, AL	April 4	✓
Chicago, IL	April 12	
Dallas, TX	April 19	✓
Albuquerque, NM	April 20	
Fairbanks, AK	April 24	
San Francisco, CA	April 28 (pm) 29 (am)	
Baltimore, MD	May 4	
New York, NY	May 5	

FAX**J.B.DAVIS & ASSOCIATES**
3600 Windber Blvd.
Palm Harbor, FL 34685Date 03/09/95Number of pages including cover sheet 1

To:

Base Closure CommAttn: Britta

Phone _____

Fax Phone _____

CC:

David Lyles

From:

GEN. (R) J.B. DAVIS
USAF

Phone _____

813-789-3908

Fax Phone _____

813-785-8087**REMARKS:**☐ Urgent☒ For your review☐ Reply ASAP☐ Please comment

Reference your base visit and hearing schedule--it all appears workable for those you have assigned to me. I will do Ft. Buchanan on the 28th of April as I am scheduled to arrive on the 27th. I would prefer to do it first thing in the morning. To summarize:

I will do the following base visits--Tinker, Robins, Ft McClellan, Minot, Grand Forks, Malmstrom, and Ft. Buchanan; and the following hearings--Birmingham, Gt. Falls, Grand Forks, and Dallas. Some time constraints--I would like to visit Tinker AFB in the afternoon ^{now} and the same timeframe for the Birmingham hearing. I would like to have the Dallas ^{am} hearing in the morning so I could come to DC that night. Any problems?? Cheers



✓ Move McClellan to 3/27 - Cal
~~MacDill 3/24~~
~~Reese with Moya (4/5) - Cal~~

RECOMMENDED BASE VISITS: COMMISSIONER STEELE

<u>Installation Name</u>	<u>City, State</u>	<u>Proposed Date</u> (should be before hearing)	<u>Assigned Regional Hearing</u>
Naval Facilities, Guam	Guam	March 28	Guam, March 29
Defense Distribution Depot, Ogden	Ogden, UT	April 11	Albuquerque, April 20
Dugway Proving Ground	Salt Lake City, UT	April 11	Albuquerque, April 20
Sierra Army Depot	Herlong, CA	April 25	San Francisco, April 28/29
Fort Hunter Liggett	Jolon, CA	April 26	San Francisco, April 28/29

REGIONAL HEARINGS YOU WISH TO ATTEND

<u>Location</u>	<u>Proposed Date</u>	<u>Check if you wish to attend</u>
Guam	March 29	<input checked="" type="checkbox"/>
Great Falls, MT	March 29	<input type="checkbox"/>
Grand Forks, ND	March 31	<input type="checkbox"/>
Birmingham, AL	April 4	<input type="checkbox"/>
Chicago, IL	April 12	<input checked="" type="checkbox"/>
Dallas, TX	April 19	<input checked="" type="checkbox"/>
Albuquerque, NM	April 20	<input checked="" type="checkbox"/>
Fairbanks, AK	April 24	<input type="checkbox"/>
San Francisco, CA	April 28 (pm)	<input checked="" type="checkbox"/>
	29 (am)	<input checked="" type="checkbox"/>
Baltimore, MD	May 4	<input checked="" type="checkbox"/>
New York, NY	May 5	<input checked="" type="checkbox"/>

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RECOMMENDED BASE VISITS: COMMISSIONER KLING

<u>Installation Name</u>	<u>City, State</u>	<u>Proposed Date</u> (should be before hearing)	<u>Assigned Regional Hearing</u>
Defense Distribution Depot, Memphis	Memphis, TN	March 23	Birmingham, April 4
Ft. Leonard Wood	St. Robert, MO	March 27	
Aviation-Troop Command (ATCOM)	St. Louis, MO	March 28	Chicago, April 12
Price Support Center	Granite City, IL	March 28	Chicago, April 12
Defense Distribution Depot, Columbus	Columbus, OH	April 6	Chicago, April 12
Selfridge Army Garrison	Detroit, MI	April 7	Chicago, April 12
Detroit Tank Plant	Detroit, MI	April 7	Chicago, April 12
Savanna Army Depot	Savanna, IL	April 11	Chicago, April 12
Fitzsimmons Army Medical Center	Denver, CO	April 13	Albuquerque, April 20
NAWL-AD, IN	Indianapolis, IN	April 10	Chicago, April 12

REGIONAL HEARINGS YOU WISH TO ATTEND

<u>Location</u>	<u>Proposed Date</u>	<u>Check if you wish to attend</u>
Guam	March 29	
Great Falls, MT	March 29 31	✓
Grand Forks, ND	March 31 30	✓
Birmingham, AL	April 4	✓
Chicago, IL	April 12	✓
Dallas, TX	April 19	✓
Albuquerque, NM	April 20	✓
Fairbanks, AK	April 24	
San Francisco, CA	April 28 (pm) 29 (am)	✓
Baltimore, MD	May 4	✓
New York, NY	May 5	✓

LEE KLIM

ROBB
FORD
SABERMAN
CLARK

BASE VISITS

I CAN MAKE ALL BASE
CLOSING VISITS SET OUT
FOR ME

I PROBABLY SHOULD GO TO
LOUISVILLE AND TO TEXARKAN

TEXAS -
AS LONG AS I'M MAKING THE 3/29 AM
3/31 REGIONAL MEETING I SHOULD
TIE INTO THE BASE VISITS ON 3/30

REGIONAL MEETING

I CAN MAKE ALL REGIONAL MEETING
EXCEPT

4/24 - ALASKA 4/29 - GUM

HOWEVER ① I NEED TO RETURN
HOME ON EVENING OF 3/31

② ON 4/19 IN DALLAS

I CAN ARRIVE BY 1:00

③ ON 4/28-29 IN
SAN FRANCISCO I CAN MAKE IT SO

I ARRIVE THE EVENING OF 4/25

March 01 - 31, 1995

PROPOSED BASE VISITS/REGIONAL HEARINGS

Sunday

Monday

Tuesday

Wednesday

Thursday

Friday

Saturday

S	M	T	W	T	F	S
5	6	7	8	9	10	11
12	13	14	15	16	17	18
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16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

5

6

9:00 AM HRG.
(Navy), Cannon
345
1:30 PM HRG.
(Air Force),
Cannon 345

7

9:00 AM HRG.
(Army), SD-106
1:30 PM HRG.
(Defense Agen-
cies), SD-106

8

BASE CLOS-
DC

2

9:00 AM HRG.
(Sec. Perry),
SD-106
1:30 PM HRG.
(Gotham),
SD-106

3

4

10

11

9

14

15

MALINA SD

16

9:00 AM HRG.
(Re-use), SH-
216
1:30 PM HRG.
(Re-use), SH-
216

12

13

TO D.C. EVENING

22

E-SYSD SD
DALLAS

23

BASE VISITS:
Def Dist Dep, TN-
(LK)
Robins AFB, GA
(JD)

24

BASE VISITS
AM- MacDi-
AFB, FL
PM- Ho-
AFB
Ft. P
(C)

19

20

21

E-SYSD AFB
DALLAS

27

BASE VISITS:
Ft. Buchanan, PR
(JR)
NAS Meridian,
MS (BM)
NAWC-AD, IN
(AC)

28

BASE VISITS:
Guam Installations
(WS)
Malmstrom AFB,
MT (JD)

29

REG HRG:
GREAT FALLS
REG HRG:
GUAM
BASE VISITS:
AM - Guam Instal-
lations (WS)
Malmstrom AFB,
MT (JD)

30

BASE VIS
AM - M
ND
PM

** 3/6/95 **

April 01 - 30, 1995

PROPOSED BASE VISITS/REGIONAL HEARINGS

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday																																																																																				
						1 <i>57000</i> <i>WEDNESDAY</i>																																																																																				
2	3 BASE VISIT: Tinker AFB, OK (JD)	4 REG HRG: BIRMINGHAM	5 BASE VISITS: Reese AFB, TX (BM) Rome Lab, NY (AJD) Seneca Army Depot NY (AJD)	6 BASE VISITS: AM- NSWC Louisville, KY (AJD) PM - Red River Army Dep, TX (AJD) Brooks AFB/Bergstrom AFB, TX (BM) Def Dist Dep, OH (LK) Ft Richie, MD/ Letterkenny, PA (AC) NSWC White Oak, MD (RC)	7 BASE VISITS: Def Sup Phila/ NAWC Warmstr, PA (AC) Selfridge Grsn/ Detroit Arsenal, MI (LK)	8																																																																																				
9	10 BASE VISITS: Gtr Pitts ARS/Ft. Indntwn Gap, PA (AC) Kirtland AFB, NM (JR) SPAWAR,VA/NSWC Annapolis, MD (RC)	11 BASE VISITS: Def Dist Ogden/ Dugway, UT (WS) Ft. Chaffee, AR (JR) Savanna Depot, IL (LK)	12 REG HRG: CHICAGO <i>MAY 1011</i> <i>SPAWAR</i>	13 BASE VISITS: Fitzsimons AMC, CO (LK) NAS S. Weymth, MA (JR)	14	15																																																																																				
16 <i>7:00</i> <i>EVENING</i>	17 <i>DC</i> 9:00 AM HRG. (GAO, Cross Service) 1:00 PM HRG. (Cross Service)	18 <i>57000</i> <i>TOP AIR</i> <i>CONF CALL</i>	19 <i>7:00</i> REG HRG: DALLAS <i>E-5700</i> <i>120000</i>	20 REG HRG: ALBU- QUERQUE	21 <i>NAT. WARR</i> <i>13:00</i>	22																																																																																				
23 <i>52000</i> <i>CONF CALL</i>	24 REG HRG: ALASKA BASE VISITS: Ft. Greely, AK (RC) <i>70000</i> <i>EVENING</i>	25 BASE VISITS: NUWC N Lndn/ Strtfd Eng Plt, CT (AC) Sierra Army Dep, CA (WS) <i>5-5700</i> <i>DALLAS</i>	26 BASE VISITS: Ft. Hunter Lgt, CA (WS) Onizuka AS/ Moffett AGS, CA (RC) <i>E-5700</i> <i>120000</i>	27 BASE VISIT: Long Beach NSY, CA (BM) <i>6:000</i> <i>NY</i> <i>AFTERNOON</i>	28 PM- REG HRG: SAN FRANCISCO <i>6:000</i> <i>NY</i> <i>MORNING</i>	29 AM- REG HRG: SAN FRANCISCO																																																																																				
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May 01 - 31, 1995

PROPOSED BASE VISITS/REGIONAL HEARINGS

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
	1	2 BASE VISIT: Bayonne Term, NJ (AC)	3 BASE VISITS: Ft. Dix/NAWC Lakehurst, NJ (AC) Ft. Pickett, VA (JR) <i>MADONNA</i> ST LOUIS	4 REG HRG: BALTIMORE	5 REG HRG: NEW YORK CITY	6
7	8	9 DELIBERA- TIONS (ADDS)	10	11 <i>BANKSIDY</i> ST LOUIS <i>TRUST AD</i> ST LOUIS	12	13
14	15	16	17	18 <i>CHAVIS</i> NY	19	20
21	22	23	24 <i>E-SY37</i> BALTIMORE <i>FALCON</i> ST LOUIS 4:00	25	26	27
28	29	30 <i>E-SY37</i> BALTIMORE APPROX	31	<div> <div> April S M T W T F S 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 </div> <div> June S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 </div> </div>		

June 01 - 30, 1995

PROPOSED BASE VISITS/REGIONAL HEARINGS

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
<div> <div> May S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 </div> <div> July S M T W T F S 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 </div> </div>				1	2	3
4	5	6	7	8 72057 AD 57-10011	9	10
11	12 HEARINGS (Cong.)	13 HEARINGS (Cong.)	14 HEARINGS	15	16	17
18	19	20	21 MAUND RD 57-10011	22 DELIBERA- TIONS	23 DELIBERA- TIONS	24 DELIBERA- TIONS
25	26 DELIBERA- TIONS	27 COMMIS- SIONER REVIEW	28 57-10011 57-10011	29	30	

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RECOMMENDED BASE VISITS: COMMISSIONER MONTROYA

<u>Installation Name</u>	<u>City, State</u>	<u>Proposed Date</u> (should be before hearing)	<u>Assigned Regional Hearing</u>
NAS Meridian	Meridian, MS	March 27	Birmingham, April 4
Reese AFB	Lubbock, TX	April 5	Dallas, April 19
Brooks AFB	San Antonio, TX	April 6	Dallas, April 19
Bergstrom AFB	Austin, TX	April 6	Dallas, April 19
Long Beach Naval Shipyard	Long Beach, CA	April 27	San Francisco, April 28/29

REGIONAL HEARINGS YOU WISH TO ATTEND

<u>Location</u>	<u>Proposed Date</u>	<u>Check if you wish to attend</u>
Guam	March 29	
Great Falls, MT	March 29	
Grand Forks, ND	March 31	
Birmingham, AL	April 4	
Chicago, IL	April 12	✓
Dallas, TX	April 19	✓
Albuquerque, NM	April 20	✓
Fairbanks, AK	April 24	
San Francisco, CA	April 28 (pm)	✓
Baltimore, MD	29 (am)	✓
New York, NY	May 4	
	May 5	

RECOMMENDED BASE VISITS: COMMISSIONER MONTTOYA

<u>Installation Name</u>	<u>City, State</u>	<u>Proposed Date</u> (should be before hearing)	<u>Assigned Regional Hearing</u>
NAS Meridian	Meridian, MS	March 27	Birmingham, April 4
Reese AFB	Lubbock, TX	April 5	Dallas, April 19
Brooks AFB	San Antonio, TX	April 6	Dallas, April 19
Bergstrom AFB	Austin, TX	April 6	Dallas, April 19
Long Beach Naval Shipyard	Long Beach, CA	April 27	San Francisco, April 28/29

REGIONAL HEARINGS YOU WISH TO ATTEND

<u>Location</u>	<u>Proposed Date</u>	<u>Check if you wish to attend</u>
Guam	March 29	
Great Falls, MT	March 29	
Grand Forks, ND	March 31	
Birmingham, AL	April 4	
Chicago, IL	April 12	✓
Dallas, TX	April 19	✓
Albuquerque, NM	April 20	✓
Fairbanks, AK	April 24	
San Francisco, CA	April 28 (pm) 29 (am)	✓ ✓
Baltimore, MD	May 4	
New York, NY	May 5	

Public Service Company of New Mexico

TELECOPIER COVER SHEET

DATE 3-11-95TO Britta Brackney
(703) 696-0550 faxFROM Camela Haas

Number of pages transmitted, including cover sheet

FAX Number: (505) 848-2368

Telephone verification number: (505) 848-2860

COMMENTS

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RECOMMENDED BASE VISITS: COMMISSIONER ROBLES

<u>Installation Name</u>	<u>City, State</u>	<u>Proposed Date</u> (should be before hearing)	<u>Assigned Regional Hearing</u>
Fort Buchanan	Puerto Rico	March 27	Birmingham, April 4
Kirtland AFB	Albuquerque, NM	April 10 18	Albuquerque, April 20
Fort Chaffee	Fort Chaffee, AR	April 11	Dallas, April 19
NAS South Weymouth	South Weymouth, MA	April 18 28	New York, May 5
Fort Pickett	Petersburg, VA	May 3	Baltimore, May 4
NAS Meridian	, ms	April 3	Birmingham, April 4

REGIONAL HEARINGS YOU WISH TO ATTEND

<u>Location</u>	<u>Proposed Date</u>	<u>Check if you wish to attend</u>
Guam	March 29	
Great Falls, MT	March 29	
Grand Forks, ND	March 31	
Birmingham, AL	April 4	✓
Chicago, IL	April 12	✓
Dallas, TX	April 19	✓
Albuquerque, NM	April 20	✓
Fairbanks, AK	April 24	
San Francisco, CA	April 28 (pm)	
	29 (am)	
Baltimore, MD	May 4	✓
New York, NY	May 5	✓

FROM: JOE ROBLES

1. Bergstrom AFB TX
2. Ft Chaffee, AR
3. NAS S. Weymouth MA
4. Kirtland AFB NM
5. BROOKS AFB TX
Reese ^{OR} AFB, TX

CHANGE:

Ft Buchanan PR ~~not doing~~
Ft Pickett VA

Document Separator

STAFF ONLY BASE VISITS March 19 - 25, 1995

March						
S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

Sunday
19

Monday
20

Tuesday
21

Wednesday
22

Thursday
23

Friday
24

Saturday
25

STAFF ONLY: Concepts & Analysis Agency, MD
(Kennedy)

STAFF ONLY: Info Systems Software Ctr, VA
(Kennedy)

STAFF ONLY: Patrick AFB, FL (Beyer, Kress)
STAFF ONLY: Kirtland AFB, NM (Creedon, Cantwell,
Pross)
STAFF ONLY: Pub Dist Ctr Baltimore, MD (Kennedy,
Wooten)

STAFF ONLY: Homestead AFB, FL (Beyer, Kress)

**** FINAL ****

March						
S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

STAFF ONLY BASE VISITS

March 26 - April 01, 1995

Sunday
26

Monday
27

Tuesday
28

Wednesday
29

Thursday
30

Friday
31

Saturday
1

STAFF ONLY: Pub Dist Ctr St. Louis, MO (Wooten, Kennedy)

STAFF ONLY: Redstone Arsenal, AL (Kennedy)

STAFF ONLY: Army Dep/Def Dist Dep Tobyhanna, PA (Knoepfle, Reese)

STAFF ONLY: NAVMAG, HI (Lindenbaum)

April						
S	M	T	W	T	F	S
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

STAFF ONLY BASE VISITS

April 02 - 08, 1995

Sunday 2	
Monday 3	
Tuesday 4	STAFF ONLY: Ft. Drum, NY (Cantwell) STAFF ONLY: Ft. Meade, MD (Lewis)
Wednesday 5	STAFF ONLY: Def Dist Dep/ALC San Antonio, TX (Cook) STAFF ONLY: Ft. Lee, VA (Lewis)
Thursday 6	STAFF ONLY: NSWC Carderock Div Phila Det, PA (Epstein)
Friday 7	STAFF ONLY: Ft. Monmouth, NJ (Helmer) STAFF ONLY: NSWC Crane, IN (Jackson, Kerns) STAFF ONLY: Williams AFB, AZ (Varallo, Hall) STAFF ONLY: Luke AFB, AZ (Hall, Varallo) STAFF ONLY: Open Water Test Facility, PA (Farrington)
Saturday 8	

April						
S	M	T	W	T	F	S
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

STAFF ONLY BASE VISITS

April 09 - 15, 1995

Sunday 9	
Monday 10	
Tuesday 11	STAFF ONLY: Army Dep/Def Dist Dep Anniston, AL (Miller)
Wednesday 12	STAFF ONLY: Ft. Bliss, TX (Bailey) STAFF ONLY: Washington Navy Yard, DC (Mulliner) STAFF ONLY: Ft. Carson, CO (Lewis) STAFF ONLY: Hill AFB UTTR, UT (Farrington) STAFF ONLY: Def Dist Dep San Joaquin, CA (Wasleski)
Thursday 13	STAFF ONLY: Def Dist Depot Hill, UT (Wasleski)
Friday 14	STAFF ONLY: NAS New Brunswick, ME (Reedy)
Saturday 15	

April						
S	M	T	W	T	F	S
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

STAFF ONLY BASE VISITS

April 16 - 22, 1995

Sunday

16

Monday

17

STAFF ONLY: NAS Corpus Christi/NAS Kingsville,
TX (Beyer, Brubaker, King)
STAFF ONLY: ALC/Def Dist Dep Sacramento, CA
(Owsley, Reese, Knoepfle, Hall)

Tuesday

18

STAFF ONLY: Ft. Hamilton, NY (R.Brown)
STAFF ONLY: Ft. Totten, NY (R.Brown)

Wednesday

19

STAFF ONLY: Ft. Monmouth/Caven Pt USAR Ctr, NJ
(R.Brown)
STAFF ONLY: Def Dist Dep/ALC Ogden, UT (Reese,
Knoepfle, Olson)
STAFF ONLY: SPAWAR Arlington, VA (Epstein)

Thursday

20

STAFF ONLY: Eglin AFB, FL (DiCamillo, Farrington)
STAFF ONLY: WPSTA Charleston, SC (Lindenbaum)
STAFF ONLY: Sacramento Army Depot, CA
(Thompson)
STAFF ONLY: Mather AFB, CA (Thompson)

Friday

21

STAFF ONLY: Kelly Sup Ctr, PA (Kennedy)
STAFF ONLY: DCMD El Segundo, CA (Wasleski,
Trippet)
STAFF ONLY: Def Dist Dep/San Antonio ALC, TX
(Owsley, Reese, Knoepfle, Olson)

Saturday

22

STAFF ONLY: Ft. Wainright, AK (Bailey)

April						
S	M	T	W	T	F	S
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

STAFF ONLY BASE VISITS

April 23 - 29, 1995

Sunday
23

STAFF ONLY: Falcon AFB/Peterson AFB, CO (Pross)

Monday
24

Tuesday
25

STAFF ONLY: Naval Health Research Ctr, CA
(Mulliner, Yellin)

Wednesday
26

STAFF ONLY: NADEP N. Island, CA (Epstein)
STAFF ONLY: NCCOSC San Diego, CA (Epstein,
Yellin)
STAFF ONLY: Naval Personnel Res & Dev Ctr, CA
(Mulliner, Yellin)

STAFF ONLY: Def Dist Dep Philadelphia, PA
(Wasleski)

Thursday
27

STAFF ONLY: E. Ft. Baker, CA (Bailey)
STAFF ONLY: McAlestar AAP, OK (Gertler)
STAFF ONLY: NAS Memphis, TN (Mulliner)
STAFF ONLY: NS Roosevelt Rds, PR (R.Brown)
STAFF ONLY: NAS Oceana, VA (Brubaker)

Friday
28

STAFF ONLY: Army Dep/Def Dist Dep Letterkenny,
PA (Cook, Miller)
STAFF ONLY: Ft. Holabird, MD (Wasleski, Trippet)

Saturday
29

STAFF ONLY: NAS New Brunswick, ME (Reedy)

April						
S	M	T	W	T	F	S
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

STAFF ONLY BASE VISITS **April 30 - May 06, 1995**

Sunday 30	STAFF ONLY: SUBASE New London, CT (Lindenbaum)
Monday 1	
Tuesday 2	STAFF ONLY: NETC Newport, RI (Lindenbaum) STAFF ONLY: NUWC Newport, RI (Lindenbaum, Farrington)
Wednesday 3	
Thursday 4	
Friday 5	
Saturday 6	

May						
S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

STAFF ONLY BASE VISITS

May 07 - 13, 1995

Sunday 7	
Monday 8	
Tuesday 9	
Wednesday 10	
Thursday 11	
Friday 12	STAFF ONLY: Nav Med Res Inst, MD (Lewis, Varallo)
Saturday 13	

May						
S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

STAFF ONLY BASE VISITS **May 14 - 20, 1995**

Sunday 14	
Monday 15	
Tuesday 16	
Wednesday 17	
Thursday 18	STAFF ONLY: Letterkenny Army Depot, PA (Knoepfle) STAFF ONLY: Def Dist Dep Letterkenny, PA (Wasleski)
Friday 19	
Saturday 20	

May						
S	M	T	W	T	F	S
1	2	3	4	5	6	
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

STAFF ONLY BASE VISITS

May 21 - 27, 1995

Sunday 21	
Monday 22	STAFF ONLY: DCMD South Marietta, GA (Wasleski)
Tuesday 23	STAFF ONLY: Watervliet Army Arsenal, NY (Helmer, Kerns)
Wednesday 24	STAFF ONLY: Naval Postgrad. School, CA (Lindenbaum)
Thursday 25	STAFF ONLY: Norfolk NSY, VA (Jackson, Kerns, Helmer) STAFF ONLY: Office of Naval Research, VA (Yellin, Mulliner)
Friday 26	
Saturday 27	

May						
S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

STAFF ONLY BASE VISITS May 28 - June 03, 1995

Sunday 28	
Monday 29	STAFF ONLY: REDCAP Buffalo, NY (Cirillo)
Tuesday 30	
Wednesday 31	
Thursday 1	STAFF ONLY: MCAS Cherry Pt, NC (Brubaker)
Friday 2	
Saturday 3	

June						
S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

STAFF ONLY BASE VISITS

June 04 - 10, 1995

Sunday 4	
Monday 5	STAFF ONLY: Brooks AFB/Lackland AFB, TX (Borden)
Tuesday 6	STAFF ONLY: Spfld-Beckley MPT AGS, OH (Hall) STAFF ONLY: Wright Patterson AFB, OH (Farrington, Hall, Varallo)
Wednesday 7	
Thursday 8	STAFF ONLY: St. Inigoes NCCOSC, MD (Farrington, Kerns) STAFF ONLY: NAWC Patuxent River, MD (Farrington, Kerns)
Friday 9	STAFF ONLY: NAS Atlanta, GA (Yellin) STAFF ONLY: Charleston Naval Base Complex, SC (Thompson)
Saturday 10	

June						
S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

STAFF ONLY BASE VISITS

June 11 - 17, 1995

Sunday

11

STAFF ONLY: Space & Strat Def Cmd, AL (E. Brown, Kennedy)

Monday

12

Tuesday

13

Wednesday

14

Thursday

15

Friday

16

Saturday

17

Document Separator

Staff Only = highlighted
in yellow

1995 DBCRC BASE VISITS

<u>DATE</u>	<u>ACTIVITY</u>	<u>COMMISSIONER/Staff</u>
22 MAR	Concepts & Analysis Agency MD	Kennedy
22 MAR	Info Systems Software Ctr VA	Kennedy
22 MAR	Ft. McClellan AL	DAVIS/Lyles/Borden/Creedon/Gertler/Kaiser
23 MAR	Warner-Robins ALC GA	DAVIS/STEELE/Borden/Owsley/Reese/Olson/Kaiser
23 MAR	Def Dist Depot Warner-Robins GA	DAVIS/STEELE/Borden/Owsley/Reese/Olson/Kaiser
23 MAR	Patrick AFB FL	Beyer/Kress
23 MAR	Kirtland AFB NM	Creedon/Cantwell/Pross
23 MAR	Pub Dist Ctr Baltimore MD	Kennedy/Wooten
24 MAR	Def Dis Dep Memphis TN	KLING/Cook/Wasleski/King
24 MAR	MacDill AFB FL	DIXON/COX/C. Smith/Cirillo/DiCamillo
24 MAR	Letterkenny Army Depot PA	CORNELLA/Lyles/Knoepfle
24 MAR	Def Dist Dep Letterkenny PA	CORNELLA/Lyles/Knoepfle
24 MAR	Ft. Ritchie MD	CORNELLA/Lyles/E. Brown/R. Brown
24 MAR	Homestead AFB FL	Beyer/Kress
27 MAR	Ft. Leonard Wood MO	KLING/E. Brown/Gertler/Kaiser
27 MAR	NSWC Annapolis MD	COX/Lyles/Yellin/Epstein
27 MAR	NSWC White Oak MD	COX/Lyles/Yellin/Mulliner
27 MAR	Pub Dist Ctr St Louis MO	Kennedy/Wooten
28 MAR	FISC Guam	CORNELLA/STEELE/Smith/King/Lindenbaum/Earnhardt
28 MAR	SRF Guam	CORNELLA/STEELE/Smith/King/Lindenbaum/Earnhardt
28 MAR	NavAct Guam	CORNELLA/STEELE/Smith/King/Lindenbaum/Earnhardt
28 MAR	NAS Agana Guam	CORNELLA/STEELE/Smith/King/Lindenbaum/Earnhardt
28 MAR	Ft. Pickett VA	COX/Borden/E. Brown/Bailey
28 MAR	Price Support Center IL	KLING/Kennedy/Kaiser
29 MAR	Redstone Arsenal AL	Kennedy
30 MAR	Minot AFB ND	DAVIS/KLING/COX/Lyles/Cirillo/Olson/Cantwell/Nelson/Kaiser
30 MAR	Grand Forks AFB ND	DAVIS/KLING/COX/Lyles/Cirillo/DiCamillo/Olson/Nelson/Cantwell/Kaiser
30 MAR	Tobyhanna Army Depot PA	Reese/Knoepfle
30 MAR	Def Dist Dep Tobyhanna PA	Reese/Knoepfle
31 MAR	Malmstrom AFB MT	DAVIS/KLING/COX/Lyles/Cirillo/Nelson/DiCamillo/Kaiser
31 MAR	NAVMAG HI	Lindenbaum
1 APR	ATCOM MO	DIXON/KLING/Lyles/E. Brown/Kennedy

3 APR	Oklahoma City ALC OK	DAVIS/CORNELLA/STEELE/Owsley/Helmer/Olson/Knoepfle/Kaiser
3 APR	Def Dist Depot Oklahoma City OK	DAVIS/CORNELLA/STEELE/Owsley/Helmer/Olson/Knoepfle/Kaiser
3 APR	NAS Meridian MS	ROBLES/Yellin/Beyer/King/Brubaker/Pross
4 APR	Ft. Drum NY	Cantwell
4 APR	Ft. Meade MD	Lewis
5 APR	Griffiss AFB/Rome Lab NY	DIXON/COX/Lyles/Owsley/Nelson/Helmer/Cantwell
5 APR	Seneca Army Depot NY	DIXON/Lyles/Owsley/Nelson/Gertler
5 APR	Ft. McClellan AL	KLING/E. Brown/Nurre
5 APR	Reese AFB TX	MONTOYA/STEELE/CORNELLA/Yellin/Beyer/Brubaker
5 APR	Ft Lee VA	Lewis
5 APR	San Antonio ALC TX	Cook
5 APR	Def Dist Dep San Antonio TX	Cook
6 APR	NSWC Louisville KY	DIXON/KLING/Lyles/Owsley/Yellin/Jackson/Kerns
6 APR	Red River Army Depot TX	DIXON/KLING/CORNELLA/Lyles/Borden/Cook/Miller/King
6 APR	Def Dist Depot Red River TX	DIXON/KLING/CORNELLA/Lyles/Borden/Cook/Miller/King
6 APR	Brooks AFB TX	MONTOYA/ROBLES/STEELE/COX/Farrington/Hall/Varallo
6 APR	Bergstrom AFB TX	MONTOYA/ROBLES/STEELE/COX/Beyer
6 APR	NSWC Carderock Div Phila. Det PA	Epstein
7 APR	DISC Philadelphia	CORNELLA/Wasleski/Epstein
7 APR	NAESU Philadelphia	CORNELLA/Wasleski/Epstein
7 APR	NATSF Philadelphia	CORNELLA/Wasleski/Epstein
7 APR	NAWC Warminster PA	CORNELLA/Farrington/Epstein
7 APR	NCCOSC, RDT&E Det Warminster PA	CORNELLA/Farrington/Epstein
7 APR	Open Water Test Facility, Orelan PA	Farrington
7 APR	Ft. Monmouth NJ	Helmer
7 APR	NSWC Crane IN	Jackson/Kerns
7 APR	Williams AFB AZ	Varallo/Hall
7 APR	Luke AFB AZ	Hall/Varallo
10 APR	Ft Indiantown Gap PA	CORNELLA/Bailey
10 APR	Greater Pittsburgh IAP ARS PA	CORNELLA/DiCamillo
10 APR	NAWC-AD Indianapolis IN	KLING/Epstein/Kerns
11 APR	Def Dist Dep Columbus OH	CORNELLA/Cook
11 APR	Ft Chaffee AR	ROBLES/E. Brown
11 APR	Savanna Army Depot Activity IL	KLING/Gertler
11 APR	Anniston Army Depot AL	Miller
11 APR	Def Dist Depot Anniston AL	Miller

12 APR	Washington Navy Yard DC	Mulliner
12 APR	Ft Carson CO	Lewis
12 APR	Ft Bliss TX	Bailey
12 APR	Hill AFB (UTTR) UT	Farrington
12 APR	Def Dist Depot San Joaquin CA	Wasleski
13 APR	Def Dist Depot Hill UT	Wasleski
13 APR	Def Dist Dep Ogden UT	KLING/STEELE/Cook/Wasleski/King
13 APR	Dugway Proving Ground UT	KLING/STEELE/Farrington/King
14 APR	Fitzsimons AMC CO	CORNELLA/KLING/E. Brown/Lewis
14 APR	NAS New Brunswick ME	Reedy
17 APR	NAS Corpus Christi TX	Brubaker/Beyer/King
17 APR	NAS Kingsville TX	Beyer/Brubaker/King
17 APR	Sacramento ALC CA	Owsley/Reese/Knoepfle/Hall
17 APR	Def Dist Depot Sacramento CA	Owsley/Reese/Knoepfle/Hall
18 APR	Kirtland AFB NM	ROBLES/MONTOYA/Cirillo/Creedon/Pross
18 APR	Ft Hamilton NY	R. Brown
18 APR	Ft Totten NY	R. Brown
19 APR	Ogden ALC UT	Reese/Knoepfle/Olsen
19 APR	Def Dist Depot Ogden UT	Reese/Knoepfle/Olson
19 APR	Def Dist Depot Hill UT	Wasleski
19 APR	Ft Monmouth NJ	R. Brown
19 APR	Caven Point USAR Ctr NJ	R. Brown
19 APR	SPAWAR Arlington VA	Epstein
20 APR	Sacramento Army Depot CA	Thompson
20 APR	Mather AFB CA	Thompson
20 APR	Kirtland AFB NM	KLING/STEELE/Cirillo/Pross
20 APR	WPSTA Charleston SC	Lindenbaum
20 APR	Eglin AFB FL	Farrington/DiCamillo
21 APR	San Antonio ALC TX	Owsley/Reese/Knoepfle/Olson
21 APR	Def Dist Depot San Antonio TX	Owsley/Reese/Knoepfle/Olson
21 APR	DCMD West El Segundo CA	Wasleski/Trippet
21 APR	Kelly Support Center PA	Kennedy
22 APR	Ft Wainwright AK	Bailey
24 APR	Selfridge Army Garrison MI	STEELE/Kennedy
24 APR	Detroit Arsenal MI	STEELE/Miller
24 APR	Ft Greely AK	CORNELLA/COX/C. Smith/Phillips/Bailey/Kaiser/Still

24 APR	Peterson AFB CO	Pross
24 APR	Falcon AFB CO	Pross
25 APR	Sierra Army Depot CA	STEELE/Gertler
25 APR	Naval Health Research Ctr CA	Yellin/Mulliner
26 APR	Naval Pers R&D Ctr CA	Yellin/Mulliner
26 APR	NADEP North Island CA	Epstein
26 APR	NCCOSC San Diego CA	Yellin/Epstein
26 APR	NCCOSC In-Service Eng San Diego CA	Yellin/Epstein
26 APR	Ft Hunter Liggett CA	STEELE/Bailey
26 APR	Onizuka AFS CA	COX/CORNELLA/C. Smith/Borden/Pross/Hall
26 APR	Moffett Air Guard Station CA	COX/CORNELLA/C. Smith /Borden/Pross/Hall
26 APR	Def Dist Depot Philadelphia PA	Wasleski
27 APR	Long Beach NSY CA	MONTOYA/CORNELLA/COX/STEELE
		Lyles/C. Smith/Borden/Yellin/Jackson/King/Nelson/Nurre
27 APR	NAS Memphis TN	Mulliner
27 APR	McAlester AAP OK	Gertler
27 APR	NS Roosevelt Roads PR	R. Brown
27 APR	E. Ft Baker CA	Bailey
27 APR	NAS Oceana VA	Brubaker
28 APR	Ft Holabird MD	Wasleski/Trippet
28 APR	NAS S. Weymouth MA	ROBLES/Reedy
28 APR	Ft Buchanan PR	DAVIS/R. Brown
28 APR	Letterkenny Army Depot PA	Cook/Miller
28 APR	Def Dist Depot Letterkenny PA	Cook/Miller
29 APR	NAS New Brunswick ME	Reedy
30 APR	SUBASE New London CT	Lindenbaum
1 MAY	NUWC New London CT	CORNELLA/KLING/Farrington/Lindenbaum
1 MAY	Stratford Army Engine Plant CT	CORNELLA/KLING/Miller
1 MAY	NSWC Annapolis MD	MONTOYA/Epstein
2 MAY	NETC Newport RI	Lindenbaum
2 MAY	Bayonne Military Ocean Terminal NJ	CORNELLA/KLING/R. Brown
2 MAY	Ft Monmouth NJ	CORNELLA/R. Brown
2 MAY	NUWC Newport RI	Farrington/Lindenbaum
3 MAY	Ft Dix NJ	CORNELLA/Bailey
3 MAY	NAWC Lakehurst NJ	CORNELLA/Farrington/Kerns
12 MAY	Naval Medical Research Institute MD	Lewis/Varallo

11 MAY	Washington Navy Yard DC	COX/Yellin/Mulliner
15 MAY	Red River Army Depot TX	ROBLES/STEELE/E. Brown
15 MAY	Def Dist Depot Red River TX	ROBLES/STEELE/E. Brown
17 MAY	Griffiss AFB/Rome Lab NY	STEELE/Helmer
18 MAY	Letterkenny Army Depot PA	Knoepfle
18 MAY	Def Dist Depot Letterkenny PA	Wasleski
19 MAY	NSWC Annapolis MD	CORNELLA/Epstein
22 MAY	McClellan AFB CA	MONTOYA/COX/STEELE/CORNELLA/DAVIS
		C. Smith/Cook/Owsley/Reese/Nurre/Kaiser
22 MAY	DCMD South Marietta GA	Wasleski
23 MAY	Watervliet Army Arsenal NY	Helmer/Kerns
23 MAY	EFAW NAVFAC San Bruno CA	MONTOYA/Yellin
23 MAY	Sup of Ship Conv & Rep SF CA	MONTOYA/Yellin
23 MAY	Oakland Army Base CA	CORNELLA/KLING/STEELE/R. Brown/Kaiser
23 MAY	FISC Oakland CA	CORNELLA/KLING/STEELE/Epstein/Kaiser
23 MAY	NWAD Corona CA	MONTOYA/COX/Yellin/Lindenbaum
24 MAY	Naval Postgraduate School CA	Lindenbaum
24 MAY	Hill AFB UT	CORNELLA/ROBLES/KLING/STEELE/COX
		Borden/Cook/Lyles/Knoepfle/Owsley/Nurre/Kaiser/Nelson
25 MAY	Norfolk NSY VA	Helmer/Jackson/Kerns/Helmer
25 MAY	Office of Naval Research VA	Yellin/Mulliner
26 MAY	McClellan AFB CA	KLING/Lyles/Borden/Creedon/Nelson
26 MAY	Grand Forks AFB ND	STEELE/Olsen
26 MAY	Homestead ARS FL	DAVIS/Beyer/Pross
29 MAY	REDCAP Buffalo NY	Cirillo
30 MAY	Gen Mitchell ARS WI	STEELE/DiCamillo
30 MAY	NAWC China Lake CA	MONTOYA/COX/Farrington/Owsley
30 MAY	NAWC Point Mugu CA	MONTOYA/COX/Farrington/Owsley
30 MAY	Naval Construction Battalion Cmd	MONTOYA/COX/Farrington/Owsley
	Port Hueneme CA	
30 MAY	Minn-St Paul ARS MN	CORNELLA/Beyer
30 MAY	O'Hare IAP ARS IL	CORNELLA/STEELE/DiCamillo
30 MAY	Youngstown-Warren MAP ARS OH	DAVIS/Cirillo/Hall
30 MAY	Niagara Falls IAP ARS NY	DAVIS/Cirillo/Hall
1 JUNE	Tobyhanna Army Depot PA	KLING/COX/DAVIS/STEELE/Owsley/Reese/Knoepfle/Wasleski
1 JUNE	Def Dist Depot Tobyhanna PA	KLING/COX/DAVIS/STEELE/Owsley/Reese/Knoepfle/Wasleski

1 JUNE	Letterkenny Army Depot PA	KLING/COX/DAVIS/STEELE/Owsley/Knoepfle
1 JUNE	Def Dist Dep Letterkenny PA	KLING/COX/DAVIS/STEELE/Owsley/Knoepfle
1 JUNE	Ft. McClellan AL	CORNELLA/Gertler
1 JUNE	MCAS Cherry Point NC	Brubaker
2 JUNE	Portsmouth NSY ME	DIXON/MONTOYA/KLING/ROBLES/COX/CORNELLA/STEELE/DAVIS
		Lyles/Yellin/Jackson/Nelson/King/Purser
2 JUNE	NAS S. Weymouth MA	DAVIS/KLING/Yellin
5 JUNE	Carswell ARS TX	COX/Pross
5 JUNE	Robins AFB GA	KLING/CORNELLA/Reese/Wasleski
5 JUNE	Brooks AFB TX	Borden
5 JUNE	Lackland AFB TX	Borden
5 JUNE	NAS Atlanta GA	KLING/CORNELLA/Reedy
6 JUNE	Kelly AFB TX	MONTOYA/KLING/ROBLES/COX/CORNELLA/STEELE
		Lyles/Borden/Owsley/Cook/Reese/Cantwell/Nelson/Kaiser/Nurre/Cantwell
6 JUNE	Wright-Patterson AFB OH	Farrington/Hall/Varallo
6 JUNE	Springfield-Beckley MAP AGS OH	Hall
6 JUNE	Brooks AFB TX	CORNELLA/KLING/Owsley
7 JUNE	Laughlin AFB TX	MONTOYA/ROBLES/CORNELLA/STEELE/Cirillo
7 JUNE	Tinker AFB OK	DIXON/KLING/Lyles/Owsley/Cook/Reese/Cantwell/Nelson
7 JUNE	Vance AFB OK	MONTOYA/ROBLES/CORNELLA/STEELE/Beyer/Cirillo/King
8 JUNE	Columbus AFB MS	MONTOYA/ROBLES/CORNELLA/STEELE/C. Smith/Beyer/Pross
8 JUNE	Red River Army Depot TX	MONTOYA/Miller/Wasleski
8 JUNE	Def Dist Depot Red River TX	MONTOYA/Miller/Wasleski
8 JUNE	NAS Meridian MS	CORNELLA/STEELE/Brubaker/C. Smith
8 JUNE	NAWC Patuxent River MD	Farrington/Kerns
8 JUNE	St Inigoes NCCOSC MD	Farrington/Kerns
9 JUNE	Anniston Army Depot AL	ROBLES/E. Brown/Miller/Wasleski
9 JUNE	Def Dist Depot Anniston AL	ROBLES/E. Brown/Miller/Wasleski
9 JUNE	NAS Atlanta GA	Yellin
9 JUNE	Charleston Naval Base Complex SC	Thompson
12 JUNE	Space & Strat Def Cmd AL	E. Brown/Kennedy
15 JUNE	Red River Army Depot TX	DAVIS/COX/Miller
15 JUNE	Def Dist Depot Red River TX	DAVIS/COX/Miller
16 JUNE	NAS Meridian MS	DAVIS/Reedy
16 JUNE	NAWC Lakehurst NJ	COX/Farrington
16 JUNE	Ft Pickett VA	CORNELLA/Bailey

19 JUNE

NAS S. Weymouth MA

CORNELL/Reedy

Document Separator

**** FINAL ****

CONGRESSIONAL MEETING & TELEPHONE CALL REQUESTS

<u>REQUEST FROM</u>	<u>COMMISSIONER</u>	<u>ACTION</u>
Sen. David Pryor (AR)	Dixon (w/ Sen. Bumpers) Cornella Kling	Phone call 3/30; lunch 6/12, 12:30pm Phone call requested 6/19, 6/20 Phone call requested 6/20
Rep. Lloyd Doggett, Mayor of Austin, Chamber members (TX)	Dixon	Mtg. 3/6, 8:45am
Rep. Tillie Fowler (FL)	All -Davis -Cox -Cornella	Mtg. 3/8, 4:00pm Referred to her office 3/30; phone call returned 5/9
Rep. Walter Tucker (CA)	All -Dixon -Cox -Cornella	Offered 4/17, out of town Referred 4/11 Offered 3/17, out of town
Sen. Kay Bailey Hutchison (TX)	All -Steele -Cox -Robles -Dixon (w/ Sen. Phil Gramm) -Montoya -Davis -Cornella -Kling	Mtg. 3/14; offered 5/18, call ret'd too late Referred 3/17; mtg. 4/3 Mtg. 3/16, 8:15am; 2nd request pending Phone call 3/28, 11:00am; mtg. requested before 6/12 Mtg. 6/16, 8:15am Mtg. requested before 6/12; phone call 6/19 Mtg. 6/20, 8:35am Mtg. 6/14, 12:30pm; phone call requested 6/20
Rep. Solomon Ortiz (TX)	All -Dixon -Cox -Montoya -Cornella -Davis	Offered 4/17, out of town Referred 4/11; mtg. 6/13, 6:45pm Mtg. 6/16, 12:00 noon Phone call requested 6/19 Phone call 6/19

	-Kling -Robles -Steele	Phone call requested 6/19 Phone call requested 6/19 Phone call requested 6/19
Rep. Roscoe Bartlett (MD)	All -Cox -Kling -Robles -Steele	Mtg. 3/8, 4:00pm; referred Ft. Ritchie request 4/11
Rep. Steve Horn (CA)	All -Montoya -Cornella -Cox -Davis -Robles -Dixon -Kling	Mtg. 3/17, 11:00am Mtg. 3/17, 11:00am Referred 4/11 Mtg. 6/13, 6:15pm Mtg. 6/13, 6:00pm
Rep. Jane Harman (CA)	All -Cornella -Cox -Dixon	Offered 3/17, out of town Referred 4/11; phone call 5/9 Phone call returned
Rep. Jim Chapman (TX)	Kling Cox Cornella Steele Robles (w/ Sen. Hutchison) Davis	Mtg. 3/7, 8:45am; brkf. 3/16, 8:00am; mtg. 6/12, 3:30pm Referred 3/20; mtg. 3/29 Offered 3/17, out of town Phone call 5/9, 4:45pm; mtg. requested 5/25
Sen. John Chafee (RI)	Dixon Montoya Cox	Phone call 5/2; request pending for mtg. with Chafee, Pell and Rep. Kennedy brkf. 3/17, 8:00am Mtg. has taken place
Sen. Paul Sarbanes (MD)	Dixon Montoya (w/ White Oak group) Cox (w/ White Oak group) Davis	Mtg. 6/16, 9:45am Mtg. 6/13, 5:30pm Phone call requested
Rep. James Hansen (UT)	All -Cox	Referred 4/11

	-Davis	Offered 4/17, out of town
Sen. Kit Bond (MO)	Dixon (w/ Sen. Ashcroft) Steele Cox	Mtg. 3/16, 2:30pm Mtg. 5/18, 3:15pm Mtg. 6/13, 3:30pm
Maine/New Hampshire Delegations	** DELEGATION MET WITH ALL COMMISSIONERS AT PORTSMOUTH BASE VISIT **	
	Dixon Cox	Mtg. 3/16, 10:30am Referred; mtg. 5/17, 5:00pm
Rep. Larry Combest (TX)	All -Davis -Montoya -Cornella -Cox -Dixon -Kling -Robles -Steele	Mtg. 3/16, noon; phone call 5/9; phone call requested 6/20 Mtg. 3/17, 10:15am; mtg. 6/16, 12:45pm Mtg. 3/17, 10:15am; mtg. 6/20, 10:00am Referred 4/11; phone call 5/9; mtg. 6/13, 6:00pm Phone call returned; mtg. requested Phone call requested 6/20
Rep. Harold Ford (TN)	Kling Cox Montoya Dixon	Mtg. 3/16, 12:00 noon; phone call 5/3; phone call requested 6/19 Referred 5/11 Phone call requested 6/19 Mtg. 6/1, 11:15am
Rep. Frank Tejeda (TX)	Montoya Dixon Cox Cornella Kling Davis	Offered 3/16, out of town; mtg. 6/16, 1:10pm Phone call 5/2; mtg. requested Mtg. 3/22 Mtg. 6/14, 12:15pm
Rep. Bill Young (FL)	Dixon Davis	Phone call 5/3 Mtg. 6/13, 11:00am
Rep. Vic Fazio (CA)	Dixon Montoya	Offered 4/17, out of town; phone call 3/30, 3:00pm; 2nd phone call returned; phone call requested 6/20 Phone call 4/20, 10:30am MT

	Cox Cornella Kling	Referred 3/24; phone call Phone call 5/9 Phone call 5/9; mtg. 6/14, 11:30am
Congressman Gephardt (MO)	All -Dixon -Cox -Cornella -Steele -Robles	Offered 4/1 after ATCOM, couldn't do; phone call 5/3 Referred 4/11 Phone call returned 5/9; mtg. 5/18, 4:00pm Offered 5/18, couldn't do
New Jersey Delegation	Cornella	Mtg. w/ Sens. Bradley, Lautenberg & Reps. Menendez, Smith, Pallone 6/13, 10:30am
Sen. Patrick Moynihan (NY)	Dixon	Phone call
Rep. Tim Holden (PA)	Cornella Cox	Offered 4/1, out of town; mtg. 4/8, 9:00am; phone call requested Mtg. 6/13, 4:30pm
Sen. Barbara Boxer (CA)	Dixon	Offered 4/17, out of town; phone call 5/9, 10:15am
Sen. John Glenn (OH)	Dixon (with Lyles)	Offered 4/17, out of town; phone call 5/3; phone call referred 6/19
Senator Bill Bradley (NJ)	Kling Dixon (w/ Sen. Lautenberg)	Phone call requested 6/20 Phone call 4/26, 12:30pm
Senator Frank Lautenberg (NJ)	Kling	Phone call requested 6/20
Rep. David Bonior (MI)	Dixon Montoya Davis	Phone call 4/10, 4:00pm
Sen. Dianne Feinstein (CA)	Dixon Cox	Phone call offered Phone call 5/9; mtg. 5/19, noon; phone call requested 6/20

Rep. Bud Shuster (PA)	Cox Dixon Montoya Davis	Mtg. has taken place; phone call 5/9 Mtg. 6/12, 3:00pm Mtg. 6/16, 12:20pm Phone call 6/20
Rep. John Doolittle (CA)	Cox	Phone call
Sen. Alfonse D'Amato (NY)	Cox Dixon	Mtg. 4/3; phone call requested 6/20 Mtg. 6/13, 11:00am
Rep. Robert Menendez (NJ)	Cornella Robles Montoya Kling Dixon	Mtg. w/ NJ Delegation 6/13, 10:30am
Rep. Susan Molinari (NY)	All	Phone Call Requested
Sen. Conrad Burns (MT)	Steele Robles Montoya Cox	Mtg. 5/9, 5:30pm Mtg. 6/16, 11:15am Phone call 5/9
Rep. Ken Calvert (CA)	All -Cox	Mtg. 5/3; phone call 5/9
Rep. Saxby Chambliss (GA)	Davis Cox	Phone call 5/9 Mtg. 5/8, noon
Sen. James Inhofe (OK)	Kling Davis	Phone call 5/9 Phone call 5/9
Sen. Max Baucus (MT)	Dixon Kling Davis	Phone call 5/3; 2nd call returned Phone call returned Phone call 5/9
Rep. Joe Scarborough (FL)	Dixon Davis	Mtg. 5/5 (in NY) Mtg. 6/12, 11:30am
Sen. Pete Domenici (NM)	Dixon	

Sen. Connie Mack (FL)	Cox Steele Dixon (w/ Sen. Graham) Montoya (w/ Sen. Graham) Davis (w/ Sen. Graham)	Mtg. 5/8, 4:00pm Mtg. 5/9, 6:00pm Mtg. 6/16, 11:00am Mtg. 6/13, 6:00pm
Rep. Frank Lucas (OK)	All Montoya Cornella	Phone call requested 6/19 Phone call requested Phone call returned 5/9
Rep. Robert Underwood (Guam)	Cornella Montoya	Phone call 5/9; dinner 6/11 Mtg. 6/16, 9:00am
Sen. Orin Hatch (UT)	Cornella Dixon Davis Kling	Mtg. 6/20, 8:00am Mtg. 6/13, 4:05pm Mtg. 6/13, 4:30pm
Sen. Don Nickles (OK)	Cornella Cox Davis Robles Steele Montoya Kling	Mtg. 6/20, 9:00am Phone call 5/9; mtg. request referred 5/19 Phone call 5/9 Phone call requested Phone call requested Mtg. 6/16, 10:20am
Sen. Bill Cohen (ME)	Cornella Dixon Montoya	Mtg. 6/20, 9:20am Phone call returned
Rep. Norm Mineta (CA)	Cornella Cox Dixon	Mtg. 6/20, 10:30am Mtg. 6/13, 2:30pm Phone call referred 6/19
Rep. Tony Hall (OH)	Dixon Kling Cox Montoya	Phone call requested 6/20
Rep. Jay Dickey (TX)	Dixon Cox	Photo/mtg. 6/12 Phone call 5/9; phone call requested 6/20

Senators Warner, Robb & Rep. Sisisky (VA)	Dixon	Mtg. 6/14, 11:45am
Sen. Arlen Specter (PA)	Dixon	Mtg. 6/13, 3:30pm
Senators Frist, Thompson (TN)	Dixon Cornella Steele (w/ TN Delegation)	Mtg. 6/13, 2:00pm
Rep. Pete Geren (TX)	Cornella Robles Steele Kling	Mtg. 5/16; phone call requested 6/19 Mtg. 6/14, 11:45am Mtg. 6/13, 3:45pm Phone call requested 6/20
Rep. Earl Pomeroy (ND)	Kling	Phone call
Sen. Pete Domenici (NM)	Dixon	Phone call returned
Sen. Bob Graham (FL)	Dixon Davis	Phone call returned Phone call returned - talked w/ AA
Sen. John Kerry (MA)	Dixon Cornella	Phone call returned Mtg. 6/12
Rep. John Baldacci (ME)	Kling Dixon Robles	Phone call returned Phone call returned Phone call requested
Sen. Olympia Snowe (ME)	Steele Montoya Davis	Mtg. 5/9, 6:30pm; phone call requested 6/19 Phone call requested 6/19 Phone call requested 6/19
Rep. Sonny Montgomery (MS)	Kling Cornella Montoya	Phone call returned 5/9 Phone call 5/9 Phone call requested
Rep. Elton Gallegly (CA)	Cox Montoya	Phone call 5/9; referred 6/15 Phone call requested

Rep. Bill Zeliff (NH)	Davis	Phone call 5/9
Sen. Ted Kennedy (MA)	Robles Dixon Kling	Phone call requested Phone call requested Phone call 5/9
Sen. Ted Stevens (AK)	Dixon	Phone call referred 6/20
Rep. Gary Condon (CA)	Robles Dixon Montoya	Phone call requested Phone call requested Phone call requested
Rep. Joe McDade (PA)	Dixon Robles	Phone call requested Phone call requested
Sen. Bob Smith (NH)	Montoya	Phone call requested
Rep. Duke Cunningham (CA)	Montoya	Phone call requested 5/9
Rep. Jim Longley (ME)	Robles	Phone call requested
Rep. Albert Wynn (MD)	All	Phone call requested
Sen. Kent Conrad (ND)	Montoya	Mtg. 6/16, 10:40am
Rep. Sherwood Boehlert (NY)	Montoya Davis Robles Cornella Dixon	Mtg. 6/16, 1:35pm Mtg. 6/13, 11:00am Mtg. 3/16, 4:45pm
Sen. Trent Lott (MS)	Montoya	Mtg. request for 6/15
Rep. Chris Smith (NJ)	Montoya Kling Robles Cornella Steele	Phone call requested 5/10 Mtg. with NJ Delegation 6/13; phone call requested 6/19 Phone call requested 6/19
Rep. Sam Farr (CA)	Montoya	

	Davis Cornella Kling Robles	Phone call requested
Rep. Bill McCullom (FL)	All -Montoya -Davis -Cox	Mtg. 6/13, 5:30pm Phone call requested 6/19
Senators Faircloth, Helms (NC)	Dixon Cox	Mtg. 6/13, 5:00pm Referred 6/15
Rep. Charles Stenholm (TX)	Dixon	
Sen. Rick Santorum (PA)	Davis Cox	Phone call referred 5/2; phone call requested 6/20
Rep. Jim Talent (MO)	Davis Robles	Phone call 6/19 Phone call requested 6/19
Rep. Greg Laughlin (TX)	Cox	Mtg. 6/12, 2:30pm
Rep. Frank Pallone (NJ)	All -Cox -Cornella	Phone call requested 6/19 Mtg. 6/13, 6:30pm Mtg. w/ NJ Delegation 6/13
Rep. Ike Skelton (MO)	All -Cox -Dixon	Referred 5/19 Phone call requested 6/19
Rep. Andrea Seastrand (CA)	Cox Steele Cornella	Referred 5/23 Mtg. 6/12, 3:00pm
Rep. Norm Sisisky (VA)	Cox Dixon	Referred phone call Mtg. with Sens. Warner, Robb 6/14
Rep. Martin Frost (TX)	Kling	Mtg. 6/9, 7:45pm; phone call requested 6/20

Sen. Daniel Inouye (HI)	Steele	Mtg. 6/13, 10:40am
Rep. John Murtha (PA)	Dixon Davis	Offered 6/1, not in town Phone call requested 6/20
Sen. Dan Coats (IN)	Dixon	Phone call referred to StL
Sen. Byron Dorgan (ND)	Dixon	Phone call referred to StL
Sen. Russ Feingold (WI)	Cornella Davis	Phone call requested Phone call 6/19
Rep. Sam Gedge (CT)	Montoya	
Sen. John Ashcroft (MO)	Cornella Montoya Davis Dixon	Phone call requested 6/20 Phone call requested 6/19 Phone call requested 6/20 Phone call referred 6/19
Sen. Barbara Mikulski (MD)	Cornella Cox Kling	Phone call requested 6/20 Phone call requested 6/20 Phone call requested 6/20
Rep. Rosa DeLauro (CT)	Cornella Dixon Kling	Phone call requested 6/20 Phone call requested 6/20 Phone call requested 6/20
Sen. Lauch Faircloth (NC)	Cox Steele	Phone call requested 6/19 Phone call requested 6/19
Rep. Joe Barton (TX)	Cox	Phone call requested 6/20
Rep. Lamar Smith (TX)	Cox	Phone call requested 6/20
Sen. Thad Cochran (MS)	Cox Dixon	Phone call requested 6/20 Phone call referred 6/19
Rep. Glen Browder (AL)	Davis	Phone call requested 6/20
Rep. Duncan Hunter (CA)	Dixon	Phone call requested 6/20

Rep. Gerald Kleczka (WI)	Dixon	Phone call requested 6/20
Rep. Robert Ehrlich (MD)	Kling	Phone call requested 6/20
Sen. Chris Dodd (CT)	Kling	Phone call requested 6/20
Sen. Herb Kohl (WI)	Kling	Phone call requested 6/20
Rep. E. de la Garza (TX)	Dixon	Phone call requested 6/19
Rep. Tom Barrett (WI)	Montoya	Phone call requested 6/19

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Commissioner CORNELLA: Telephone Call/Meeting Requests
(prior to May 10th)

1. Representative Vic Fazio, CA (202/225-5716) ✓
2. Representative Frank Lucas, OK (202/225-5565) left word
re: Vance AFB
3. Representative Robert Underwood, Guam (202/225-1188) ✓
4. Representative Sonny Montgomery, MS (202/225-5031) ✓
5. Representative Richard Gephardt, MO (202/225-2671) left word
6. Mayor Rout, Memphis, TN (901/576-4500)
re: Defense Distribution Depot Memphis
7. Representative Susan Molinari, NY (202/225-3371)
re: Ft. Hamilton
8. Senator Feinstein, CA (224-9650)
9. Rep. Gallegly, CA (202/225-5811)
re: Point Mugu
10. Mayor Bendell ✓

✓

Commissioner COX: Telephone Call/Meeting Requests
(prior to May 10th preferred)

- ✓ 1. Representative Larry Combest, Texas (202/225-4005)
2. Mayor Ralph Appenzato, City of Alameda, CA (510/865-0311)
3. Mayor Rout, City of Memphis, TN (901/576-4500)
- ✓ 4. Representative Larry Combest, TX (202/225-4005)
- ✓ 5. Representative Jane Harman, CA (202/225-8220)
6. Representative Ken Calvert, CA (202/225-1986)
7. Representative Tim Holden, PA (202/225-5546)
re: Ft. Indiantown Gap
8. Representative Tillie Fowler, FL (202/225-2501)
** Call after 9:30am Tuesday, May 9th
- ✓ 9. Representative Jay Dicky (202/225-0009)
re: Red River; would like to
talk with you & meet with you
- ✓ 10. Rep. Schuster (202/225-2431)
- ✓ 11. Sen. Feinstein, CA (202/224-9650)
- ✓ 12. Rep. Gallegly, CA (202/225-5811)
re: Point Mugu
- ✓ 13. Sen. Burns, MT
- ✓ 14. Nickles

✓

General DAVIS: Telephone Call/Meeting Requests
(prior to May 10th)

1. Representative Larry Combest, TX (202/225-4005) - *talked*
2. Senator Jim Inhofe, OK (202/224-5006) - *talked*
3. Representative Saxby Chambliss, GA (202/225-6531) - ~~left message~~ *talked*
4. Leo Marquez, Kirtland Retention Task Force (505/766-6471) - *left message*
5. ~~Paul Roberson~~ - *no*
re: Kelly
6. Governor Lawton Chiles, FL (904/488-1372) - *talked*
** If the Governor is not available, talk with his Admin. Assistant,
Brag Crane.
7. Senator Bob Graham, FL (202/224-2246) - *talked to Bud Skortstein, AA*
8. Gen. Tom Tobin (518/523-4279) - *no answer*
9. Sen. Max Baucus, MT (202/224-4375) - *talked*
10. Sen. Nickles (202/224-6013) - *talked*
11. Rep. Zeff (NH) (202/225-5456) - ~~left message~~ *talked*
12. Gen. Bloom (o: 703/693-8678; h: 202/563-5542) - ~~left message~~ *talked*

Chairman DIXON: Telephone Call Requests
(prior to Wednesday, May 10th)

1. Representative Vic Fazio, CA (202/225-5716)
2. Senator Pete Domenici, NM (202/224-6621)
3. Representative Jame Harman, CA (202/225-8220)
4. Senator Bob Graham, FL (202/224-2246)
5. Representative Larry Combest, TX (202/225-4005)
6. Senator Max Baucus, MT (202/224-4375)
7. Senator Bill Cohen, ME (202/224-2523)
 ** called personally **
8. Senator John Kerry, MA (202/224-0214)
 ** called personally **
9. Representative Baldacci, ME (202/225-6306)
 re: Portsmouth
10. Governor Chiles, FL (904/488-1372)
11. Senator Ted Stevens, AK (202/224-3004)
12. Representative Gary Condon, CA (202/225-6131)
13. Senator Kennedy, MA (202/224-2604; h: 703/524-0733)
14. Representative McDade, PA (202/225-3731)

Chairman DIXON: Telephone Call Requests
(prior to Wednesday, May 10th)

- ✓ 1. Representative Vic Fazio, CA (202/225-5716) *Done*
- ✓ 2. Senator Pete Domenici, NM (202/224-6621) *Done*
- ✓ 3. Representative Jame Harman, CA (202/225-8220) *Done*
- ✓ 4. Senator Bob Graham, FL (202/224-2246) *Done*
- ✓ 5. Representative Larry Combest, TX (202/225-4005) *Done*
- ✓ 6. Senator Max Baucus, MT (202/224-4375) *Done*
- ✓ 7. Senator Bill Cohen, ME (202/224-2523) *Done*
** called personally **
- ✓ 8. Senator John Kerry, MA (202/224-0214) *Done*
** called personally **
- ✓ 9. Representative Baldacci, ME (202/225-6306) *Done*
re: Portsmouth

Butta —
These have all been
returned - 5/15 @ 10:14 AM

[Signature]

Commissioner KLING: Telephone Call/Meeting Requests
(prior to May 10th requested)

- ✓ 1. Representative Harold Ford, TN (202/225-3265)
- ✓ 2. Senator Kennedy, MA (o: 202/224-2604; h: 703/524-0733) - *talked*
re: Hanscom
- ✓ 3. Representative Sonny Montgomery, MS (202/225-5031)
- ✓ 4. Senator Jim Inhofe, OK (202/224-5006) - *talked*
** He returned your call 5/8 at 5:55pm **
- ✓ 5. Representative Baldacci, ME (202/225-6306)
re: Portsmouth

Max Baucus

✓

Admiral MONTROYA: Telephone Call/Meeting Requests
(prior to May 10th)

1. Senator Bob Smith, NH (202/224-2841)
2. Representative Frank Lucas, OK (202/225-5565)
3. Representative Sonny Montgomery, MS (202/225-5031)
4. Representative Gallegly, CA (202/225-5811)
 re: Point Mugu
5. Representative Gary Condon, CA (202/225-6131)
6. Vice Admiral Less (703/998-7733)
7. Former Congressman Bill Lowery (202/347-5990; h: 703/438-1778)
8. Representative Cunningham (h: 703/415-3967)

General ROBLES: Telephone Call/Meeting Requests
(prior to May 10th requested)

1. Mayor Rout of Memphis, TN (901/576-4500)
re: Defense Distribution Depot Memphis
2. Congressman Gephardt, MO (202/225-2671)
** this could be done after May 10 **
3. Congressman Jim Longley, ME (202/225-6116)
re: Portsmouth
4. Congressman Baldacci, ME (202/225-6306)
re: Portsmouth
5. Senator Kennedy, MA (202/224-2504; h: 703/524-0733)
re: Hanscom
6. Congresswoman Molinari, NY (202/225-5811)
re: Ft. Hamilton
7. Representative Gary Condon, CA (202/225-6131)
8. Senator Don Nickles, OK (202/224-6013)
9. Representative McDade, PA (202/225-3731)



U S A A

TRANSMISSION INFORMATION SHEET

TO:

COMPANY: DBCRC OFFICE
ATTENTION: Britta Brodomey (Fax # 703 696-0550)
PHONE NO: _____

FROM:

NAME: Com. Joe Robles
LOCATION: USAA
PHONE NO: _____

DATE SENT: 5/9/95 TIME SENT: _____

TOTAL NUMBER OF PAGES TRANSMITTED (INCLUDING THIS PAGE) 2

IF YOU DO NOT RECEIVE FULL TRANSMISSION, CALL:

NAME: Linda Maxwell PHONE NO: 210/498-0045
(OPERATOR)

COMMENTS:

Please add Telephone number.
Thanks!

FAX NUMBER: 210-498-0385

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MAY 8 15:28

General ROBLES: Telephone Call/Meeting Requests
(prior to May 10th requested)

1. Mayor Rount of Memphis, TN
re: Defense Distribution Depot Memphis
2. Congressman Gephardt, MO
** this could be done after May 10 **
- ✓ 3. Congressman Jim Longley, ME
re: Portsmouth
4. Congressman Balducci, ME
re: Portsmouth
- ✓ 5. Senator Kennedy, MA
re: Houscom
6. Congresswoman Molinari, NY
re: Ft. Hamilton
7. MG (Ret) Jim Klugh 703-697-5530
8. John FRANKS 703-845-1000

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Cornella
(6/19)

PHONE CALLS/MEETING REQUESTS LIST

1. Rep. Pallone (NJ) (202) 225-4671
- re: Ft. Monmouth - message for All
Commissioners
2. Rep. Albert Wynn (MD) (202) 225-8699 - message for All
3. Rep. Chris Smith (NJ) (202) 225-3765
4. Rep. Ortiz (TX) (202) 225-7742
5. Rep. Geren (TX) (202) 225-5071
6. Rep. Frank Lucas (OK) (202) 225-5565 - tomorrow
- message to All
7. Rep. Molinari (NY) - message for All
- re: Phone call to discuss making the housing issue an infrastructure
change rather than a BRAC decision
8. Senator Pryor (AR) (202) 224-2353

Lox ✓
(6/19)

PHONE CALLS/MEETING REQUESTS LIST

1. Rep. Pallone (NJ) (202) 225 - 4671 - message for All Commissioners
re: Ft. Monmouth
2. Rep. Albert Wynn (MD) - message for All
3. Rep. Lucas (OK) (202) 225 - 5565 - tomorrow
- message for All
4. Rep. Molinari (NY) - message for All
re: Phone call to discuss making the housing issue an infrastructure change rather than a BRAC decision
5. Senator Faircloth (NC) 202/224 - 3154
phone call today or tomorrow a.m. requested
6. Rep. McCullom (FL) today: 407/647 - 8683
tomorrow: 202/225 - 2176

PHONE CALLS/MEETING REQUESTS LIST

- * 1. Rep. Pallone (NJ) (202) 225-44671 - message for All Commissioners
re: Ft. Monmouth
- * 2. Rep. Albert Wynn (MD) (202) 225-8699 - message for All
- * 3. Josh Gotbaum has offered to meet with all commissioners to discuss whatever you may want to discuss.
4. Senator Feingold (WI) (202) 224-1733
5. Rep. Talent (MO) (202) 225-2501
6. Senator Roy Blount (Hutchinson, MO) (202) 224-2257
7. Rep. Ortiz (TX) (202) 225-7742
8. Senator Snowe (ME) (202) 224-5344
9. Mayor Riley (Charleston, SC)
• Howard Chapman: (803) 724-7377
• today preferred (6/19)
- * 10. Rep. Lucas (OH) (202) 225-5565 - tomorrow
- message for All
- * 11. Rep. Molinari (NY) - message to All
re: Phone call to discuss making the housing issue an infrastructure change rather than a BRAC decision

* NOT RETURNED

PHONE CALLS/MEETING REQUESTS LIST

1. Rep. Pallone (NJ) (202) 225-4671 - Message for All Commissioners
re: Ft. Monmouth
2. Rep. de la Garza (TX) (202) 225-2531
3. Rep. Albert Wynn (MD) (202) 225-8699 - Message for All Commissioners
4. Mayor Riley (Charleston, SC)
5. Rep. Ike Skelton (MO) (202) 225-2876
6. Senator Dodd (CT) - gave St. Louis number (-2000)
7. Rep. Lucas (OK) (202) 225-5565
8. Rep. Molinari (NY) - message for All
9. Senator Glenn (OH) (202) 224-0788 - gave St. Louis number (-2000)
10. Rep. Mineta (CA) - gave St. Louis number (-2000)
11. Senator Ashcroft (MO) - gave St. Louis number (-2000)
12. Senator Cochran (MS) - gave St. Louis number (-2000)

Kling
(6/19)



PHONE CALLS/MEETING REQUESTS LIST

1. Rep. Pallone (NJ) (202) 225-4671 - Message for All Commissioners
re: Ft. Monmouth
2. Rep. Albert Wynn (MD) (202) 225-8699 - Message for All
3. Rep. Ortiz (TX) (202) 225-7742
4. Rep. Harold Ford (TN) (901) 544-4126
(called 6/19, # good for today)
5. Rep. Lucas (OK) (202) 225-5565

Montoya ✓
(6/19)

PHONE CALLS/MEETING REQUESTS LIST

1. Rep. Pallone (NJ) (202) 225-4671 - Message for All Commissioners
• re: Ft. Monmouth
2. Rep. Albert Wynn (MD) (202) 225-8699 - Message for All
3. Rep. Barrett (WI) (202) 225-3571
• re: Gen. Mitchell ARS
4. Admiral Loftus (Col. Smith: 703/659-3005)
• re: Corona - had wanted mtg.
5. Josh Gotbaum has offered to meet with all Commissioners to discuss whatever you may want to discuss
6. Governor Larnahan (MO) (314) 751-3222
• re: Ft. Leonard Wood
• leaves the country Tuesday
7. Rep. Harold Ford (TN) (202) 225-3265
8. Senator Snowe (ME) (202) 225⁴ - 5344
9. Rep. Lucas (OK) (202) 225-5565
10. Senator Ashcroft (MO) (202) 224-6154

Document Separator

PHONE CALLS/MEETING REQUESTS LIST

1. Rep. Pallone (NJ) (202) 225-4671 -Message for All Commissioners
2. Rep. Albert Wynn (IND) (202) 225-8699 -Message for All
3. General Roger Bultman (703) 522-1452
 - No business - wanted to know if you wanted to have lunch/dinner while in DC.
4. Josh Gotbaum has offered to meet with all Commissioners to discuss whatever you may want to discuss.
5. Rep. Talent (MO) (202) 225-2561
6. Rep. Ortiz (TX) (202) 225-7742
7. Rep. Lucas (OK) (202) 225-5565



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

FAX COVER SHEET

DATE: 6/20/95

TO: Gen. Joe Robles

FAX #: 210 / 498 - 0385

FROM: Britta

NUMBER OF PAGES (including cover): 2

CONTENTS: Phone calls list - FYI.

Document Separator

Steel
(6/19)

PHONE CALLS/MEETING REQUESTS LIST

1. Rep. Ortiz^(TX) (202) 225-7742 ; n: 202/554-1983
2. Rep. Pallone (NJ) (202) 225-4671 - message for All Commissioners
- re: Ft. Monmouth
3. Rep. Albert Wynn (IND) (202) 225-8699 - message for All
4. Rep. Ennis Smith (NJ) (202) 225-3765
5. Rep. Ortiz (TX) (202) 225-7742
6. Senator Snowe (ME) (202) 224-5344
7. Senator Faircloth (NC) (202) 224-3154
- phone call today or tomorrow a.m.

PHONE CALLS/MEETING REQUESTS LIST

1. Senator Ashcroft (MO) (202) 224-6154
2. Senator Mikulski (MD) (202) 224-8862 (2:20pm)
3. Senator Pryor (AR)
(Steve or Kate) (202) 224-2353
4. Rep. DeLauro (CT) (202) 225-3661 (4:40pm)

PHONE CALLS/MEETING REQUESTS LIST

1. Rep. Bill McCullom (FL) (202) 225-2176
2. Senator Faircloth (NC) (202) 224-7807 (2:15pm) -ret. your call
3. Senator Mikulski (MD) (202) 224-8862 (2:20pm)
4. Rep. Barton (TX) (202) 225-2002
5. Rep. Smith (TX) (202) 225-4236 (2:40pm - ret. your call)
6. Rep. Dickey (TX) (202) 225-3772 (3:25pm) -called you off twice, too
7. Brett O'Brien, Gephardt's office (202) 225-0100 (3:30pm)
8. Senator D'Amato (NY) (202) 224-8345 (6)
9. Senator Feinstein (CA) (202) 224-9650 (4:40pm)
10. Senator Cochran (MS) (202) 224-5054 (5:00pm)
11. Rep. Pickle (512) 472-9788
(512) 479-9799 (tomorrow)
12. Senator Santorum (PA) (202) 224-6324 (5:40pm)
-7750



Davis (6/20)

PHONE CALLS/MEETING REQUESTS LIST

1. Senator Ashcroft (MO) (202) 224-6154
2. Rep. Phyllis (PA) (202) 225-5999 —
• phoned at 9:45am
3. Rep. Murtha (PA) (202) 225-2065
• phoned at 11:00am
4. Rep. Glen Browder (AL) (202) 225-3261
5. Rep. Combest (TX) (202) 225-4005
6. Rep. Kleezka (WI) (202) 225-4572
7. General MacIntosh (703) 695-9225 (5:00pm)

Dixon (6/20, pm)

PHONE CALLS/MEETING REQUESTS LIST

1. Rep. Vic Fazio (LA) (202) 225-5716 (11:00am)
2. Rep. Hunter (CA) (202) 225-5672 (11:15am)
3. Rep. Rosa DeLauro (CT) (202) 225-3661 (2:50pm)
4. Rep. Kieciska (WI) (202) 225-4572
5. ~~Sen~~ Senator Stevens (AK) gave St. Louis number

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Kling (6/20)

PHONE CALLS/MEETING REQUESTS LIST

1. Rep. Lomest (TX) (202) 225-4005
2. Senator Mikulski (MD) (202) 224-8862 (2:20pm)
3. Senator Hutchinson (TX) (202) 224-2257 (10:50am)
4. Senator Pryor (AR) (202) 224-2353 (4:20pm)
(Steve or Pate)
5. Rep. Frost (TX) (202) 225-3605 (4:30pm)
6. Rep. Delauro (CT) (202) 225-3661 (4:40pm)
7. Rep. Hall (OH) (202) 225-6465 (4:45pm)
8. Rep. Ehrlich (MD) (202) 225-3061
• re: Army Publication Distribution Ltr.
9. Senator Bill Bradley (NJ) (202) 224-8561 (4:36pm)
10. Senator Dodd (CT) (202) 224-0343
11. Senator Lautenberg (NJ) (202) 224-9701
12. Senator Kohl (WI) (202) 224-



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1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

FAX COVER SHEET

DATE: 6/21/95

TO: Commissioner Lee Kling

FAX #: 314 / 968 - 1255

FROM: Britta

NUMBER OF PAGES (including cover): 2

CONTENTS: FYI!

PHONE CALLS/MEETING REQUESTS LIST

1. Rep. Pete Geren (TX) (202) 225-5071
• re: Carswell
2. Mr. Schmidt, Naval Reactors (703) 602-1750
3. Mike Walker, Asst. Sec. of Army for Installations,
Logistics & Environment (703) 695-6527
4. Rep. Kletzka (WI) (202) 225-4572

Hobles (6/20)

PHONE CALLS/MEETING REQUESTS LIST

Document Separator



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
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ALAN J. DIXON, Chairman

Biography

Alan J. Dixon was confirmed by the U.S. Senate October 7, 1994, as chairman of the Defense Base Closure and Realignment Commission, adding another chapter to a distinguished 45-year career in public service.

Dixon, 67, is a senior partner in the corporate and business department of the St. Louis-based law firm of Bryan Cave, which he joined in 1993 after representing Illinois in the U.S. Senate for 12 years. Until his defeat in the Democratic primary election in 1992, Dixon had enjoyed an unbroken string of 29 election victories dating from 1949 when, while attending law school, he was elected police magistrate in his hometown of Belleville, Illinois.

In 1988 and again in 1990, Democratic Senators elected him unanimously to serve as chief deputy whip, their number three leadership post.

During his Senate career, Dixon held important positions on the committees on Armed Services, Small Business, and Banking, Housing and Urban Affairs.

On the Armed Services Committee, he chaired the Subcommittee on Readiness, Preparedness and Sustainability, which oversees 38 per cent of the U.S. defense budget. The subcommittee was one of those responsible for making sure U.S. manpower and weapons systems employed in the Persian Gulf War were adequate for the task. In 1990, he co-authored the legislation that created the commission he now chairs and the process under which the federal government operates to close and realign military bases in the United States.

Dixon began a 20-year career in the Illinois General Assembly with election to the House of Representatives in 1950. As a legislator, he wrote or co-sponsored legislation that produced or nurtured the state's modern criminal code, the modern judicial article to the Illinois Constitution, the state's community college system and its open meetings law.

He served as Illinois Treasurer from 1971-77, during which time his policies earned hundreds of millions of dollars for Illinois taxpayers and he established investment incentives for Illinois banks to encourage them to invest locally.

He was elected Illinois Secretary of State by a margin of 1.3 million votes in 1976. In 1978, he was re-elected by 1.5 million votes, becoming the first candidate in Illinois history to carry all 102 counties in the state, including all 30 townships in suburban Cook County and all 50 wards in the City of Chicago.

He was the first Democratic statewide candidate to disclose the sources and amounts of all campaign contributions, and since 1970, his personal financial assets and liabilities were a matter of public record.

Dixon is a graduate of the University of Illinois and holds a law degree from Washington University in St. Louis. He and his wife, Jody, have three children and seven grandchildren.



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AL CORNELLA, Commissioner

Biography

Al Cornella is the President of Cornella Refrigeration Inc., a Rapid City, South Dakota firm specializing in commercial and industrial refrigeration. He is a U.S. Navy Veteran with service in Vietnam and has been active in military issues for over a decade.

Cornella has also served on a number of boards and commissions in South Dakota including the Rapid City Chamber of Commerce. During his tenure with the Chamber, he served as Chairman of the Board of Directors from 1991-1992 and as Chairman of the Military Affairs Committee.

In 1992, Mr. Cornella was appointed by former South Dakota Governor George Mickelson to serve on the State Commission on Hazardous Waste Disposal.

Mr. Cornella currently serves on the boards of the South Dakota Air and Space Foundation and the Rapid City Economic Development Loan Fund.



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REBECCA G. COX, Commissioner

Biography

Rebecca G. Cox is currently a Vice President of Continental Airlines, Inc. She joined Continental in January, 1989. In 1993, she served as a Member of the Defense Base Closure & Realignment Commission.

Before joining Continental, Rebecca served as Assistant to the President and Director of the Office of Public Liaison, President Reagan's primary outreach effort to the private sector. She was also appointed by the President to serve as Chairman of the Interagency Committee for Women's Business Enterprise.

Prior to her 1987 White House appointment, Ms. Cox had served as Assistant Secretary for Governmental Affairs at the Department of Transportation. As Assistant Secretary, she was responsible for coordinating legislative strategies and non-legislative relationships between the Department and Congress, as well as ensuring a continuing Departmental program for effective communication and policy development with other Federal agencies, state and local governments and national organizations.

Ms. Cox had previously served at the Department of Transportation as Counselor to Secretary Elizabeth Dole and as Deputy Assistant Secretary for Government Affairs.

Before coming to the Department of Transportation, Ms. Cox worked in the U.S. Senate first as staff assistant, then legislative assistant and, finally, as Chief of Staff to U.S. Senator Ted Stevens. As Chief of Staff, she was responsible for managing the Senator's Alaska staff, the leadership duties of the Office of the Assistant Majority Leader and the oversight of his Subcommittee assignments including those involving the Commerce, Appropriations, and Governmental Affairs Committees.

In 1976, she received a B.A. degree from Depauw University in Greencastle, Indiana and a Juris Doctorate degree from the Columbus School of Law, Catholic University, Washington, D.C. in 1981.

Ms. Cox resides in Newport Beach, California with her husband Chris and their two children.



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JAMES B. DAVIS, Commissioner

Biography

In August of 1993, General J.B. Davis concluded a thirty-five year career with the United States Air Force as a combat fighter pilot, commander and strategic planner and programmer. He has served as a commander of a combat fighter wing, of the U.S. Air Force's Military Personnel Center, Pacific Air Forces, and United States Forces Japan. On the staff side, he served as the Director and Programmer of the U.S. Air Force's personnel and training, Deputy Chief of Staff for Operations and Intelligence Pacific Air Forces, and served his last two years on active duty as the Chief of Staff, Supreme Headquarters Allied Powers Europe (NATO).

During his career he has had extensive experience in operations, intelligence, human resource management, and political/military and international affairs. He has commanded a nuclear capable organization of about six thousand personnel and a joint service organization of about sixty thousand personnel and several sizes in between.

In the 1990's, he was deeply involved in the successful multimillion dollar negotiations for support of U.S. Forces in Japan and the Japanese financial support of U.S. Forces in Desert Storm. In NATO, he was the chief negotiator with the North Atlantic Council and the United Nations for NATO's participation in the Yugoslavian conflict.

General Davis has lived overseas for more than ten years almost evenly split between the Pacific and Europe. Because of his official duties, he has traveled extensively to all the ASEAN and NATO countries and many of the Central and Eastern European countries, including Hungary and Albania, meeting with Ministers of State and Defense, Prime Ministers and Presidents.

General Davis has a B.S. degree in Engineering from the U.S. Naval Academy, a Masters degree in Public Administration from Auburn University at Montgomery, and has attended multiple professional schools.



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S. LEE KLING, Commissioner

Biography

S. Lee Kling serves as Chairman of the Board of Kling Rechter & Company, a merchant banking company. The company was formed in 1991. Additionally, he serves as a Special Advisor and Managing Director of Willis Corroon Corp. of Missouri.

Mr. Kling served as Chairman of the Board of Landmark Bancshares Corporation, a St. Louis based bank holding company located in Missouri and Illinois, from 1975 through December 1991 when the company merged with Magna Group, Inc. He served additionally as the company's Chief Executive Officer from 1974 through October 1990, except for the year 1978 when he served as Assistant Special Counselor on Inflation for the White House, and in that capacity as Deputy for Ambassador Robert S. Strauss.

From 1953 until 1974, Mr. Kling was in the insurance brokerage business. He founded his own insurance firm in 1965, which was sold in 1969 to a publicly traded manufacturing company, Weil McClain Co., Inc. He remained with the company as Chairman and CEO of the insurance division until 1974, when the company was sold to Reed Stenhouse of Canada. He then continued on a part-time basis for a number of years.

From 1974 to 1977, Mr. Kling served as Finance Chairman of the Democratic National Committee and a member of its Executive Committee. In 1976, he was Treasurer of the Democratic National Convention. He founded and chaired for two years the Democratic Congressional House and Senate Council. He was Co-Chairman in 1977 of the Democratic Congressional Dinner, and in 1982 was the recipient of the Democratic National Committee Distinguished Service Award. He served as National Treasurer of the Carter-Mondale Election Committee, and in 1987-88 Mr. Kling served as National Treasurer of the Gephardt for President Committee.

Mr. Kling was Co-Chairman of the Citizens Committee for the Ratification of the Panama Canal Treaties. In 1979 he served as United States Economic Advisor representing the private sector during the peace negotiations between Israel and Egypt. In 1982-83 he was Co-Chairman of the Coalition for Enactment of the Caribbean Basin Initiative legislation. Mr. Kling serves on the boards of a number of public and private corporations, civic and charitable organizations.

He received the Distinguished Business Alumni Award from Washington University in 1989 and was the Missouri Building & Construction Trade Counsel "Construction Man of the Year" in 1990.

Mr. Kling and his wife, Rosalyn Hauss, have four children. Their residence is at Grayling Farms in Villa Ridge, which is just west of St. Louis, Missouri. He attended New York Military Academy, Cornwall-on-Hudson, New York, and received his B.S.B.A. degree from Washington University in St. Louis. From 1950 to 1952, he served in the Army as a 1st Lieutenant and aide-de-camp to General Buy O. Kurtz. Mr. Kling was born in St. Louis, Missouri on December 22, 1928.



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BENJAMIN F. MONTOYA, Commissioner

Biography

Benjamin F. Montoya is currently the President and Chief Executive Officer of Public Service Company of New Mexico, an investor-owned public utility serving gas, electricity and water throughout the State.

His private sector career, which began in 1989 when he retired from the Navy, has included the positions of Manager, Vice President, and Senior Vice President of Pacific Gas and Electric company, San Francisco.

Mr. Montoya enjoyed a distinguished and decorated U.S. Navy career spanning 31 years, rising to the rank of Rear Admiral. He served as Commanding Officer of the Navy Public Works Center in San Diego, California; Commander of the Western Division Naval Facilities Engineering Command in San Bruno, California; and Director of the Shore Activities Division in the Office of Deputy Chief of Naval Operations (Logistics) in Washington, D.C. From 1987-1989, he assumed the duty as Commander of the Naval Facilities Engineering Command and Chief of Civil Engineers. Mr. Montoya was selected to the rank of Rear Admiral in March, 1987.

His awards include the Legion of Merit, Bronze Star Medal with Combat "V," Meritorious Service Medal, Navy Commendation Medal and the Navy Achievement Medal.

Mr. Montoya is a graduate of the U.S. Naval Academy. He also holds a Bachelor of Science degree in civil engineering from Rensselaer Polytechnic Institute, a Master of Science degree in sanitary engineering from Georgia Institute of Technology.



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ARLINGTON, VA 22209
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JOSUE (JOE) ROBLES, JR. , Commisisoner

Biography

Joe Robles is Senior Vice President, Chief Financial Officer/Corporate Controller for USAA Financial Services. He directs USAA's activities in the areas of Payroll and Compensation Accounting, Accounting Policy, Corporate Financial Analysis, Internal Audit and Taxes. He joined USAA in July 1994 as Special Assistant to the Chairman after retiring from the U.S. Army as a Major General after 28 years of service. He assumed the role of CFO/Controller in September 1994.

General Robles was born in Rio Piedras, Puerto Rico, January 24, 1946. He joined the U.S. Army in 1966 and received his commission as a second lieutenant through the Artillery Officer Candidate School at Fort Sill, Oklahoma in 1967. He received a Bachelor of Business Administration degree in Accounting from Kent State University in 1972. He also holds a Master of Business Administration from Indiana State University. His military education included Field Artillery Basic and Advanced courses, U.S. Army Command and General Staff College, Spanish General Staff College, and U.S. Naval War College.

Robles served in a variety of important command and staff positions, culminating in his assignment as Commander General, 1st Infantry (Mech) at Fort Riley, Kansas. Prior to that position, General Robles served as Director of the Army Budget, and as the assistant division commander, 1st Cavalry Division, Fort Hood, Texas. The latter included participation in Operations Desert Shield/Desert Storm. His early troop assignments included command and staff positions in Field Artillery units in Korea; Fort Knox, Kentucky; Vietnam; and Germany.

Robles' mid-level assignments included work with the Resource Management Department, U.S. Army Institute of Administration, Fort Benjamin Harrison, Indiana. He also served as special assistant to the G-3, 1st Infantry Division (Mech), and battalion commander, 1st Battalion 7th Field Artillery, 1st Infantry Division, both at Fort Riley, Kansas.

Recent assignments included Chief, programming and budget office with Headquarters, U.S. Army, the Pentagon, and Division Artillery commander of the 1st Infantry Division (Mech), Fort Riley, Kansas.

Robles' military awards include the Distinguished Service Medal with Oak Leaf Cluster, the Legion of Merit with two Oak Leaf Clusters, the Bronze Star Medal with Oak Leaf Cluster, the Meritorious Service Medal with Oak Leaf Cluster, the Air Medal, the Army Commendation Medal with Oak Leaf Cluster, the Army Good Conduct Medal, and the Army General Staff Identification Badge.

General Robles is married to the former Patricia Ann Gavin of East Greenwich, Rhode Island and has three sons, Joseph (deceased), Andrew and Christopher, and a daughter, Melissa.



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
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ARLINGTON, VA 22209
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WENDI L. STEELE, Commissioner

Biography

Wendi L. Steele served as the Senate liaison for the Defense Base Closure and Realignment Commission in 1991. She began her career in the Reagan Administration, working in the legislative affairs offices of both the Office of Management and Budget and the White House. Following her service in Washington, Mrs. Steele was a congressional and economic analyst for the Defense and Space Group of the Boeing Company in Seattle, Washington. She returned to D.C. during the Bush Administration and worked for the assistant secretary for legislative and intergovernmental affairs of the U.S. Department of Commerce. In 1993, she staffed defense, veterans' affairs, foreign policy and trade issues for Senator Don Nickles (R-OK).

Mrs. Steele currently resides with her husband Nick in Houston, Texas, where she is a writer.

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Wendi Steele: Schedule - February 14 and 15, 1995

Monday, FEBRUARY 13th (Courtesy Calls)

9:30 - 10:00am - Meet with Senate Armed Services Committee staff (Dick Reynard), 228 Russell Senate Building

(Commission Staff: Madelyn Creedon)

* Madelyn to meet you at the Committee

Tuesday, FEBRUARY 14th (Courtesy Calls)

1:45pm - Meet at Defense Base Closure Commission Office (optional)

2:30pm - Senator Rick Santorum, B-40 Dirksen Senate Building, Suite 2 (202/224-6324), with all 7 nominees

(Commission Staff: David Lyles)

Wednesday, FEBRUARY 15th

8:30am - Meet at Defense Base Closure Commission Office (optional)

9:30am - Confirmation Hearing, 106 Dirksen Senate Building

(Commission Staff: David Lyles)

Commissioner Steele: MARCH 6th

8:15am - Swearing-in of commissioners, 311 Cannon House Office Building

Commissioner STEELE: Tuesday, APRIL 18th

10:00am - Navy briefing regarding submarine force levels, Commission office

11:00am - Defense Intelligence Agency briefing regarding threats to U.S. submarine forces,
Commission office

1:45am - Briefing regarding wartime medical requirements from OSD Health Affairs,
Commission office

2:45pm - Depart Commission office for airport

3:30pm - Depart Washington National en route to Dallas

Commissioner STEELE: Tuesday, MAY 9th

4:45pm - Telephone call with Congressman Jim Chapman (TX)

**** They will call you ****

5:30pm - Meeting with Senator Conrad Burns (MT), 183 Dirksen Senate Building

6:00pm - Meeting with Senator Connie Mack (FL), 517 Hart Senate Building

6:30pm - Meeting with Senator Olympia Snowe (ME), 493 Russell Senate Building

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COMMISSIONER STEELE - MEETINGS June 12, 1995

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COMMISSIONER STEELE - MEETINGS June 13, 1995

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MEMORANDUM

To: Commissioner WENDI STEELE

Fr: David Lyles
CeCe Carman
Britta Brackney

Date: May 30, 1995

Re: Congressional/Community Requests

We continue to receive requests from Members of Congress and community groups to meet with you and other Commissioners. As an update to our memo to you dated April 26th, following are the meeting or telephone call requests we have for you as of this date. Those items listed in **bold** are the requests received since the April 26th memo or requests that have been renewed since the May 10th adds hearing. If the request is for a telephone call, it is in *italics*.

Following are Members of Congress that have requested a meeting with you specifically:

Rep. Richard Gephardt (MO) – offered May 18, he couldn't do
Senator Kay Bailey Hutchison – offered May 18, call returned too late
Rep. Andrea Seastrand (CA) – re: Ft. Hunter Liggett
Rep. Jim Chapman (TX)
Maine & New Hampshire Congressional Delegations

Following are the Members of Congress that have requested a meeting with ALL Commissioners:

Rep. Walter Tucker (CA)
Rep. Solomon Ortiz (TX)
Rep. Roscoe Bartlett (MD)
Rep. Jane Harman (CA)
Rep. James Hansen (UT)
Rep. Larry Combest (TX)
Rep. Susan Molinari (NY) – to make point not made at NY hearing
Rep. Bill McCullom (FL) – re: Nuclear Power School redirect
Rep. Albert Wynn (MD)
Rep. Ike Skelton (MO)
Rep. Frank Pallone (NJ)

Following is a community group that would like to meet with you specifically:

1. **Ft. Greely, AK group**, at the request of Senator Stevens, would like to have Lee Clune and Ray Woodruff meet with you.
** Meeting the week of June 12th - 16th
** Also requesting meeting with Commissioners Robles, Cox and Cornella.
2. **Redstone Arsenal, AL group** would like to meet with you.
3. **Ft. McClellan, AL group** including Rick Zehrer of the Governor's office, Walt Phillips, a local community leader and a representative of the law firm Kutak Rock.
** They are willing to meet anywhere/anytime.

Following is a miscellaneous meeting request:

1. Mr. Nemfakos is willing to meet with you (and Commissioner Cornella) regarding Guam whenever it is convenient for you.

Commissioner Steele, please review these meeting requests and let us know if you would like us to schedule any of them. Knowing that your schedule is extremely full with travel the next couple of weeks, should you wish to talk with any of the above Members of Congress or community groups, arranging a telephone call may be easier on you. Please call if you have any questions. Thanks for your consideration.

MEMORANDUM

To: COMMISSIONER WENDI STEELE

Fr: DAVID LYLES
CeCe CARMAN
BRITTA BRACKNEY

Date: April 26, 1995

Re: CONGRESSIONAL/ COMMUNITY MEETING REQUESTS

We have received, and continue to receive daily, requests from Members of Congress and community groups to meet with you and other Commissioners regarding military installations and communities effected by the base closure process.

Following are the Members of Congress that have requested a meeting with you specifically:

Maine and New Hampshire Congressional Delegations *(Stephanie called 5/1 to V on)*
Senator Conrad Burns (MT) *- pending: lunch, 5/4*
Senator Mack

Following are the Members of Congress that have requested a meeting with ALL Commissioners:

Congresswoman Tillie Fowler (FL)
Congressman Walter Tucker (CA)
Congressman Solomon Ortiz (TX)
Congressman Roscoe Bartlett (MD)
Congressman Steve Horn (CA)
Congresswoman Jane Harman (CA)
Congressman James Hansen (UT)
Congressman Larry Combest (TX)
Congressman Richard Gephardt (MO)
Congresswoman Susan Molinari (NY)
Congressman Ken Calvert (CA)

Following are the community groups that would like to meet with ALL Commissioners:

1. Selfridge, MICHIGAN group including Michigan State Senator Ken DeBeaussiaert, State Representative Kim Yokich, Harrison Township Supervisor Pam Weeks.
** They are willing to meet anywhere/anytime.

2. Ft. Rucker, ALABAMA group including General Parker, Jack Edwards and representatives of Friends of Ft. Rucker.
** They are willing to meet anywhere/anytime.
** They specifically want to meet with you and Commissioners Davis and Robles, if meetings with all Commissioners are not possible.
3. Plattsburgh AFB, PENNSYLVANIA group including General Tom Tobin (Ret.) and Mayor Clyde Rabideau want to discuss a possible redirect of the 1993 decision to close the base.
** They are willing to meet anywhere/anytime.
4. Vance AFB, OKLAHOMA group
** They have requested a meeting with any Commissioners available May 3rd in Washington.

Following is a community group that has requested a meeting with you specifically:

1. Ft. McClellan, ALABAMA group including Rick Zehrer of the Governor's office, Walt Phillips, a local community leader and a representative of the law firm Kutak Rock.
** They are willing to meet anywhere/anytime.
** They also have requested a meeting with Commissioners Cox and Dixon.

Commissioner Steele, please review these meeting requests and let us know if you would like us to attempt to schedule any of them. Any recommendations as to when or where you may wish to schedule these meetings would be appreciated. Please call if you have any questions.

Document Separator

* as of 2/21/95 *

BRAC file

Alan J. Dixon: Kansas Trip, FEBRUARY 26th and 27th

Sunday, FEBRUARY 26th

4:19pm - Depart West Palm Beach, TW #431

6:12pm - Arrive St. Louis

6:48pm - Depart St. Louis, TW #323

8:03pm - Arrive Kansas City, Wade and Chip to meet at gate (Transportation provided by Kansas State Trooper)

OVERNIGHT at Holiday Inn Crown Plaza, 4445 Main Street, Kansas City (816/ 531-3000), confirmation # 65693723

Monday, FEBRUARY 27th

7:20am - Governors staff to pick up at hotel and drive to Topeka (CONTACT: Joe de le Torre - 913/296-1557 [direct]; or 913/296-3232 [general].

8:45 - 9:00am - Private meeting with Governor Bill Graves, Governor's Office

9:00 - 9:30am - Your briefing and discussion with Governor's Task Force, Governor's Office

9:30 - 10:00am - Question and Answers with Task Force, Governor's Office

10:00 - 10:30am - Press Conference with Governor Graves, Room 220

10:45am - Return to Kansas City International Airport

2:10pm - Depart Kansas City, TW #403

3:05pm - Arrive St. Louis

STATE OF KANSAS

BILL GRAVES, Governor
State Capitol, 2nd Floor
Topeka, Kansas 66612-1590



OFFICE OF THE GOVERNOR

(913) 296-3232
1-800-452-2487
TDD 1-800-992-2152
FAX (913) 296-7973

AGENDA

February 27, 1995

SENATOR ALAN DIXON'S VISIT TO KANSAS
Chairman Base Realignment and Closure Commission

- * 8:45 a.m. - 9:00 a.m. Private Meeting with Governor Graves (Governor's Office)
- * 9:00 a.m. - 9:30 a.m. Briefing and discussion by Senator Dixon with Governor's Task Force (Governor's Office)
- * 9:30 a.m. - 10:00 a.m. Question and answers with Task Force (Governor's Office)
- * 10:00 a.m. - 10:30 a.m. Press Conference - Governor Graves and Senator Dixon (Room 220)
- * 10:45 a.m. Senator Dixon departs for KCI (Kansas City International Airport)

Thomas F. Roeser
President



Founded 1903

City Club of Chicago

Citizens of Greater Chicago
360 North Michigan Avenue, Suite 1903
Chicago, Illinois 60601
312/565-6500 • FAX 708/729-3787

April 5, 1995

Honorable Alan J. Dixon
Chairman
Defense Base Closure and Realignment Commission
1700 North Moore Street
Suite 1425
Arlington, Virginia 22209

Dear Mr. Chairman:

This is to confirm your speaking engagement before a City Club of Chicago luncheon forum on Thursday, April 13 in the Oak Room of the Metropolitan Club in Sears Tower.

Our pre-luncheon reception will be from 11:30 a.m. to 12:15 p.m. We anticipate your arrival about noon and you should plan on beginning to speak about 12:50 p.m. As you will recall from previous appearances before the City Club we would like to speak for 20 minutes or so followed by Q&A. We like to break about 1:30 p.m.

We would like you to speak generally on the topic of your Commission's work, perhaps with some history and your personal (legislative) role in base closings, the enactment of the legislation which created the commission, and the earlier rounds which did involve Illinois bases. Specifically you might also talk about the process you are heading, the anguish and civic rewards (if any) of the job and where you see the military when the process is completed.

You will be introduced by Tom Roeser. Tom and I have been in touch with Jeff to try and have as many of your friends present as possible for this event which we view as much as a chance to see and visit with you again as it will be informative regarding your current assignment.

We are looking forward to seeing you next week.

Sincerely,

Donald A. Neltor
Executive Director

Thomas F. Roeser
President



Founded 1903

City Club of Chicago

Citizens of Greater Chicago
360 North Michigan Avenue, Suite 1903
Chicago, Illinois 60601
312/565-6500 • FAX 708/729-3787

LUNCHEON FORUM

Thursday, April 13, 1995

Hon. Alan J. Dixon

Chairman

Defense Base Closure and Realignment Commission

Illinois' former U.S. Senator Alan J. Dixon has been named by President Clinton to chair the third and final round of the Defense Base Closure and Realignment Commission. The Commission will review a list of domestic military installations submitted by the Secretary of Defense and forward its report to the President who may forward the report to Congress for consideration. Congress is limited to accepting or rejecting the report without modification. Chairman Dixon will speak on the closure process.

Reception: 11:30 A.M.
Luncheon: 12:15 P.M.

Oak Room, Metropolitan Club
The Sears Tower

This event is open to the public.

Enclosed is my check for \$_____ for _____ reservations.

\$25.00 - Members and guests of members

\$35.00 - Non-members

\$175.00 - Table of 8 - Members

\$225.00 - Table of 8 - Non-members

SPECIAL DIETARY REQUESTS MUST BE MADE TWO DAYS IN ADVANCE OF EVENT

Please make checks payable to: City Club of Chicago

Detach and mail to: P.O. Box 64389, Chicago, 60664-0389

Telephone Reservations: 312-565-6500 or FAX. 708-729-3787. Please let us know to expect you.

Name _____ Phone _____

Affiliation _____

Address _____

(4-13-95)

Alan J. Dixon: ALBUQUERQUE TRIP, April 19 and 20

Wednesday, APRIL 19th

6:54pm - Depart St. Louis, TW #91

8:39pm - Arrive Albuquerque, Commission staff to meet at gate and transport to hotel

OVERNIGHT at Hyatt Regency Hotel, 330 Tijeras NW, Albuquerque, New Mexico (505/ 842-1234).

Thursday, APRIL 20th

8:30am to 2:15pm - Albuquerque Regional Hearing

5:45pm - Depart Albuquerque, TW #200

9:02pm - Arrive St. Louis

Alan J. Dixon: TELEPHONE CALLS, May 2nd

**** All members will call you.**

9:30am - Senator John Chafee (RI)

2:30pm - Congressman Frank Tejeda (TX)

Alan J. Dixon: TELEPHONE CALLS, May 3rd

(Central time)

11:00am - Senator Max Baucus

11:30am - Congressman Gephardt

2:00pm - Senator John Glenn

3:00pm - Congressman Young

Alan J. Dixon: May 4th and May 5th

Thursday, MAY 4th

6:41pm - Depart St. Louis, TW #546

10:00pm - Arrive New York LaGuardia, Kent Eckles of the Commissioner staff to meet you at the gate. New York Port Authority will drive you to the hotel.

OVERNIGHT at Sheraton New York and Towers (202/ 841-6531), confirmation
#NY0504DI07G

Friday, MAY 5th

7:45am - Commissioners and staff driven to regional hearing site by New York Port Authority.

8:30am to 4:40pm - New York Regional Hearing

AT 10:25am BREAK: Meet with Congressman Joe Scarborough (FL)

** New York Port Authority to drive you and Lee Kling to La Guardia.

5:55pm - Depart LaGuardia, TW #345

7:44pm - Arrive St. Louis

Alan J. Dixon: TELEPHONE CALL, May 9th

9:15am - Senator Barbara Boxer

AJD: Schedule - January 23rd and 24th

Monday, JANUARY 23rd

5:42pm - Depart West Palm Beach, USAir #1636

7:54pm - Arrive Washington National, David and Charlie to pick up

UPON ARRIVAL - Go to Illinois Chiefs of Staff reception, Powers Court (invitation from Corky Coleman)

- Dinner with Tim McAnarney and Charlie, Powers Court

OVERNIGHT at the ANA Westin, 2401 M Street, NW, Washington (202/429-2400), confirmation # F6Z4R0

Tuesday, JANUARY 24th

7:20am - David to pick up at hotel

7:45am - Meet with General Mundy, Commandant of the Marine Corps. CONTACT: Col. Jim Flynn or Lt. Col. Joe Dunsford - 703/614-2500.

8:15am-8:45am - Interview with Herbert Sample of Sacramento Bee, BRAC office

8:45am-9:15am - Interview with David Silverberg of Armed Forces Journal, BRAC office

9:30am-11:00am - Meeting with potential commissioners, BRAC office

11:00am - Telephone interview with Scott Reeder of Quad-City Times, BRAC office

2:45pm-3:30pm - Speech before U.S. Conference of Mayors, Capitol Hilton, Federal Room, 16th and K Streets, NW (202/393-1000) CONTACT: Michael Kaiser - 202/293-7330.

3:30pm-3:45pm - Press Availability following speech.

3:45pm - (5 minutes) Speak with Beverly O'Neal, Mayor of Long Beach, CA, Twigs in the Capitol Hilton (above Trader Vic's; near 16th Street entrance). CONTACT: Jim Dykstra - 202/225-6676.

4:15pm-5:00pm - Tape Senator Ted Stevens TV show, S-240 (Capitol). CONTACT:
Delynn - 202/224-3004.

6:15pm - Depart Washington National, TW #537

7:42pm - Arrive St. Louis

AJD - January 30th to 31st

Monday, January 30th

8:25pm - Arrive Washington National (TW #10), Charlie to pick up

OVERNIGHT at Marriott Metro Center, 775 12th Street, NW (202/737-2200)

Tuesday, January 31st

7:10am - David to pick up at hotel

7:30am - Meeting with Togo West, Secretary of the Army, Room 3E718, Pentagon
(703/695-3211)

- Return to office following meeting

9:00am until departure - PRIVATE Meetings on Hill

12:55pm - Depart Washington National, TW #99

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* 2/10/95 *

Alan J. Dixon: February 12th to 14th

Sunday, February 12th

5:25pm - Depart West Palm Beach, USAir #175

7:56pm - Arrive Washington National, Charlie to pick up

OVERNIGHT at the Grand Hotel, 2350 M Street, NW (202/429-0100),
confirmation #G212115 (gov. rate: \$100.00)

Monday, February 13th

7:25am - David Lyles to pick up at hotel

7:45am - Meet with General Sullivan, Army Chief of Staff, 3E668 The
Pentagon. CONTACT: Col. Gaddis - 695-2077.

8:10am - Meet with Secretary of the Navy John Dalton, 4E686 The
Pentagon. CONTACT: Captain Schmidt - 695-3131.

8:45am - Interview with David Grann (202/628-8500) of Hill Newspaper,
BRAC office

10:00am - Senators briefing, 216 Hart Senate Building

12:00pm (PRIVATE) - Lunch with Stan Ebner, MDC office, Crystal City

1:30pm-3:00pm - House of Representatives briefing, 2118 Rayburn
Building

3:30pm (PRIVATE) - Meet with Gary Lytle, Ameritech, 1401 H Street,
Suite 1020. CONTACT: Karen - 202/326-3838.

5:25pm - Depart Dulles, United #175

7:56pm - Arrive San Diego, John McLaurin to meet at gate

- Dinner with John McLaurin

OVERNIGHT at the Sheraton Harbor Island, 1380 Harbor Island Drive, San Diego (619) 692-2265 (gov. rate of \$78.00)

Tuesday, February 14th

8:20am-9:15am - Speech to American Logistics Association, "What to Expect in 1995," Sheraton Harbor Island Hotel

9:15am - John McLaurin to take to airport

10:30am - Depart San Diego, TW #534

4:00pm - Arrive St. Louis

** as of 2/28/95 **

Alan J. Dixon: FEBRUARY 28th to MARCH 1st

Tuesday, FEBRUARY 28th

5:03pm - Depart St. Louis, TW #334

8:00pm - Arrive Washington National, Charlie and David to pick up.

OVERNIGHT at Grand Hotel, 2350 M Street, NW (202/429-0100),
confirmation # G228115

Wednesday, MARCH 1st

7:25am - Wade and Charlie to pick up at hotel

7:45am - Arrive at CNN for makeup

8:10-8:20am - CNN Interview - LIVE, 820 First Street, NE, 11th Floor
(CONTACT: Jill Neff - 202/898-7926). Interviewer will be Bob Cane or
Andrea Arseno.

* Congressman Rosco Bartlett (R-MD) will be participating as
representative who has a base on this DOD list in his district (Ft.
Richie). He will appear AFTER you, NOT at the same time.

9:00am - HEARING (Secretary of Defense Perry, Joint Chiefs of Staff
Chairman Shalikashvili), SD-106

** Press Availability follows

12:30 - 1:30pm - (PRIVATE) Lunch with Stan Ebner (703/412-3800), 116
Club

1:30pm - HEARING (Assistant Secretary of Defense [Economic Policy]
Joshua Gotbaum), SD-106

**** Press Availability follows**

6:16pm - Depart Washington National, TW #537

7:45pm - Arrive St. Louis

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** as of 3/5/95 **

Alan J. Dixon: MARCH 5th to 7th

Sunday, MARCH 5th

5:44pm - Depart West Palm Beach, USAir #1636

8:00pm - Arrive Washington National, Charlie to pick up

OVERNIGHT at Grand Hotel, 2350 M Street, NW (202/429-0100),
confirmation #G305215

Monday, MARCH 6th

7:45am - Charlie and Wade to pick up at hotel

8:15am - C-SPAN interview (TAPE) with Steve Scully, Susan Swain or
Connie Brod, outside 345 Cannon House Office Building. Contact: Jackie
Gill: (o) 202/626-4871, (h) 202/554-9588.

8:45am - Meet with Congressman Lloyd Doggett, Mayor of Austin, Texas
and members of the Chamber of Commerce, 345 Cannon Caucus Room
- with Jim Schufreider

9:00am - HEARING (Secretary of the Navy John Dalton), 345 Cannon
Caucus Room

12:30pm - (PRIVATE) Lunch with Dorothy Walsh, 116 Club

1:30pm - HEARING (Secretary of the Air Force Sheila E. Widnall), 345
Cannon Caucus Room

- Meeting with Charlie and David

Tuesday, MARCH 7th

9:00am - HEARING (Secretary of the Army Togo D. West, Jr.), 106 Dirksen Senate Building

1:30pm - HEARING (Defense Agencies, including Defense Logistics Agency), 106 Dirksen Senate Building

4:40pm - Depart Washington National, TW #439

6:10pm - Arrive St. Louis

** as of 3/15/95 **

Alan J. Dixon: MARCH 15th and 16th

Wednesday, MARCH 15th

5:25pm - Depart St. Louis, TW #10

8:25pm - Arrive Washington National, Charlie to pick up

OVERNIGHT at ANA Westin, 2401 M Street, NW (202/429-2400),
confirmation # 2015F4

Thursday, MARCH 16th

8:45am - Meet with Tampa Chamber of Commerce members, Mayor Greco
of Tampa, 216 Hart Building. Contact: Gina, Holland & Powell: 202/457-
5947.

Commission Staff: Charlie Smith

9:00am - HEARING (Re-use), 216 Hart Building

10:30am - Meet with Maine and New Hampshire delegations, 216 Hart
Anteroom. Contact: Stephanie, Senator Cohen's office - 202/224-2523.
Members attending meeting:

Senator Snowe	Senator Cohen
Senator Gregg	Congressman Longley
Congressman Zeff	Congressman Baldacci

~~12:15pm - Lunch with Senators Pryor and Bumpers, 116 Club (202/547-
6800). Contact: Leslie, Senator Pryor's office - 202/224-7822.~~

1:30pm - HEARING (Re-use), 216 Hart Senate Building

2:00pm - Brief meeting with Joe Browning, of "Windsock" military
newspaper (Cherry Point, NC), at hearing room.

2:30pm - Meet with Senators Bond and Ashcroft, 216 Hart Anteroom.
Contact: Polly - 202/224-5721.

4:15pm - Meet with Senator Ford, 173A Russell. Contact: Allison/Missy -
202/224-1161

4:45pm - Meet with Congressman Boehlert, Monocle. Contact: Margaret
Moore - 202/225-3665.

7:15pm - Depart Washington National, USAir #1612

9:43pm - Arrive West Palm Beach

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Alan J. Dixon: APRIL 16th and 17th

Sunday, APRIL 16th

5:44pm - Depart West Palm Beach, USAir #1636

8:04pm - Arrive Washington National, Charlie Smith to pick up

OVERNIGHT at the ANA Westin Hotel, 2401 M Street, NW (202/429-2400), confirmation # ZJ5Z81.

Monday, APRIL 17th

** You want to call Senator Ford today. Have Charlie/staff call Robert (224-1148), and he will transfer you to Senator Ford. **

7:15am - Charlie/Wade to pick up at hotel

8:00am - GAO/Cross Service hearing, 216 Hart Senate Building.

12:00pm - Lunch at 116 Club

1:00pm - Cross Service hearing, 216 Hart Senate Building

4:40pm - Depart National, TW #439

6:03pm - Arrive St. Louis

as of 5/30/95

ALAN J. DIXON: Thursday, JUNE 1st

9:00am - PRIVATE MEETING

11:15am - Meeting with Congressman Harold Ford, DBCRC office

11:45am - Taping for Frank Johnson, DBCRC office

1:30pm - PRIVATE MEETING

3:00pm - Meeting with Tom Boggs and Jack Deschauer, representing Charles Smith Cos.,
regarding SPAWAR, DBCRC office

3:30pm - Meeting with Ty Fahner, DBCRC office

5:00pm - Depart for Boston

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CHAIRMAN DIXON - MEETINGS

June 12, 1995

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3 PM	00	3:00 PM DIXON: Cong. Bud Shuster (PA), 311 Cannon	
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	30	4:30 PM DIXON: Gov. Hunt, Senator Sanford (NC), re: Cherry Point, 311 Cannon	
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CHAIRMAN DIXON - MEETINGS

June 13, 1995

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	30	3:30 PM DIXON: Senator Specter (PA), 216 Hart
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4	00	4:05 PM DIXON: Senator Hatch (UT), 216 Hart
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5	00	5:00 PM DIXON: Senators Faircloth, Helms, 216 Hart
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June						
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CHAIRMAN DIXON - MEETINGS

June 14, 1995

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	30	11:45 AM DIXON: Senators Warner, Robb & Cong.	
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Document Separator

MEMORANDUM

To: CHAIRMAN ALAN J. DIXON

Fr: DAVID LYLES
CeCe CARMAN
BRITTA BRACKNEY

Date: April 26, 1995

Re: CONGRESSIONAL/ COMMUNITY MEETING REQUESTS

We have received, and continue to receive daily, requests from Members of Congress and community groups to meet with you and other commissioners regarding military installations and communities effected by the base closure process.

Following are the Members of Congress that have requested a meeting with you specifically:

- X Senator John Chafee (RI) → *move to 9:30am Done* *1. Thir New Tech Trng Ctr to Newport*
- Senator Paul Sarbanes (MD)
- X Congressman Frank Tejeda (TX) -- asked for May 2 or 3, if possible *(Lima, 2:30 (LT) ph. call)*
- X Senator Daniel Patrick Moynihan (NY) -- telephone conference offered *5/9 9:15 (Lima)*
- Senator Barbara Boxer (CA) -- offered April 17; no reply *(4-9/18) Stephanie 2:00pm*
- X Senator John Glenn (OH) -- offered April 17; out of town *(Lima) 9:30am (LT) 5/3*
- Senator Dianne Feinstein (CA) -- telephone conference offered *(4-7/81) Newark AFB*
- ✓ Congressman Bill Young (FL) *(Harry) LMC*
- ✓ Congressman Joe Scarborough (FL) *fly to St. Louis NY - P - Graham (Pennsylvania)*
- X Sen. Baucus (513, 11am (LT))
- X Sen. Pryor (Personal; too) *May 10, June 1*

Following are the Members of Congress that have requested a meeting with ALL Commissioners:

- ✓ Congresswoman Tillie Fowler (FL)
- ✓ Congressman Walter Tucker (CA) -- offered April 17; out of town
- ✓ Congressman Solomon Ortiz (TX) -- called to offer April 17; no reply
- Congressman Roscoe Bartlett (MD)
- Congressman Steve Horn (CA)
- ✓ Congresswoman Jane Harman (CA)
- ✓ Congressman James Hansen (UT)
- ✓ Congressman Larry Combest (TX) *! (Rob)*
- ** has asked for meeting before May 10th*
- ✓ Congressman Richard Gephardt (MO) -- offered April 1 after base visit; not available *Lima (5/1)*
- especially AAD, Cornella, Robles*

Sen. 5/12 (4 calls)

Congresswoman Susan Molinari (NY)

Congressman Ken Calvert (CA)

Cong. Schuster (CR. Public Works, Approps. Committee) (PA)

Following are the community groups that would like to meet with ALL Commissioners:

1. Selfridge, MICHIGAN group including Michigan State Senator Ken DeBeaussiaert, State Representative Kim Yokich, Harrison Township Supervisor Pam Weeks.
** They are willing to meet anywhere/anytime.
2. Ft. Rucker, ALABAMA group including General Parker, Jack Edwards and representatives of Friends of Ft. Rucker.
** They are willing to meet anywhere/anytime.
** They specifically want to meet with Commissioners Davis, Robles and Steele, if meetings with all Commissioners are not possible.
3. Plattsburgh AFB, PENNSYLVANIA group including General Tom Tobin (Ret.) and Mayor Clyde Rabideau want to discuss a possible redirect of the 1993 decision to close the base.
** They are willing to meet anywhere/anytime.
4. Vance AFB, OKLAHOMA group
** They have requested a meeting with any Commissioners available May 3rd in Washington.

Following are community groups that have requested a meeting with you specifically:

1. ~~Redstone Arsenal, ALABAMA group~~ *Cancel request*
** They are willing to meet with you anywhere/anytime.
2. Ft. McClellan, ALABAMA group including Rick Zehrer of the Governor's office, Walt Phillips, a local community leader and a representative of the law firm Kutak Rock.
** They are willing to meet with you anywhere/anytime.
** They also have requested a meeting with Commissioners Cox and Steele.

Senator, please review these meeting requests and let us know if you would like us to attempt to schedule any of them. Any recommendations as to when or where you may wish to schedule these meetings would be appreciated. Please call if you have any questions.

no call - Cong. Tanjo
or. Domeier

Alan J. Dixon: Meeting/Telephone Call Requests

✓ ** As of 5/23/95 **

MEETING REQUESTS

1. Rep. Albert Wynn (MD)

~~2. Maine/New Hampshire Delegations~~

~~3. Governor Ridge (PA)~~

* DC meeting June 1, or June 4 - 10

~~4. Senator Thompson (TN)~~

* re: Memphis

* week of May 30th in DC requested

5. Senator Hutchison (TX)

* meeting before June 12th hearing

6. Rep. Ike Skelton (MO)

~~7. Senators Faircloth and Helms (NC)~~

* would like to have lunch when you're in DC

8. Rep. Murtha (PA)

* we tried June 1, but he is out of DC at that time

~~9. Jim Brown and Barry Bleckman~~

* re: SPAWAR (they represent real estate interest where SPAWAR is located)

~~10. Jack Deschauer/Tom Boggs~~

* re: SPAWAR

-- you've approved this meeting, I'll work into June 1

11. Rep. Steve Horn (CA)

* re: Long Beach (Would like to meet/talk with you as you are visiting Portsmouth, but were not at Long Beach visit.)

add: Paul Roberson, Loeffler, Plebani (re: Kelly) - GL
Senator Hatch

TELEPHONE CALLS

1. Senator Coats (IN)

* referred to St. Louis

2. Senator Dorgan (ND)

* referred to St. Louis

621-1836
No Meetings
- may try to reach
by phone. (5/23)

Regretted - 6/6 by Ophelia Payer
paid. She could try call
ADD in St. Louis - hell ✓

To: AJD

Fr: Britta

Senator, following are the most recent requests you have received for meetings. I thought you would want to know about them.

MEETING/TELEPHONE CALL REQUESTS (as of 6/8/95)

- ✓ 1. Congressman Dickey (TX) would like to re-schedule his photo op with you sometime during the June 12 and 13 hearings. (Suzanne: 5-0771) *am 9/12, 11:30, 6/13 (216 Hart)*
- ✓ 2. Senators Warner and Robb would like to meet with you briefly (15 minutes) with Congressman Sisisky regarding Ft. Pickett, VA during the June 12 and 13 hearings. *6/14, 11:45am*
- ✓ 3. Senator Specter would like to meet with you Tuesday, June 13. *pm 6/13 - 3:30, 6/13 (216 Hart)*
- ✓ 4. Senator Hatch would like to meet with you Tuesday, June 13. *pm 6/13 4:05pm, 6/13 (Hart)*
**FYI - He has a meeting scheduled with General Davis that day.

Please let me know if you want me to schedule any of these. Attached are the meetings you have scheduled at this point.



National Council for Urban Economic Development

1730 K Street, N.W., Suite 915, Washington, D.C. 20006 • Telephone (202) 223-4735 • Fax (202) 223-4745
Jeffrey A. Finkle, Executive Director

July 12, 1995

Mr. Alan J. Dixon
Chairman
Base Realignment and Closure Commission
1700 North Moore Street
Arlington, VA 22209

Dear Mr. Dixon:

On behalf of the Board of Directors of the National Council for Urban Economic Development (CUED), I am writing to invite you to speak at our fall conference, "Urban Economic Development Summit." The conference will be held October 2-3, 1995, at the Hyatt Regency Hotel in Crystal City, Virginia.

The focus of this conference is on how we preserve and grow jobs in our nation's urban centers and how changes in federal programs, regulations, and authorizations affect these communities. This past year has brought significant change and anxiety for those individuals whose job it is to assist businesses to grow, locate, or stay in our nation's cities. This will be one of the most important conferences in our history because of all the proposed changes in support of job development in urban places.

CUED is the leading economic development organization serving public and private participants in economic development across the United States and in international settings. Since 1967, CUED has been providing information to its members who build local economies through the tools used to create, attract, and retain jobs. Our 1,600 members include the nation's top city, state, and county economic development professionals in addition to chamber of commerce directors, bankers, consultants, investment bankers, developers, academicians, and utility executives.

This is the second year that CUED has held a conference entirely devoted to federal programs and legislative issues, where more than 200 expected attendees will learn about the newest trends in economic development-related programs. In addition, the attendees are coming to hear about what is happening on the Hill in these areas. Other invitees include President Bill Clinton, Secretary of Commerce Ron Brown, and House Speaker Newt Gingrich.

*Regretted by phone -
8/2/95, am*

Speakers at last year's conference included: Senator Donald Riegle; Representatives Louis Stokes, Christopher Shays, and Paul Kanjorski; Philadelphia Mayor Edward Rendell; Knoxville Mayor and President of the U.S. Conference of Mayors Victor Ashe; Assistant Secretary of Commerce for Economic Development William Ginsberg; and other leading officials and legislators.

In particular, we would like to ask you to participate in a workshop entitled, "**Base Closures/Defense Downsizing**." This session will cover federal initiatives in these related areas. It would provide you with an opportunity to discuss your vision of what should be done regarding military base reuse. The session will take place between **12:30 and 4:00 p.m. on Tuesday, October 3**. We ask that you speak for about 20 minutes and allow additional time for questions. The press will be invited but most questions will come from our members and other attendees.

We hope you will take part in what promises to be an exciting and rewarding conference. I look forward to learning of your decision.

Sincerely,


Jeffrey A. Finkle
Executive Director

*They say you volunteered for this assignment. ...
They owe you one —*



National Council for Urban Economic Development

1730 K Street • Washington, DC 20006
Phone 223 4735 • Fax 202 223 4745

Jeffrey A. Finkle, Executive Director

F A X C O V E R S H E E T

Date: July 12

Number of pages including this sheet: 3

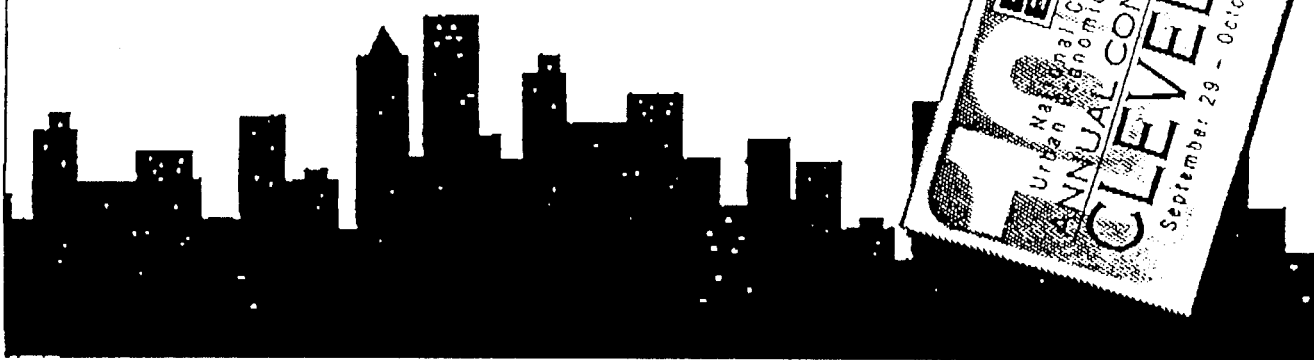
To: Alan Dixon

Fax number: 9703 696 0550

From: Kate Fullerton

Notes: Invitation to speak at our fall

Conference. Hope you can join us!



Document Separator



June 9, 1995

The Honorable Alan Dixon
Chairman of Defense Base Closure and Realignment Commission
1700 North Moore Street
Arlington, VA 22209

Dear Senator Dixon:

On behalf of the Boy Scouts of America, National Capital Area Council, I am pleased to invite you to join me in honoring your former colleague, Senator Sam Nunn, when he receives the 1995 Patriot Award. House Speaker Gingrich will be presenting Senator Nunn with this recognition for his civic contributions, stalwart example and dedicated service to youth in Georgia and across the United States.

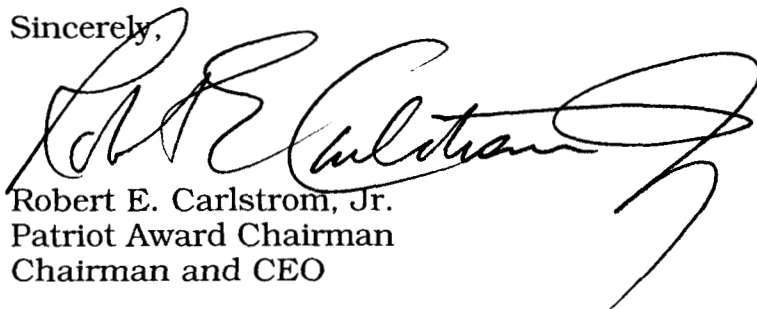
The Patriot Award is bestowed annually upon an outstanding American in recognition and acknowledgment of significant service and dedication to youth and America. Past honorees include former Senator Rudman, former Speaker Foley, Senator Lugar, Minority Leader Gephardt, former Treasury Secretary Bentsen, Majority Leader Dole, Senator Ford and former Congressman Pickle.

The award will be presented at a special luncheon at noon on June 28, 1995 in the Russell Senate Office Building Caucus Room 325-RSOB. Many of our colleagues and corporate leaders will attend, ensuring that this honor will be a source of pride for Sam to fondly remember. Please accept our invitation and RSVP to Nanci Hightower, Executive Assistant, at 202-262-8570.

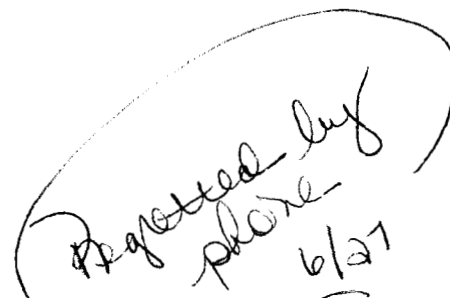
I hope you will be able to join us in honoring Senator Nunn as he receives this distinguished award.

With best regards,

Sincerely,



Robert E. Carlstrom, Jr.
Patriot Award Chairman
Chairman and CEO



Proposed by
phone
6/27

1995 PATRIOT LUNCHEON

Ninth Annual

**WEDNESDAY
JUNE 28, 1995
12:00 PM - 1:15 PM**

**LOCATION
CAPITOL HILL
WASHINGTON, DC**



PATRIOT HONOREE
The Honorable Sam Nunn
United States Senator
(D) GEORGIA



AWARD PRESENTOR
The Honorable
Newt Gingrich
Speaker of the House
(R) GEORGIA

DINNER CO-CHAIRS

Melinda Andrews
Ann Brownson
Spencer Dickerson
Samuel Fairchild
Ed Feddeman
Donald Goff
Dave Jory
Len Parkinson
Clifford Perrin
Gerald Prout
John Timmons
Pete West
Candace Vessella



LUNCHEON CHAIRMAN
Robert E. Carlstrom, Jr.
Chairman & CEO
The Jefferson Group, Inc.

PATRIOT LUNCHEON RESERVATION FORM

PLEASE COMPLETE AND RETURN

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Special Seating for Table of Nine*
Full Page Recognition in Program

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Table of Nine*
Special Recognition in Program

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NAME _____

TITLE _____

FIRM _____

CITY _____ **STATE** _____ **ZIP** _____

PHONE _____ **FAX** _____

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #

950324-17

FROM: DIXON	TO: MEINERT, DORI
TITLE: CHAIRMAN	TITLE:
ORGANIZATION: DBCRC	ORGANIZATION: COPLEY NEWS SERVICE
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES				BRITTA BRACKNEY	✓		

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject Remarks:

DECLINING INVITATION TO ATTEND WHITE HOUSE CORRESPONDENTS DINNER ON APRIL 29TH.

Due Date:

Routing Date:

950324

Date Originated:

950323

Mail Date:

950324



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 23, 1995

Please refer to this number
when recording _____

Dori Meinert
Copley News Service
Washington Bureau
1100 National Press Building
Washington, D.C. 20045

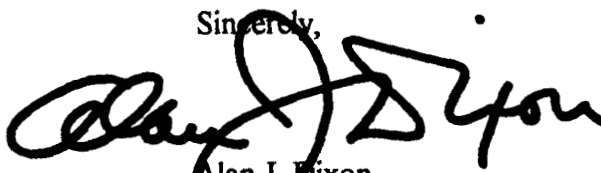
Dear Dori:

Thank you for your kind invitation to attend the White House Correspondents Dinner in Washington on April 29th.

I will be in San Francisco that day for a regional hearing of the Defense Base Closure and Realignment Commission, and so I am unable to accept your invitation.

I appreciate your thinking of me, Dori, and hope you will always feel free to call on me if ever I can be of assistance.

Sincerely,



Alan J. Dixon
Chairman

Document Separator



*The Governor of Okinawa Prefecture, Japan
Masahide Ota
requests the pleasure of your company
at a cocktail reception
on Thursday, the twenty-fifth of May, 1995
at six o'clock*

*SALON IV. JW Marriott Hotel
1331 Pennsylvania Avenue, N W
Washington, D.C. 20004*

*R. S. V. P. by May 20, 1995
Tel. 301-251-8933
Fax. 301-738-1670
Dr. or Mrs. Victor E. Okim*

Dress : Semi-formal attire

Regret sent - 5/19

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950208-8

FROM: ROWE, JAMES W. TITLE: PRESIDENT / CEO ORGANIZATION: DEF CREDIT UNION COUNCIL	TO: DIXON TITLE: CHAIRMAN ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER			
STAFF DIRECTOR	✓			COMMISSIONER			
EXECUTIVE DIRECTOR	✓			COMMISSIONER			
GENERAL COUNSEL				COMMISSIONER			
MILITARY EXECUTIVE				COMMISSIONER			
				COMMISSIONER			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER			
DIR./COMMUNICATIONS		X		REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input checked="" type="checkbox"/>	Prepare Direct Response BRITTA BRACKNEY
<input checked="" type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	<input type="checkbox"/>	FYI

Subject/Remarks:

INVITATION FOR CHAIRMAN TO ADDRESS CONFERENCE
ON SEPT 11.

Due Date: 950215

Routing Date: 950208

Date Originated: 950207

Mail Date:



Defense Credit Union Council, Inc.

805 15TH STREET, NW, SUITE 300, WASHINGTON, DC 20005-2207

February 7, 1995

Please refer to this number
when responding 950208-8

JAMES W. ROWE
President/CEO

The Honorable Alan Dixon
Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Senator Dixon:

The Defense Credit Union Council will hold its annual conference at the Hilton Hotel in Reno, NV, September 10-13. We extend a cordial invitation to you to address the conference as our keynote speaker on Monday, September 11. An attendance of approximately 500 delegates is normal for our annual conferences.

Our membership would be very interested in your discussion of the BRAC '95 decisions since some of our credit unions will be affected by base closures.

The Defense Credit Union Council is a trade association comprised of some 300 credit unions (both federally and state-chartered) whose primary membership consists of military and civilian employees of the Department of Defense. The assets of these defense credit unions represent approximately 13% of the total assets of the nation's credit unions.

Enclosed are a more detailed information sheet about the Defense Credit Union Council and a copy of our program from the 1993 conference for your information. (I'm sending the 1993 program because Jim Courter, the chairman of the 1993 BRAC, was one of our principal speakers.)

If you accept this invitation, I will contact your office to provide additional information and to make arrangements for your appearance at the conference.

Thank you for your consideration. If there are any questions, I can be reached at (202) 682-5993.

Respectfully,

James W. Rowe
President/CEO

Enclosures



Defense Credit Union Council, Inc.

805 15TH STREET, NW, SUITE 300, WASHINGTON, DC 20005-2207

INFORMATION ON THE DEFENSE CREDIT UNION COUNCIL

The Defense Credit Union Council is an organization of approximately 300 credit unions whose membership consists wholly or in part of Department of Defense personnel, both military and civilian.

The purpose of the Council is to serve and assist those credit unions with the peculiar problems associated with the military community; to maintain liaison with the Department of Defense and the Department of the Army, the Navy, the Air Force, Headquarters U.S. Marine Corps and the Coast Guard, on behalf of those credit unions; to work with the National Credit Union Administration on defense credit union problems; and to provide specialized information, policy guidance and educational materials through memos, a monthly newsletter--***ALERT***, and sponsorship of an annual educational conference dealing with problems of military credit unions.

The Council publishes a defense credit union directory every two years (in odd-numbered years) listing each defense credit union, its address, manager's name, telephone number, and total asset size. It also publishes an annual statistical report covering defense credit union operations.

The Council maintains an office at 805 Fifteenth Street, NW, Washington, DC 20005-2207, with a small staff headed by the President/CEO. A Board of seven directors establishes policy and directs the general activities of the Council. The Board of Directors of the Defense Credit Union Council for 1994-1995 is as follows: Chairman, Arthur L. Summers, Marine Air Federal Credit Union, Santa Ana, CA; 1st Vice Chairman, James M. Bright, Scott Credit Union, Scott AFB, IL; 2nd Vice Chairman, Leo Pike, Fort Knox Federal Credit Union, Fort Knox, KY; Secretary, Robert E. Morgan, Amphibious Base Federal Credit Union, VA; Treasurer, Jean M. Yokum, Langley Federal Credit Union, Hampton, VA; and Members, Mildred Hodgkin, Seymour Johnson Federal Credit Union, Goldsboro, NC, and Rodger L. Wright, Fort Bragg Federal Credit Union, NC.

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ST. LOUIS, MISSOURI 63102-2750
(314) 259-2000
FACSIMILE: (314) 259-2020

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FROM: Alan J. Dixon (BAB) DATE: 11-17-94
MATTER #: NO 628 LAN I.D.: AJD EXT: 2550
MESSAGE FROM SENDER TOTAL NUMBER OF PAGES: 6 (including this page)
Letter requested - please call.

PLEASE DELIVER THE FOLLOWING:

TO: Wade Nelson FAX NO: (703) 696-0550
COMPANY: BPAC office PHONE NO: () -0504

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COMPANY: _____ PHONE NO: () _____

TO: _____ FAX NO: () _____
COMPANY: _____ PHONE NO: () _____

TO: _____ FAX NO: () _____
COMPANY: _____ PHONE NO: () _____

If you do not receive all the material, please call Britta at (314) 259-2640 immediately!

Revised 4/94

TRANSMISSION REPORT

THIS DOCUMENT (REDUCED SAMPLE ABOVE)
WAS SENT

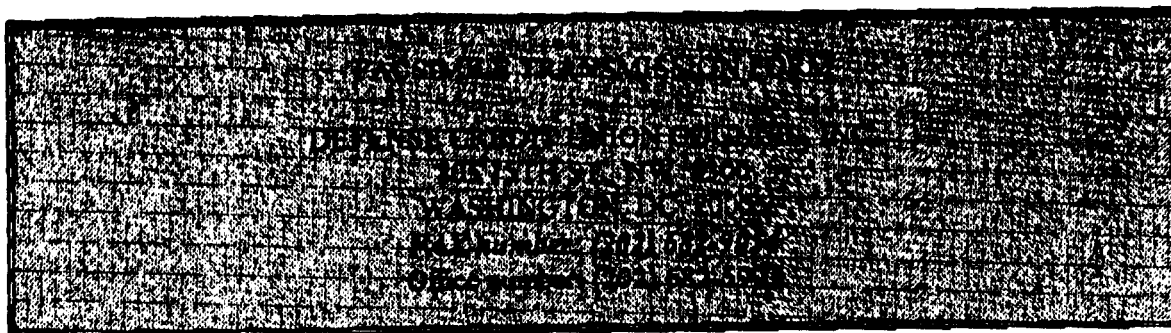
**** COUNT ****
6

*** SEND ***

NO	REMOTE STATION I. D.	START TIME	DURATION	#PAGES	COMMENT
1	7036960550	11-21-94 11:59AM	3'33"	6	

TOTAL 0:03'33" 6

XEROX TELECOPIER 7020



DATE: November 14, 1994

TO: Gene Callahan
Baseball Office of the Commissioner

FAX #: 202/861-1645

FROM: Jim Rowe

Number of pages being sent including cover sheet: 5

If you have any problems receiving this transmission, please call (202) 682-5993.

MESSAGE: I'm currently in Tampa for a board meeting — I'll be back in the office Thursday, the 17th, if you need any additional information.

I'd also be happy to go over old St. Louis Cardinal lineups with you. One of my all-time favorites was a great centerfielder, not so well-known, Terry Moore

**Defense Credit Union Council, Inc.**

805 15TH STREET, NW, SUITE 300, WASHINGTON, DC 20005-2207

JAMES W. ROWE
President/CEO

November 14, 1994

TO: Gene Callahan
Baseball Office of the CommissionerFR: Jim Rowe, President/CEO *JWR*

Thank you for your offer to talk with Senator Dixon about being our keynote speaker at the 1995 Defense Credit Union Council conference to be held at the Hilton in Reno, NV.

I am enclosing a copy of the 1994 conference agenda to give you a feel for how the conference is operated. As the keynote speaker, Senator Dixon would be in the 1000-1100 slot on Monday, September 11; however, we would endeavor to accommodate him if that would not be convenient.

The Defense Council is an affiliate of the Credit Union National Association, and we occupy office space in their Governmental Affairs suite. We represent about 305 defense-related credit unions, maintaining liaison with the Department of Defense, the military services and the National Credit Union Administration. The conference will have between 350 and 400 registrants, plus approximately 200 spouse/guests and some 125-150 exhibitor personnel in 50-60 booths. Our general session (keynote speaker) can anticipate an audience of 500-600.

One of our principal speakers in 1993 was Jim Courter, then Chairman of the Base Closure and Realignment Commission. You can readily understand our membership has a vital interest in base closures and the process of selecting those bases to be closed.

We would certainly appreciate any help you might be able to provide in getting Senator Dixon as a speaker. I believe he would be very well received, as was Jim Courter

Enclosure

**TENTATIVE
DEFENSE CREDIT UNION COUNCIL
1994 CONFERENCE PROGRAM**

**September 11 - 14, 1994
Hilton Hawaiian Village, Honolulu, Hawaii**

Sunday, September 11

0800 - 1700 Registration at the DCUC Registration Desk -- Coral Lounge

1400 Ribbon Cutting Ceremony Formally Opening Exhibit Hall -- Acting Chairman Roger McTighe and DCUC Board of Directors -- Coral IV

1400 - 1700 Exhibit Hall Open -- Coral IV

1430 - 1630 Overseas Defense Credit Union Sub-Council Meeting -- Navy FCU, Merrifield, VA, hosting -- VADM T. J. Hughes, President/CEO -- Coral I

1800 - 1900 Chairman's Reception -- Principal Sponsor: Armed Forces Financial Network (AFFN) -- Lagoon Green

Monday, September 12

0700 - 0800 Exhibit Hall Open - Complimentary Continental Breakfast

0700 - 1700 Registration continues at the DCUC registration desk; exchange DCUC social event ticket -- Coral Lounge

0800 - 0830 Band Concert, the U.S. Army's "Tropic Lightning" 25th Infantry Division (Light) from Schofield Barracks, Hawaii -- Coral I/II

0830 - 0900 Patriotic Opening Ceremony -- DCUC Acting Chairman Roger McTighe, Presiding; Color Guard, U.S. Army's "Tropic Lightning" 25th Infantry Division (Light) from Schofield Barracks, Hawaii-- Coral I/II
Welcome from Dennis Tanimoto, President, Hawaii Credit Union League

0900 - 0930 Speaker: The Honorable Robert Swan, Member, National Credit Union Administration Board, Washington, DC, former president/CEO, Tooele Federal Credit Union (UT):
Current NCUA Issues -- Coral I/II

0930 - 1015 Refreshment break -- Coral Lounge

1015 - 1115 Keynote Address: Michael Dunn, President, Michael E. Dunn & Associates, Washington, DC: *Grassroots Politics: Determining Your Own Future* -- Coral I/II

1115 - 1145 Speaker: Ralph Swoboda, President/CEO, Credit Union National Association: *A Credit Union System for the Future* -- Coral I/II

1200 - 1400 Luncheon -- Coral III
Presentation of U.S. Army Award for Credit Union Service
Presentation of U.S. Navy Award for Credit Union Service
Presentation of U.S. Air Force Award for Credit Union Service
Speaker: Mike Welch, Publisher, *Credit Union Times: Candid Views From The Cat Bird's Seat*

- 1400 - 1445 Speaker: Jeanne-Marie Murphy, CUNA Senior VP/Congressional Affairs: *The Legacy of the 103rd Congress* -- Coral I/II
- 1445 - 1530 Speaker: Dr. Lee Richardson, Professor, University of Baltimore, and Member and former President, Consumer Federation of America Board: *Joint Strategies for Credit Unions and Consumer Advocates* -- Coral I/II
- 1530 - 1600 Speaker: Ray Miller, Office of the Comptroller, Department of Defense: *Defense Issues* -- Coral I/II
- 1600 - 1700 Breakout sessions with military representatives
 Army -- South Pacific II
 Navy/Coast Guard -- South Pacific III/TV
 Air Force -- South Pacific I
 Marine Corps -- Sea Pearl
- 1600 - 1800 Exhibit Hall Open - Refreshments, entertainment
- Evening On your own
 1900 - Board & VIP Dinner -- Rainbow Suite

Tuesday, September 13

- 0700 - 0815 Exhibit Hall Open -- complimentary continental breakfast
- 0800 - 1700 Registration continues -- Coral Lounge
- 0830 - 0930 Speaker: Charles "Chip" Filson, President, Callahan & Associates, Washington, DC: *Strategic Planning in the Face of Uncertainty* -- Coral I/II
- 0930 - 1000 Refreshment break -- Coral Lounge
- 1000 - 1055 Workshop sessions run simultaneously; choose one to attend this hour then choose a second one to attend during the 1105 - 1200 period:
1. *Managing Your Investment Portfolio From the CEO's Perspective* - John May, President/CEO, Texas DOW Employees CU (TX) -- South Pacific IV
 2. *AFFN Update* - Edward Donahue, VP/Marketing, and David Weber, VP/Operations -- Sea Pearl I/II
 3. *Crisis Communications: What To Do; Where To Turn* - Chuck Conklin, VP CUNA Mutual Insurance Group, Madison, WI, and Mark Wolff, VP/Public Affairs, CUNA/Washington -- South Pacific I
 4. *Chartering and Field of Membership* - Timothy P. McCollum, Acting Regional Director, NCUA Region III, Atlanta, GA -- Sea Pearl V/VI
 5. *NCUA Update: Legislation and Regulation* - Robert Fenner, General Counsel, NCUA -- Sea Pearl III/IV

6. *The 1995 Base Closure Process and Re-utilization of Closing Base Assets* - Doug Hansen, DoD -- South Pacific III/IV

7. *TQM Process & Return on Investments* - David E. Doss, Chief Financial Officer, North Island FCU, CA -- South Pacific II

- 1105 - 1200 Repeat workshop sessions. See listing above. Select a second workshop to attend.
- 1200 - 1400 Exhibit Hall Open -- This is the final Exhibit Hall session -- complimentary lunch -- Coral IV
- 1330 Prize drawings in Exhibit Hall -- You must be present to win.
- 1400 - 1430 Speaker: Kenneth L. Robinson, President, National Association of Federal Credit Unions, Arlington, VA: *Bottom-Up Review -- On Track?* -- Coral I/II
- 1430 -- 1630 Individual private interviews with DoD, Military Departments and NCUA representatives
- | | |
|------------------|---------------|
| DoD | Sea Pearl I |
| NCUA | Sea Pearl II |
| Army | Sea Pearl III |
| Navy/Coast Guard | Sea Pearl IV |
| Air Force | Sea Pearl V |
| Marine Corps | Sea Pearl VI |
- 1430 - 1500 Voting delegates present credentials to Credentials Committee for business meeting -- Tapa III
- 1500 - 1700 Annual business meeting of Defense Credit Union Council, Roger McTighe, Acting Chairman, presiding. Business meeting agenda published separately. Observers welcome in special seating -- Tapa III
- 1900 - 2300 Social Event -- Luau in the Hotel Lagoon Lanai with Native Hawaiian Entertainment

Wednesday, September 14

- 0700 - 0830 Complimentary continental breakfast -- Coral IV
- 0830 - 0915 Speaker: William F. Hampel, Jr., Senior Vice President/Research and Product Development, Credit Union National Association, Madison, WI: *The Economy and Credit Unions* -- Coral I/II
- 0915 - 1000 Closing Speaker: John T., Fraud Expert and Author: *How To Outwit A Con Artist* -- Coral I/II
- 1000 Closing remarks and announcements -- Acting Chairman Roger McTighe -- Coral I/II
- 1015 Adjournment
- 1030 1st Annual VADM Vincent Lascara Memorial Golf Tournament, Walter J. Nagorski Golf Course at Fort Shafter

Document Separator



OKINAWA PREFECTURAL GOVERNMENT

1-2-2 Izumizaki, Naha
Okinawa 900, Japan

April 20, 1995

LMTL : 5/16, 2:30pm
5/16: Regretted
w/ Mr. Nakachi,
pm

The Honorable Alan J. Dixon
Chairman of the Defense Base Closure and
Realignment Commission
1700 North Moore St., Suite 1425
Arlington, VA 22209
U.S.A.

RE: Request for a Meeting to Discuss U.S. Military Base Issues in Okinawa

Dear Mr. Dixon:

I would like to extend my utmost respect for your dedication toward the resolution of various issues between the United States and Japan.

Okinawa, a southwesternmost prefecture of Japan, consists of only 0.6% of the Japanese territory. However, almost 75% of the military installations exclusively used by U.S. Forces Japan are concentrated on the island, and this huge U.S. military presence poses great obstacles to the development of local communities.

In addition, there are various other problems arising from U.S. military activities, such as chronic aircraft noise pollution, crashes of military fighters and helicopters, live artillery firing exercises over a prefectural highway, and parachute drop training exercises in the vicinity of farms and residential areas. These problems adversely affect the daily lives of local residents, and cause great anxiety among them.

In commemoration of the 50th anniversary of end of the Pacific War and the Battle of Okinawa, the citizens of Okinawa wish to see tangible solutions to base-related issues and palpable reduction and realignment of military facilities on the island.

Fortunately, the three issues whose resolution was urgently requested by Okinawa last year have been addressed, and we are very much appreciative of this step forward taken by both the U.S. and Japanese governments.

As Governor, I have decided to visit the United States once again this year, to explain to key U.S. governmental officials and members of Congress the existing U.S. base situation in Okinawa, and request their support for the resolution of various base-related issues. I am planning to visit Washington, D.C. and Hawaii, as described in the attached schedule.

Mr. Alan J. Dixon
Page Two
April 20, 1995

I would like to make an appointment to meet with you during my visit to America though I understand that you have many other official duties and responsibilities.

Coordination of this official trip is entrusted to the Embassy of the United States in Japan and the Japanese Ministry of Foreign Affairs. Please note that contact with us can be made in the United States through Mr. Masao Nakachi, Okinawa Prefecture's coordinator, at the address below:

MASAO NAKACHI
39 Shorehaven Lane
Manhasset, N.Y. 11030
TEL: 516-365-7108 FAX: 516-365-2069

I am very much looking forward to a chance to meet with you.

Very respectfully,

A handwritten signature in cursive script, reading "Masahide Ota".

MASAHIDE OTA
Governor
Okinawa Prefecture, Japan

Enclosures (5)

MEMBERS OF THE OKINAWAN DELEGATION

Okinawa Prefectural Government

	Position	Name	Remarks
1	Governor	OTA, Masahide	
2	Policy Advisor to the Governor	TAKAYAMA, Choko	
3	Director-General, Executive Office of the Governor	MATAYOSHI, Tatsuo	
4	Councillor, Executive Office of the Governor	YOSHIDA, Masaharu	
5	Director, Office of Military Base Affairs	AGUNI, Masaaki	
6	Director, Public Relations Division	KUWAE, Akira	
7	Associate Director, Secretariat Division	OSHIRO, Masayuki	
8	Advisor, Office of Military Base Affairs	NAKAMOTO, Tomohisa	
9	Advisor, Public Relations Division	SEGAWA, Yoshiro	
10	Staff Member, Office of Military Base Affairs	YAMAKAWA, Masaru	

Municipalities

	Position	Name	Remarks
1	Mayor, Naha City	OYADOMARI, Kosei	
2	Mayor, Ginowan City	TOBARU, Seiken	
3	Mayor, Kin Town	YOSHIDA, Katsuhiro	
4	Mayor, Yomitan Village	YAMAUCHI, Tokushin	
5	Mayor, Kadena Town	MIYAGI, Tokujitsu	
6	Mayor, Kitanakagusuku Village	KYAN, Kaoru	
7	Chairman, Yomitan Village Assembly	GIBO, Terukazu	
8	Director-General, City Planning Division Naha City Hall	TAKAMINE, Akira	
9	Director, Peace Promotion Division Naha City Hall	MIYAZATO, Senri	
10	Director, Secretariat Division Naha City Hall	OSHIRO, Masamitsu	
11	Director-General, City Development Division Ginowan City Hall	GUSHI, Seiei	
12	Director, Division of Development and Planning Kin Town Office	NAKAMA, Sadanobu	
13	Official, Yomitan Village	Pending Selection	

**ITINERARY
FOR
THE OKINAWAN DELEGATION TO THE UNITED STATES**

DATE	TIME		PLACE
5/17 (Wed)	11:45	Depart. Naha JAL #922	Narita
	13:20	Arr. Fukuoka	
	14:00	Depart. Fukuoka JAL #382	
	15:40	Arr. Narita	
5/18 (Th)	12:10	Depart. Narita JAL #010	Washington, D.C.
	9:35	Arr. Chicago	
	11:15	Depart. Chicago UA #610	
	13:54	Arr. Washington, D.C.	
5/19 (Fri)	*10:00	Press Conference (National Press Club)	"
5/20 (Sat)	10:00	Preparations	"
5/21 (Sun)		Free	"
5/22 (Mon)	*10:30	Appointments: Michael Mansfield, ex-Ambassador to Japan	"
	11:30-	William Perry,	
	17:00	Secretary of Defense Warren Christopher, Secretary of State Stanley Roth, Special Assistant to the President Alan Dixon, Chairman, Base Closure and Realignment Commission	
5/23 (Tues)	*8:00	Appointments: Breakfast (Hosted by Director of the Asahi Shimbun General Bureau)	"
	10:30 -	Sheila Widnall,	
	17:00	Secretary of the Air Force Carl Mundy, Commandant, Marine Corps	

Note: Time and date of appointments are tentative.

Time with the sign (*) denotes a fixed appointment.

April 18, 1995

DATE	TIME		PLACE
5/23 (Tues)	10:00- 17:00	Appointments: Robert Dole, Senate Majority Leader Strom Thurmond, Chairman, Senate Armed Services Committee John Warner, Chairman, Senate Airland Forces Subcommittee	"
5/24 (Wed)	10:00- 17:00 19:00	Appointments: Jesse Helms, Chairman, Senate Foreign Relations Committee Ted Stevens, Chairman, Senate Defense Subcommittee Newt Gingrich, Speaker, House of Representatives Floyd Spence, Chairman, House National Security Committee Benjamin Gilman, Chairman, House Foreign Affairs Committee Dinner with Intellectuals (Governor, Policy Advisor)	"
5/25 (Th)	10:00- 17:00	Appointments: Doug Bereuter, Chairman, House Subcommittee on East Asian and Pacific Affairs Senator Daniel Inouye Senator Daniel Akaka Senator Sam Nunn Rep. Ronald Dellums	"
5/26 (Fri)	10:00- 17:00 18:00	Appointments: Rep. Neil Abercrombie Rep. Patsy Mink Robert Underwood, Guam Delegate Courtesy Visit to: Takakazu Kuriyama, Ambassador of Japan to the U.S. Reception Hosted by the Governor	"

<#2-3>

April 18, 1995

DATE	TIME		PLACE
5/27 (Sat)		Free	Washington, D.C.
5/28 (Sun)	12:00	Depart. Washington, D.C. UA#065	Honolulu
	14:12	Arr. Los Angeles	
	15:40	Depart. Los Angeles, UA#195	
	18:11	Arr. Honolulu	
5/29 (Mon)	10:00	Preparations	"
5/30 (Tues)	9:30-12:00	Courtesy Calls on: Ben Cayetano, Governor of Hawaii Kishichiro Amae, Consul General of Japan in Honolulu	"
	13:00-17:00	Appointments: Richard Macke, Commander in Chief the Pacific Command John Lorber, Commander Pacific Air Forces Charles Krulak, Commanding General, Fleet Marine Force Pacific Press Conference	
	18:00	Reception Hosted by the Governor	
5/31 (Wed)	8:55	(Prefectural Officials) Depart. Honolulu, Aloha Airlines, #288	"
	9:36	Arr. Kona	
	10:00	Hawaii Energy Research Center (Research on Oceanic Deep Water)	
	16:17	Depart. Kona	
	16:57	Arr. Honolulu	
	10:00-17:00	(Municipal Officials) Exchange with Okinawans in Hawaii	
6/1 (Th)	11:35	Depart. Honolulu JAL # 071	
6/2 (Fri)	14:35	Arr. Narita	
	20:00	Depart. Haneda JAL # 909	
	22:30	Arr. Naha (Press Conference)	

FACSIMILE TRANSMISSION

LOS ANGELES AREA CHAMBER OF COMMERCE

Date: March 30, 1995 Time: 9:02 am
To: Britta Brackney Fax: 703/696-0550
Firm: BRAC
Pages: 3 including cover sheet
From: Barry Liden, Program Director, Transportation
Fax: 213/580-7511
Phone: 213/580-7548

Comments:

Thank you for your help.



LOS ANGELES

Area Chamber of Commerce

350 South Bixel Street

P.O. Box 3696

Los Angeles, California

90051-1696

(213) 580-7500

Fax (213) 580-7511

March 20, 1995

Hon. Alan Dickson

Chairman

Defense Base Closure & Realignment Commission

1700 North Moore Street, Suite 1425

Arlington, VA 22209

Dear Chairman Dickson:

On behalf of the Board of Directors of the Los Angeles Area Chamber of Commerce, I would like to invite you and any available BRAC Commissioners to meet with and address our group in Washington at 3:30 p.m. on Monday, May 1, 1995.

We would be very appreciative if you could meet with us in room 2167, Rayburn House Office Building.

The Board would be particularly interested in your thoughts concerning the Los Angeles Air Force Base.

Thank you for your interest. If your staff has additional questions, please contact Ron Lamb, Vice President of Government Relations, Los Angeles Area Chamber of Commerce, 213/580-7549.

Sincerely,

Charles C. Reed

Chairman of the Board

LOS ANGELES AREA CHAMBER OF COMMERCE

BOARD OF DIRECTORS - 1995

OFFICERS:**CHAIRMAN OF THE BOARD**

Charles C. Reed
Executive Vice President
Alexander & Alexander of Calif., Inc.

PRESIDENT

Ray Remy

IMMEDIATE PAST CHAIRMAN

Thomas L. Leo
Chairman & CEO
The Newhall Land & Farming Co.

FIRST VICE CHAIRMAN

James W. McElvany
Johnson & Higgins of California

SECOND VICE CHAIR

Dennis C. Poulson
President & CEO
Rose Hills Company

EXECUTIVE COMMITTEE:

Ezraial Burts
Executive Director
WORKSPORT LA

Edward M. Carson
Chairman of the Board
First Interstate Bancorp

C.M. Crawford
Regional President
GTE California

R. Thomas Decker
Executive Vice President
Bank of America, NT&SA

Richard D. Farman
President
Pacific Enterprises

W.J. Fassler
Regional Vice President
General Representation, S.C.
Chevron U.S.A., Products Co.

Sam F. Jacobellis
Executive Vice President &
Deputy Chmn. for Major Programs
Rochwell International Corporation

Robert J. Lowe
President
Lowe Enterprises

Ray Martin
Chairman & CEO
Coast Federal Bank, FBS

Thomas V. McKernan, Jr.
President & CEO
Automobile Club of Southern Calif.

William C. Rusnack
President
ARCO Products Company

Julia D. Thomas
President & CEO
Bobrow/Thomas

Phillip L. Williams
Vice Chairman (Retired)
The Times Mirror Company

Alison A. Winter
President & CEO
Northern Trust of California, N.A.

OTHER DIRECTORS:

Sheldon I. Ausman
Sr. Vice President
Johnson & Higgins of Calif.

Peter K. Barker
Partner
Goldman, Sachs & Company

Jammie Baugh
EVP/GM So. Cal. Region
Nordstrom/Main Place/Santa Ana

Roger Beach
Chief Executive Officer
UNOCAL

Samuel P. Bull
Managing Partner
Ernst & Young

Steve W. Broadbent
Sales Vice President
A I & I

Joe Min Chang
Publisher/CEO
The Korea Times Los Angeles

Paul V. Colony
Chairman of the Board
Alexander & Alexander of
California, Inc.

J. Nicholas Counter III
President
Alliance of Motion Picture and
Television Producers

Frank H. Cruz
Chairman of the Board
Gulf Atlantic Life Insurance Co.

Bryant C. Danner
SVP & General Counsel
So. Calif. Edison Co.

Leo E. Denlea, Jr.
Chairman of the Board & CEO
Farmers Group, Inc.

Patty DeDominic
President & Founder
PDQ Personnel Services, Inc.

William K. Doyle
Managing Dir. Corporate Finance
Kerlin Capital Group, LLC

Leonor Gaviña-Valls
Vice President
F. Gaviñ & Son Inc.

Daniel P. Garcia
Senior Vice President
R.E. Planning & Public Affairs
Warner Bros. Inc.

Linda Griego
President & CEO
Rebuild L.A.

Edward G. Harshfield
President and CEO
California Federal Bank

Terry Hartshorn
President & CEO
UniHealth America

Maria D. Hummer
Partner
Manatt, Phelps & Phillips

Carlton J. Jenkins
President & CEO
Founders Nat'l Bank of L.A.

Hugh A. Jones
EVP & Regional Manager
Kaiser Foundation Hospitals &
Kaiser Foundation Health Plan

Tachi Kluchi
Chairman & CEO
Mitsubishi Electronics
America, Inc.

Dr. Dale R. Laurance
EVP & Senior Operating Officer
Occidental Petroleum Corporation

David C. Lizarraga
President & Chairman
TELACU Industries

William L. MacDonald
President & CEO
Compensation Resource
Group, Inc. (CRG)

Richard G. Newman
President & CEO
AECOM Technology Corporation

Ki Suh Park, FAIA
Managing Partner
Gruen Associates

Joan A. Payden
President
Payden & Rygel

Leonard J. Pieroni
Chairman & CEO
The Parsons Corporation

Dr. Jane G. Pisano
Vice President External Relations
& Dean, School of Public Admin
University of Southern California

Alfred A. Plamann
President & CEO
Certified Grocers of California, Ltd

Dick B. Poladian
Managing Partner-So. Calif.
Arthur Andersen L.L.P.

Gilbert T. Ray
Partner/Attorney
O'Malley & Myers

Lois R. Rice
Executive Vice President
Wells Fargo Bank, N.A.

James B. Roszak
President Life Insurance Div.
& Chief Marketing Officer
Transamerica Life Companies

William M. Royer
Managing Director
Citicorp/Citibank

Wesley Ru
President
Western Badge & Trophy Co.

Shinji Sakai
President & CEO
Toyota Motor Sales, U.S.A., Inc.

Frank M. Sanchez
Owner/Operator (local franchise)
McDonald's Restaurant

Eugene H. Sherman
Vice President - External Affairs
Pacific Bell

Roger E. Stangeland
Chairman
The Vons Companies, Inc.

James W. Steele
G.M., IBM Southern Calif.
IBM Corporation

Brian S. Talley
Chairman of the Board
L.A. Jr. Chamber of Commerce
c/o BHP Coated Steel Corp.

Albert A. Theiss, Jr.
Area Managing Partner
Coopers & Lybrand L.L.P.

Franklin E. Uhl
Chairman & CEO
U.S. Trust Company of Calif., N.A.

Andrea Van De Kamp
SVP & Managing Director
Sotheby's

Larry Viands
District General Manager
Sears, Roebuck & Company

John F. Walker, Jr.
Managing Partner
Latham & Watkins

Ted G. Westerman
Senior Vice President
Human Resources & Admin.
Hughes Electronics Corporation

Ron Williams
Executive Vice President
WellPoint Health Networks, Inc.

Charles C.K. Woo
Chief Executive Officer
Megalloys



You are cordially invited to join
The Los Angeles Area Chamber of Commerce
Board of Directors
at a
RECEPTION AND DINNER
Tuesday, May 2, 1995
Reception 6:30 p.m. • Dinner 7:45 p.m.
Sequoia Restaurant
3000 K St., N. W.
Georgetown
Washington, D.C.

Please reply with enclosed card by April 7, 1995
For confirmation by phone, call Ron Lamb, Vice President
Government Relations
at (213) 580-7549

Invitation admits one
Due to limited seating, invitation is non-transferable

Regret sent - 4/13/95



The Board of Directors
of the
Los Angeles Area Chamber of Commerce
cordially invites you to attend a
RECEPTION, DINNER and PREVIEW SCREENING
of a major motion picture
Monday, May 1, 1995

Reception 6:30 p.m. • Dinner 7:30 p.m. • Screening 8:30 p.m.

Motion Picture Association of America

1600 Eye St., N.W.

Washington, D.C.

Please reply with enclosed card by April 7, 1995

For confirmation by phone, call Ron Lamb, Vice President
Government Relations at (213) 580-7549

Invitation admits one

Due to limited seating, invitation is non-transferable

~ Regret - 4/13/95

BRADY & BERLINER

ATTORNEYS AT LAW

1225 NINETEENTH STREET, N. W.

SUITE 800

WASHINGTON, D. C. 20036

(202) 955-6067

CALIFORNIA OFFICE

2560 NINTH STREET

SUITE 316

BERKELEY, CALIFORNIA 94710

(510) 649-9790

June 9, 1995

Handwritten: Please return to me by
when responding

**The Honorable
Alan J. Dixon
Chairman
Defense Base Closure and
Realignment Commission
1700 North Moore Street
Suite 1425
Arlington, VA 22209**

Dear Chairman Dixon:

The Governor of Guam, though serving residents of a U.S. territory 10,000 miles from Washington in the Pacific, has much business to accomplish in Washington. He is here this week for, among other things, base closure discussions.

We invite you to meet and chat with Governor Gutierrez at a reception on Wednesday, June 14 from six to eight o'clock p.m. in our offices. We hope you will be able to join us for some relaxed conversation and conviviality with the Governor.

Sincerely,

Handwritten signature of Roger A. Berliner
Roger A. Berliner

Enc: Invitation

Handwritten: Regretted by phone - 6/14/95

BRADY & BERLINER

ATTORNEYS AT LAW
1225 NINETEENTH STREET, N. W.
SUITE 800
WASHINGTON, D. C. 20036
(202) 955-6067

CALIFORNIA OFFICE
2560 NINTH STREET
SUITE 316
BERKELEY, CALIFORNIA 94710
(510) 649-9790

**The Law Firm
of
Brady & Berliner**

cordially invites you to meet

**The Honorable
CARL T.C. GUTIERREZ
The Governor of Guam**

Wednesday, June 14, 1995
6-8pm

at our firm
1225 - 19th St., N.W.
Suite 800
Washington, D.C.

Governor Gutierrez, a Democrat, was elected in November 1994, after serving twenty-two years in the Guam Legislature in various leadership positions, including Chairman of Ways & Means and Speaker. He is a businessman by profession.

RSVP Mary at 955-6067

Valet Parking provided

GORDON & GLICKSON P.C.

*is pleased to announce a cocktail reception
in honor of its Washington, D.C., office
in conjunction with the
Information Technology Association of America
Industry Leadership Conference—
Competing Visions for the Future*

*Please join us on
Monday, May 1, 1995
6:00 pm to 7:00 pm at the
JW Marriott in Washington, D.C.*

*RSVP by April 21, 1995
at 312-321-7687*

*Regretted
- 4/13/95*



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 24, 1995

Please refer to this number
when responding 450324-6 R1

Mr. Jeffrey A. Finkle
Executive Director
National Council for Urban Economic Development
1730 K Street, N.W.
Suite 915
Washington, D.C. 20006

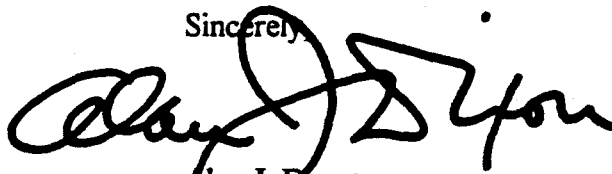
Dear Jeffrey:

Thanks so much for your kind invitation to attend the National Council for Urban Economic Development's 1995 Annual Conference in Dallas from April 23rd to 26th.

Unfortunately, due to prior commitments during that time, I will not be able to attend.

Please feel free to call on me if ever I can be of assistance to you and your associates.

Sincerely,



Alan J. Dixon
Chairman



National Council for Urban Economic Development

1730 K Street, N.W., Suite 915, Washington, D.C. 20006 • Telephone (202) 223-4735 • Fax (202) 223-4745
Jeffrey A. Finkle, Executive Director

March 20, 1995

Mr. Alan J. Dixon
Chairman
Base Closure and Realignment Commission
1700 North Moore Street
Arlington, VA 22209

Please refer to this number
when responding 950324-6

Dear Mr. Dixon,

The National Council for Urban Economic Development (CUED) is hosting its 1995 Annual Conference at the Fairmont Hotel in Dallas from April 23-26. On behalf of the CUED Board of Directors, I am pleased to extend to you a complimentary registration.

We have a full and exciting program planned. Highlighted speakers include Congressmen Paul Kanjorski and Christopher Shays; Assistant Secretary of Commerce for Economic Development William Ginsberg; Steve Bartlett, Mayor of the City of Dallas; Kay Granger, Mayor of the City of Fort Worth; and Ross Perot, Jr., President of Alliance Airport. We anticipate over 400 professionals from city, county, and state development agencies, chambers of commerce, neighborhood groups, and private companies across the United States to attend.

We will focus on "Economic Development in a New Era." The conference will introduce you to local economic development programs and professionals that have accomplished a great deal on limited budgets. It will give you the chance to discuss with other public officials and private practitioners which strategies are working, and which are not. And it will provide an opportunity to exchange ideas on current and future legislative changes.

If you wish to accept this invitation, please complete and return the enclosed registration form to CUED, Attn. Annual Conference Registrar, 1730 K Street N.W. Suite 915, Washington, D.C. 20006 by April 10, 1995.

I look forward to seeing you at the conference.

Sincerely,

Jeffrey A. Finkle

COMPLIMENTARY CONFERENCE REGISTRATION FORM

Mr. Alan J. Dixon
Chairman
Base Closure and Realignment Commission
1700 North Moore Street
Arlington, VA 22209

<u>Event</u>	<u>Fee</u>	<u>Time</u>	<u>Amount Due</u>
CONFERENCE SESSIONS			
NO CHARGE--INCLUDES ALL GENERAL SESSIONS INCLUDING ALL KEYNOTE SPEAKERS, ALL 18 CONCURRENT SESSIONS, SUNDAY AND TUESDAY RECEPTIONS, MONDAY LUNCH, WEDNESDAY BREAKFAST, AND ALL COFFEE BREAKS.			
SPECIAL ACTIVITIES (Payment Required)			
Workshops:			
Telecommunications and Electronics Industries	\$40	Sun 1:00 - 5:00	\$ _____
Briefing and Tour of Alliance Airport	\$50	Sun 1:00 - 5:00	\$ _____
New Tools for Funding	\$50	Wed 1:30 - 4:30	\$ _____
Empowerment Zones, Enterprise Communities, and Enterprise Zones	\$50	Wed 1:30 - 4:30	\$ _____
Special Issue Luncheon:			
The Role of Elected Officials in Economic Development	\$35	Tue Noon - 2:00	\$ _____
Breakfast Roundtables:			
Meet with CUED's President	\$15	Tue 7:15 - 8:45	\$ _____
Career Development Strategies	\$15	Tue 7:15 - 8:45	\$ _____
Strategic Plans for Economic Development	\$15	Mon 7:15 - 8:45	\$ _____
Regional Partnerships	\$15	Mon 7:15 - 8:45	\$ _____
Technology: From Labs and Universities to the Urban Economy	\$15	Tue 7:15 - 8:45	\$ _____
Dinners:			
CUED Recognition Dinner	\$55	Tue 7:30 - 10:00	\$ _____
Dinner/Briefing on Downtown Dallas	\$55	Sun 8:00 - 10:00	\$ _____
Special Tours:			
Cultural and Historic Tour of Dallas	\$20	Sun 1:00 - 5:00	\$ _____
Inner City Economic Development	\$15	Mon 2:00 - 5:00	\$ _____
Fort Worth Briefing/Billy Bob's Trip	\$55	Mon 5:30 - 10:30	\$ _____
Trolley Tour of Uptown Dallas (incl. bag lunch)	\$20	Tue Noon - 2:00	\$ _____
Golf Outing	\$75	Sat 2:00	\$ _____
TOTAL ENCLOSED:			\$ _____

NOTE: Conference registration fee waiver is non-transferable.

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950324-6

FROM: FINKLE, JEFFREY	TO: DIXON, A
TITLE:	TITLE: CHAIRMAN
ORGANIZATION: NAT COUNCIL FOR URBAN ECON DEU	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES				BRITTA BRACKNEY		✓	

TYPE OF ACTION REQUIRED

✓ Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

EXTENDING A COMPLIMENTARY REGISTRATION TO ITS ANNUAL CONFERENCE, APRIL 23-26, WHICH FOCUSES ON "ECONOMIC DEVELOPMENT IN A NEW ERA"

Due Date: 950331

Routing Date: 950324

Date Originated: 950320

Mail Date:



National Council for Urban Economic Development

1730 K Street, N.W., Suite 915, Washington, D.C. 20006 • Telephone (202) 223-4735 • Fax (202) 223-4745
Jeffrey A. Finkle, Executive Director

March 22, 1995

The Honorable Alan J. Dixon
Chairman
Base Realignment and Closure Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

Please refer to this number
when responding 950324-5

Dear Mr. Dixon:

The National Council for Urban Economic Development (NCUED) would like to invite you to be the Tuesday keynote speaker of its conference on June 12-13, "Military Installation Reuse: Covering All the Bases." This conference will take place at the Madison Hotel in Washington, D.C. You are invited to address the group from noon to 12:30 p.m. on Tuesday, June 12.

Other speakers at the conference will include Paul Dempsey of the Office of Economic Adjustment and Rodney Coleman of the Air Force. We expect about 100 people in the audience, most of them economic development professionals from communities impacted by base closures.

NCUED held a base reuse conference last year in conjunction with OEA. It has also produced two books on defense conversion. Our 1,400 members turn to us frequently for information to help them adjust to such problems base closures and realignments.

NCUED, founded in 1967, is the leading organization for urban economic development professionals. It is a nonprofit organization dedicated to helping its members find the tools to create, attract, and retain jobs. Speakers at its conferences over the past year have included U.S. Senator Donald Riegle; U.S. Representatives Christopher Shays, Paul Kanjoraki, and Louis Stokes; Mayors John Norquist of Milwaukee, Nelson Wolff of San Antonio, and Edward Rendell of Philadelphia; Marquette University President Albert DiUlio; Pennsylvania Governor Joseph Casey; and Phoenix Suns President Jerry Colangelo.

Thank you very much for considering this invitation.

Sincerely,

Jeffrey Finkle

*Britta
Regrets - hearings
that day in DC
will occupy my
time! JF*

*Regretted by phone
w/ Chris / Meade -
e-mail to Jeff L. (pm) 3/31 (am)*

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #

950324-5

FROM: FINKE, JEFFREY	TO: DIXON
TITLE:	TITLE: CHAIRMAN
ORGANIZATION: NAT. COUNCIL FOR URBAN ECON. DEV.	ORGANIZATION: DBLRC
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
				BRITTA BRADNEY		✓	
DIR. INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

✓ Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject Remarks:

REQUESTING CHAIRMAN BE THE TUESDAY KEYNOTE
SPEAKER OF ITS CONFERENCE. ON JUNE 12-13,
"MILITARY INSTALLATION REUSE" COVERING ALL THE
BASES."

Due Date: 950330

Routing Date: 950323

Date Originated: 950322

Mail Date:

Document Separator

GEORGE C. MARSHALL
EUROPEAN CENTER FOR SECURITY STUDIES
COLLEGE OF STRATEGIC STUDIES AND DEFENSE ECONOMICS

UNIT 24502
APO AE 09053



Sheridan Kaserne
Gernackerstr 2
Gebäude 102
82467 Garmisch-Partenkirchen

FAX HEADER SHEET

FROM: LTC Addison D. Davis, IV, Military Deputy,
Department of Democratic Defense Management

DATE: 13 MAR 95

	Phone	FAX
Within Germany:	08821-750-741/527	08821-750-688
Outside Germany:	49-8821-750-741/527	49-8821-750-688
From the US:	011-49-8821-750-741/527	011-49-8821-750-688
DSN:	440-2741/527	440-2688

TO: BRITTA, OFFICE OF SEN DIXON

FAX: (703) 696-0550

PHONE: (703) 696-0504

PAGE 1 of 2 PAGES

Message:

BRITTA -

- SEE ATTACHED MEMO.
- TIME FOR SEN DIXON'S TALK WOULD BE APPROXIMATELY 1315 TO 1415, MON 10 APR 95.
- WILL ARRANGE FOR A COMMITTEE ROOM ON CAPITOL HILL. OTHER SPEAKERS WILL FOLLOW.

TAD DAVIS

Regretted - 3/14/95
(9:10am)
w/ LTC McChesney

REPLY TO
ATTENTION OFHEADQUARTERS
UNITED STATES EUROPEAN COMMAND
GEORGE C. MARSHALL
EUROPEAN CENTER FOR SECURITY STUDIES
UNIT 24502
APO AE 09053

ECMC-CL-DM

13 March 1995

MEMORANDUM FOR: Britta, Office of Sen Dixon

FROM: LTC Tad Davis, George C. Marshall Center, Garmisch, Germany

SUBJECT: Request for Sen Dixon to Address the George C. Marshall Center's College of Strategic Studies and Defense Economics During a Visit to Capitol Hill on Monday, 10 April 1995

1. GEN Chuck Boyd, USAF, Deputy Commander-in-Chief, US European Command, has requested that we enquire as to the availability of Sen Dixon to address the members of the College during their visit to Capitol Hill on Monday, 10 April 1995. This is a preliminary inquiry.
2. The mission of the College is to educate military officers and civilian defense officials on defense planning, organization, and management in democratic societies. The students of the current class represent the future defense leadership of Russia, its immediate neighbors, and the entire former Warsaw Pact. It is clear from the first few weeks of instruction that these students are among the brightest and most promising officers and civilian officials from their respective countries. The class consists of 80 officers and civilian officials from 26 member states of the North Atlantic Cooperation Council (NACC), including Germany, Italy, Belgium, the United Kingdom, and the United States. A complete list of participating countries is attached at Enclosure 1.
3. At the time of the visit to the United States, the students will have completed a series of lectures, seminars and readings which cover: civil-military relations including executive and legislative oversight; military professionalism in democratic societies; the formulation of national security strategy; the economic implications of force planning; the reconciliation of intelligence systems with a democratic society's demands for openness; defense conversion; environmental security; and the implications of the new technologies for future conflict.
4. Should Sen Dixon be available to address the members of the College, we would ask him to speak for about 15 to 20 minutes and then spend about 20 to 25 minutes answering questions. His views on the current realignment of the U.S. Armed Forces and, in particular, how the U.S. Congress influences defense policy formulation would be of tremendous interest.
5. Would greatly appreciate feedback on availability of Sen Dixon at the earliest opportunity. Thank you in advance for your assistance in this matter.
6. POCs for the U.S. visit are LTC Tad Davis, Tel: 49(country code for Germany) 8821-750741/574 or LTC Clark McChesney, Tel: 49-8821-750703. Fax: 49-8821-750688.



**Hq US European Command
Liaison Office
Pentagon Room 2A854
Washington DC 20318-0520**

FAX (UNCLAS) AV 223-7696
(Comm) FAX 703-693-7696
FAX (SECURE) AV 225-3655
(Comm) FAX 703-695-3655
VOICE 703-693-4580

TO:

Name: BRITTA

Organization Office: BRAC

Telephone Extension: _____

Classification: U

Delivery Instructions: FAX # 703 696-0550

☒ Deliver during normal duty hours.

☐ Deliver IMMEDIATELY!

☐ Other: _____

REMARKS: ATTACHED IS BACKGROUND INFO

REGARDING MARSHALL CENTER (COLLEGE OF STRATEGIC

STUDIES) VISIT TO DC ON 10 APR. IF AVAILABLE

SEN DIXON WOULD SPEAK FROM 1330 TO 1350
AND FIELD QUESTIONS FROM 1350 TO 1420.

Total number of pages including cover: _____

Albert F. Leister, Col, USA
L. Aleta Patneaud, GS-9
Linda S. Nicastrì, GS-9

LTC TAD DAVIS

As of 20 Jan 1995

GEORGE C. MARSHALL EUROPEAN CENTER FOR SECURITY STUDIES**INFORMATION PAPER**

BACKGROUND: The George C. Marshall European Center for Security Studies was established as a result of repeated requests from the governments of the newly independent states of Central/Eastern Europe (CEE) and the former Soviet Union (FSU) for assistance in reestablishing their defense structures. A proposal was submitted to the DCINCEUR to use the existing facilities of the U.S. Army Russian Institute (USARI) in Garmisch, Germany, to create a European Center for Security Studies. The existing facilities provided the best possible site for rapidly creating an organization to work with the CEE and FSU defense establishments. On 25 November 1992, Secretary of Defense Cheney signed DoD Directive 5200.34, establishing the George C. Marshall European Center for Security Studies as an element of USEUCOM under the authority, direction and control of USCINCEUR. Secretary of Defense Aspin inaugurated the Center on 5 June 1993 in the largest ceremony ever conducted by USEUCOM. Staff and faculty were recruited and assigned over the next year, and the College opened its doors to the first class of foreign students on 1 August 1994.

MISSION: Assist countries of Central and East Europe and the former Soviet Union (CEE/FSU) in the development of military institutions compatible with democratic processes and civilian control.

ORGANIZATION: The Marshall Center, with 139 permanent party civilian and military DOD positions consists of two support elements (Directorate of Support (DS) and Directorate of Plans and Policy (DPP)) and three operational/educational institutions, as listed below:

- **College of Strategic Studies and Defense Economics (CSSDE):** Offers defense officials from CEE/FSU countries a 19-week course in democratic defense management twice each year. The students analyze how democratic defense planners devise a national strategy, design forces to support that strategy, and budget for those forces in a society where the military has to compete for its funding. Lectures and seminar discussions are simultaneously interpreted into English, German, and Russian.

- **Research and Conference Center (RCC):** Plans and conducts conferences, seminars, and other short-term activities related to national security issues in the new democratic states of CEE/FSU. The RCC staff includes both German and U.S. military and is headed by a German Air Force Colonel.

- **Institute for Eurasian Studies (IES):** Conducts an intensive 18-month in-country training program for Eurasian Foreign Area Officers and 7-week language refresher courses in 7 languages for USEUCOM linguists.

PRIMARY CONTACT NUMBERS:

Director:	440-2836	Dean, CSSDE:	440-2842	Chief, Protocol:	440-2755
Deputy Director:	440-2756	Director, RCC:	440-2760	Chief, PAO:	440-2882
German Deputy:	440-2693	Commandant, FLTI:	440-2680	FAX:	440-2740
Diplomat-in-Residence:	440-2748	Director, DS:	440-2878	CIV:	08821-750XXX
Executive Officer:	440-2623	Director, DPP:	440-2673	(XXX = last 3 of DSN #)	

COLLEGE OF STRATEGIC STUDIES AND DEFENSE ECONOMICS

THE MISSION

The mission of the College is to educate military officers and civilian defense officials about defense planning, organization and management in democratic societies, against the background of both the historical and contemporary European experience. The Center's motto is *DEMOCRATIA PER FIDEM ET CONCORDIAM* (Democracy Through Mutual Trust and Cooperation). In pursuit of this ideal, the College aims not only to transmit knowledge, but to open new lines of communication among future leaders. Indeed, the College was conceived as a catalyst to bring together, from a variety of countries and backgrounds, officials who are all working to solve similar problems and who share a commitment to making democratic governments successful. Long after the participants have returned home and resumed their regular duties, their continuing professional contacts and personal friendships should increase their effectiveness in their tasks. Further, the Marshall Center will continue to offer its services to its alumni.

Twice a year, the College will present a five month core course, taught in English, German, and Russian, for about eighty participants. They will come from all the countries of the North Atlantic Cooperation Council. In a carefully structured academic program of seminars, readings, and lectures, participants will consider the basic problems confronting defense strategists and policy makers, and explore ways of addressing these problems consistently with democratic governance, civilian control, and market economics. The core curriculum will emphasize both theoretical and practical aspects of defense management. It will include two field trips: one to Bonn, Washington, and the United Nations to observe democratic security mechanisms in action; the other to the offices of NATO, SHAPE, WEU, and CSCE, for briefings on Europe's current security structures.

STUDENT SELECTION CRITERIA

Students eligible to attend the College of Strategic Studies and Defense Economics will normally be military officers at the rank of Lieutenant Colonel or above; civilian officials of comparable grade who are expected to progress to positions of senior leadership in their Ministries of Defense or Foreign Affairs; administrators at military colleges or academies; and other government officials dealing with defense planning and budgeting.

An ideal candidate might be an officer completing a ministry-level staff assignment as the commandant of a senior service school to transmit the knowledge acquired at the College. Another ideal candidate might be an official returning to a high level ministry position in which he or she would put the new knowledge to practical use.

The College will operate in an atmosphere of complete academic freedom, allowing unfettered discussion of all subjects. It is hoped, moreover, that dialogues begun in Garmisch-Partenkirchen will not end at graduation. They should continue afterwards, growing into an ever-expanding international exchange on the security issues involved in maintaining democratic defense structures in the post-Cold war era.

THE COURSE OF STUDY

The College of Strategic Studies and Defense Economics has two departments. *The Department of Democratic Defense Management* will cover democratic governance; civil-military relations to include executive and legislative oversight; military professionalism in democratic societies; the formulation of national security strategy; organization of high command; the economic implications of force planning; the reconciliation of intelligence systems with a democratic society's demands for openness; defense conversion; environmental security; and the implications of the new technologies for future conflict. *The Department of European Security Studies* will cover events and issues that have molded the post-World War II strategic environment. These include the post World War II settlement; the origins of the Cold War; the history of arms control and its implications for the future; a comparative analysis of the Vietnam and Afghanistan conflicts; the challenges of peacekeeping, and the problems of collective security.

The goal of the College is to ensure that each graduation student has attained a working knowledge of the subject areas and can employ that knowledge in his or her official duties to the benefit of maturing democratic governments. No less important a goal is to send forth its graduates with a substantial number of new friends, from both eastern and western nations, with whom they can maintain contact in the future, exchange ideas, and explore possible solutions to common problems. The College will communicate with and support its alumni, solicit their ideas for curriculum refinement, and whenever possible, provide them with timely information and access to resident expertise.

The following countries are represented in the current class which convened on 1 February 1995:

Albania, Armenia, Belarus, Belgium, Bulgaria, Czech Republic, Estonia, Georgia, Germany, Hungary, Italy, Kazakhstan, Kyrgyz Republic, Latvia, Lithuania, Moldova, Poland, Romania, Russia, Slovakia, Tajikistan, Turkmenistan, Ukraine, United Kingdom, United States, and Uzbekistan.

George C. Marshall
European Center For Security Studies

College of Strategic Studies and Defense Economics

Class #95-1, 1 February 1995
Participating Countries:

Albania
Armenia
Belarus
Belgium
Bulgaria
Czech Republic
Estonia
Georgia
Germany
Hungary
Italy
Kazakhstan
Kyrgyz Republic
Latvia
Lithuania
Moldova
Poland
Romania
Russia
Slovakia
Tajikistan
Turkmenistan
Ukraine
United Kingdom
United States
Uzbekistan

ECMC-DA-DS

27 Feb 95

FACT SHEET

SUBJECT: George C. Marshall Center - College of Strategic Studies and Defense Economics Demographics.

1. As with the first class, quality of attendees continues to exceed expectations. Among the 80 students currently attending class 95-1 are:

- Two parliamentarians
- Two presidential advisors
- One chief of the budget department for the Ministry of Defense
- Five professors at military academies
- Twelve who have earned Doctorate Degrees and three who must still defend their dissertation to complete requirements for their doctorate.

2. Class composition is:

- 75 from C/EE, FSU - 5 from NATO
- 28 Colonels or Civilian equivalent rank, 52 Lieutenant Colonels and below or civilian equivalent rank
- 20 Civilian officials and 60 military officers
- 63 persons representing the ministry of defense, 8 representing the ministry of foreign affairs and 9 representing other offices or ministries within their governments

3. Significant trends:

- More students have some command of the English language (over 50 students). Thirty-three students are taking the class in English; up from 25 in class 94-1. *Still need to stay the course with instruction in 3 languages to insure quality attendees.*
- Class "personality" is more trusting. On the whole the class has acclimated quicker to the academic and social setting than class 94-1.

4. BOTTOM LINE. Students attending the College are the exact caliber we desire.

- LTC McChesney
440-2703



Electronic Industries Association

FACSIMILE

To

BRITTA / SEN. DIXON

From: Dan C. Heinemeier, Vice President, Gov't. Division

703/907-7565 Phone
703/841-2802 FAXElectronic Industries Association
2500 Wilson Boulevard, 2nd Floor
Arlington, VA 22201Contact person: Arlene Allen
Pages 2 (including cover sheet)

703/907-7566 Phone

Message:

Electronic Industries Association
GOVERNMENT DIVISION MEMBER COMPANIES

Aerojet
Alliant Techsystems
AlliedSignal Aerospace
AT&T
Ball Corporation
Battelle
BDM International, Inc.
Boeing Company, The
Booz-Allen & Hamilton
Cambridge Parallel Processing
Cincinnati Electronics Corporation
Computer Sciences Corporation
Computing Devices International
CTA Incorporated
E-Systems, Inc.
Eastman Kodak Company
ESCO Electronics Corporation
GDE Systems, Inc.
GEC Marconi Electronics Systems Corp.
General Dynamics Corporation
General Electric Company
GM/Hughes Electronics Corporation
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TRW Inc.
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United Technologies
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As of 2/9/95

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #

950203-1

FROM: HEINEMEIER, DAN C.	TO: DIXON
TITLE: V.P., Govt Division	TITLE: CHAIRMAN
ORGANIZATION: ELECTRONIC INDUSTRIES ASSC.	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	INFO COPY	ACTION COPY	INIT	COMMISSION MEMBERS	INFO COPY	ACTION COPY	INIT
SENATOR DIXON				COMMISSIONER			
STAFF DIRECTOR	✓			COMMISSIONER			
EXECUTIVE DIRECTOR	✓			COMMISSIONER			
GENERAL COUNSEL				COMMISSIONER			
MILITARY EXECUTIVE				COMMISSIONER			
				COMMISSIONER			
DIR./CONGRESSIONAL LIAISON		(1)		COMMISSIONER			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFO SERVICES DIVISION							

TYPE OF ACTION REQUIRED

(1)	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response (coordinate w/ Exec.Sec.)
	Offer Comments and/or Suggestions		FYI

Subject/Remarks:

INVITATION TO ADDRESS THE GOVT. DIV. BOARD OF DIRECTORS
AT ITS MARCH 29 MEETING IN WASHINGTON.

Due Date: 950210

Routing Date: 950203

Date Originated: 950202

Mail Date:



Electronic Industries Association

February 2, 1995

Senator Alan Dixon
Commissioner
Base Realignment & Closure Commission
1700 N. Moore Street, Suite 1425
Arlington, VA 22209

Dear Senator Dixon:

On behalf of chairman Sherel Horsley, of Texas Instruments, and members of our Government Division Board of Directors, I would like to invite you to address the Board at its March 29 meeting in Washington. Our Board is composed of senior executives from a number of electronics firms supplying the Department of Defense and other agencies. We would appreciate the opportunity of hearing from you about the work of the Commission, and discussing our industry's views and concerns about the base realignment and closure process. For your information, I am enclosing a list of our Board membership.

Please join us at 9:15 a.m. on March 29 at the J. W. Marriott Hotel, 1331 Pennsylvania Avenue, NW, Washington, and plan to provide 20-25 minutes of remarks, after which we will plan to continue the discussion and Q&A until 10 a.m.

Sincerely,

Dan C. Heinemeier
Vice President
Government Division

Enclosure

Request per AD: 2/7/95

BOARD OF DIRECTORS

EIA Government Division

February 1995

AEROJET

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UNITED DEFENSE, L.P.

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Vice President
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UNITED TECHNOLOGIES CORP.

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Vice President
ESG Marketing

WESTINGHOUSE/NORDEN SYSTEMS

Joseph L. Dittrich
Vice President
Business Development

Did you
know?



- ADPA has 27,000 individual & over 650 corporate members
- Our 58 chapters keep members involved with important national security issues at the local level
- National DEFENSE magazine now features articles by experts in the military, industry, Congress, & the

David recommends
No!

Regretted w/ shared,
Mr. Loomis office
-2/17 (2:05pm)

cc: to Jeff

American Defense Preparedness Association

THE VOICE OF THE INDUSTRIAL BASE



Facsimile Transmission

Cover Sheet Plus 1 Page(s).

Date: 2 FEB

To: MR DAVID LYLES

Organization: BRAC - COMMISSION

Office / Division: _____

Addressee's Telephone #: 703-696-0504

FAX #: 703-696-0550

From: BRUCE HOLT

Message: MR LYLES-

MR RICHARD RAY SUGGESTED THAT
WE SEND THE ENCLOSED LETTER
TO SENATOR DIXON. I MAILED
THE HARD COPY THIS DATE. WE
WOULD BE HONORED IF SENATOR
DIXON COULD ACCEPT.

THANKS
Bruce Holt

Wilson Boulevard, Suite 400
Ft. Belvoir, VA 22201-3061

Telephone: (703) 522-1820
FAX: (703) 522-1885



AMERICAN DEFENSE PREPAREDNESS ASSOCIATION

DEDICATED TO PEACE WITH SECURITY THROUGH DEFENSE PREPAREDNESS

TWO COLONIAL PLACE, 2101 WILSON BOULEVARD, SUITE 400, ARLINGTON, VIRGINIA 22201-3061

703-522-1820 FAX: 703-522-1885

Founded 1919

February 2, 1995

Senator Allen Dixon
Chairman, "The Defense Base Closure and Realignment Commission"
1700 North Moore Street
Suite 1425
Arlington, VA 22209

Dear Senator Dixon:

The American Defense Preparedness Association, in cooperation with the Office of the Deputy Under Secretary of Defense Environmental Security, will conduct its 21st Environmental Symposium and Exhibition April 18-21, 1995 at the San Diego Convention Center, San Diego, California. The theme for the 1995 symposium is "Environmental Protection and a Changing Defense Mission -- A Mid-Decade View." The central theme of the symposium relates to the interaction of government and industry in finding and implementing the most efficient and cost effective means of leveraging limited resources to achieve a mutual and effective leadership role. The symposium host is the Office of the Principal Assistant Secretary of the Navy for Installation and Environment.

The members of the Association and the Department of Defense would be honored if you would accept our invitation to participate in the 21st Environmental Symposium and Exhibition. The audience of over 2000 attendees would certainly be interested in any perspective you may care to provide on how base closures and realignment may impact the Department of Defense and local and state governments, or another topic of your choice. If your schedule permits, we will schedule you to address the attendees at 8:05 A.M. on Friday, April 21. The Honorable Paul Kaminski, Under Secretary of Defense Acquisition and Technology, and the Honorable John H. Dalton, Secretary of the Navy, have also been invited to speak at the meeting.

As you are aware, the American Defense Preparedness Association is an educational, nonprofit, nonpolitical society with a distinguished record of service dating back to 1919, the time of its founding as the Army Ordnance Association. The Association's membership includes over 700 U.S. industrial firms and approximately 27,000 individual members from industry, academia, and government.

If you need additional information or have any questions, your staff may contact the Symposium Chairman, Dr. Vincent J. Ciccone, PE, DEE, President, RASco, Inc. at (703) 643-2952 or ADPA's Symposium Director, W. Bruce Holt, at (703) 247-2579.

I look forward to a favorable reply regarding your participation in this worthwhile symposium.

Sincerely,

William E. Eicher
Major General, USA (Ret.)
Vice President

Re get per HAD: 2/7/95

WEE:hdb

Document Separator



Please refer to this number
when responding 950221-2

NATIONAL ASSOCIATION OF FEDERAL CREDIT UNIONS

P.O. Box 3769 WASHINGTON, DC 20007
(703) 522-4770 (800) 336-4644 FAX (703) 524-1082

February 17, 1995

Mr. Alan J. Dixon
Chairman
Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite #1425
Arlington, VA 22209

Dear Mr. Chairman,

On behalf of the Board of Directors and members of the National Association of Federal Credit Unions (NAFCU), I would like to invite you to speak to our association's defense credit union Chairmen and Chief Executive Officers concerning the 1995 Base Closure and Realignment Commission's Report. If your schedule permits, we would like you to speak on Saturday July 15th from 9:00 - 10:30 am at the San Diego Marriott Hotel and Marina, San Diego CA. For the past two years, NAFCU has been fortunate to have General H. T. Johnson (1993) and Mr. Tom Houston (1994) speak at our Defense Credit Union Summit, which is held just prior to our Annual Conference & Exhibition. I shall be happy to provide you more details as we get closer to this date.

I would also request that a member of your staff speak to a group of our defense credit union members on March 29th in Washington, DC. Last year, Ben Borden, from your staff, made an excellent presentation to this audience. NAFCU is holding its Congressional Caucus on March 26 - 29th in Washington, DC. Our members will have the opportunity to meet with and listen to key lawmakers and administration officials. A short, defense-focused session is planned for 11:00 am - 12:30 PM as the conference concludes, in which the '95 BRAC process will be discussed.

The following details pertain to the March 29th base closure presentation:

- a. Subject: 1995 Base Closure And Realignment Commission overview.
- b. Date & Time: Wednesday, March 29, 1995; 11:00 AM - 12:30 PM.
- c. Location: Grand Hyatt Hotel, Washington, DC.
- d. Audience: 50 - 70 defense federal credit union Chairmen/CEOs.

Regret per AD for 7/15 - staff?
Staff off for 3/29 (BRAC?)

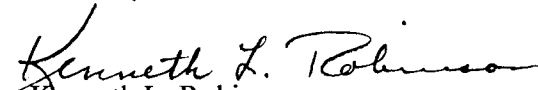
e. Background: NAFCU is the only trade association that exclusively represents federally chartered credit unions. Many of our 792 member credit unions have defense and defense related fields of membership. These members are keenly interested in the base closure and realignment process.

f. Presentation Specifics:

1. Representatives from the BRAC and the Department of Defense will provide 30 minute overviews on the base closure process, deadlines, action dates, etc.
2. The BRAC presentation from 11:00 am - 11:30 will be followed by the DOD representative, 11:30 am - 12:00 noon.
3. The floor will be opened for a joint question and answer session from 12:00 noon - 12:30 PM.
4. There is no expectation nor a desire to be provided any information of a confidential or sensitive nature.
5. Topics for this overview would be:
 - (a) discuss the Commission's activities prior to March '95.
 - (b) outline the commission's schedule during 1995 which will result in the publication of the commission's report, and
 - (c) provide insights into the scope or direction for the '95 report.

Our defense credit union leaders are extremely interested and involved in the base closure process. We hope you will be able to accept our invitation to join us in July, as well as, support our March 29th session. Additionally, we hope that you would be our guest at NAFCU's Congressional Caucus, for which a detailed program will be sent as soon as it is firmed up. Joe Boyle, NAFCU's Director of Finance, will be the point of contact and coordinator for this event. I look forward to hearing from you. Please feel free to call either myself or Joe for any additional information at 703-522-4770.

Sincerely,


Kenneth L. Robinson
Major General, USMC (Ret.)
President

KLR:jmb

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950221-2

FROM: ROBINSON, KENNETH	TO: DIXON
LE: PRESIDENT	TITLE: CHAIRMAN
ORGANIZATION: NAT ASSOC OF FED CREDIT UNIONS	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER			
STAFF DIRECTOR	✓			COMMISSIONER			
EXECUTIVE DIRECTOR	✓			COMMISSIONER			
GENERAL COUNSEL				COMMISSIONER			
MILITARY EXECUTIVE				COMMISSIONER			
				COMMISSIONER			
DIR./CONGRESSIONAL LIAISON		⊙		COMMISSIONER			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES				BRITTA BRACKNEY		X	

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input checked="" type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	<input type="checkbox"/>	FYI

Subject/Remarks:

INVITATION FOR CHAIRMAN TO ADDRESS "DEFENSE CREDIT UNION SUMMITT" JULY 15. ALSO REQUEST STAFF MEMBER ADDRESS "CONGRESSIONAL CAUCUS" ON MARCH 29 IN WASHINGTON.

Date: 950228	Routing Date: 950221	Date Originated: 950217	Mail Date:
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Document Separator

Al Cornella: Schedule - FEBRUARY 14 and 15, 1995

Tuesday, FEBRUARY 14th (Courtesy Calls)

1:45pm - Meet at Defense Base Closure Commission Office (optional)

2:30pm - Senator Rick Santorum, B-40 Senate Dirksen Building, Suite 2 (202/224-6324), with all 7 nominees

(Commission Staff: David Lyles)

Wednesday, FEBRUARY 15th

8:30am - Meet at Defense Base Closure Commission Office (optional)

9:30am - Confirmation Hearing, 106 Dirksen Senate Building

(Commission Staff: David Lyles)

Commissioner Cornella: MARCH 6th

8:00am - Breakfast meeting with Steve Powell and 2 members of Tampa Chamber of Commerce, Capitol Radio Restaurant, 406 First Street, SE (202/546-3103). Contact: Steve Powell - (o) 202/862-5962; (h-Sunday) 202/342-2969; (Saturday) 813/831-0920.

-- Commission Staff: Frank Cirillo, Rick Dicamillo

Al Cornella: MARCH 8th

8:15am - Meeting with General Mundy, Commandant of the Marine Corps, 2006 Navy Annex.
Contact: First Sgt. Morgan - 703/614-2500.

9:00-9:30am - Meeting with General Sullivan, Chief of Staff, U.S. Army, 3E668 Pentagon.
Contact: Lil - 703/695-2077. (* If driving, use Mall Entrance)

10:00am - Meeting with Admiral Owens, Vice Chairman, Joint Chiefs of Staff, 2E860 Pentagon.
Contact: Col. Jo Ball - 703/614-8948.

11:15am - Meeting with General Fogleman, Chief of Staff, U.S. Air Force, 4E925 Pentagon.
Contact: Ms. Taylor - 703/697-9225.

1:00pm - Meeting with Joshua Gotbaum, Assistant Secretary of Defense for Economic Security,
3E808 Pentagon. Contact: Ronda - 703/695-2880.

Commissioner Cornella: Friday, MARCH 17th

10:15am - Meet with Congressman Larry Combest, 1511 Longworth House Office Building.
Contact: Rob Lehman - 202/225-4005.

11:00am - Meet with Congressman Steve Horn, 129 Cannon House Office Building. Contact:
Janine - 202/225-6676.

Commission Staff: Alex Yellin

Commissioner Al Cornella: Monday, MAY 8th

11:00am - Lunch meeting with Terry Gillen, Director of the Office of Defense Conversion for the City of Philadelphia. She will meet you here, then proceed to lunch at Tivoli.
Contact: Suzanne Eagleson: (215) 686-3643.

HAROLD E. FORD
9TH DISTRICT, TENNESSEE

COMMITTEES:
WAYS AND MEANS
COMMITTEE ON HUMAN RESOURCES



Congress of the United States
House of Representatives
Washington, DC 20515-4209

OFFICE:
2111 RAYBURN HOUSE OFFICE BUILDING
WASHINGTON, DC 20515-4209
(202) 225-3285
FAX (202) 225-9215

167 NORTH MAIN STREET
FEDERAL OFFICE BUILDING, SUITE 389
MEMPHIS, TN 38103
(801) 544-4131
FAX: (801) 544-4328

May 11, 1995

The Honorable Alton Cornella
Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

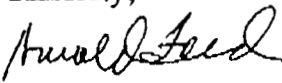
Dear Commissioner Cornella:

I am writing to respectfully request the opportunity to meet with you regarding the Defense Distribution Depot Memphis (DDMT).

As you are aware, the Department of Defense recommended DDMT for closure and I have joined with members of the Memphis community to make the military value case to the Defense Base Closure and Realignment Commission. To that end, I would appreciate the opportunity to meet with you to discuss the merits of maintaining DDMT within the DLA system.

I know that recent additions to the DoD list will require extensive travel by yourself and other Commissioners and I am sensitive to your scheduling needs. Commissioner Rebecca Cox has agreed to meet with me on Wednesday, April 17 at 3:00 p.m. in my office. Should your schedule permit, I would respectfully ask that you join us. However, if you cannot attend this meeting, I would appreciate meeting with you at your earliest convenience. Please feel free to contact me regarding this meeting at your earliest convenience. Thank you very much for your consideration.

Sincerely,


HAROLD FORD
Member of Congress

HF:mjs

*Spoke w/ Ford's office -
told them AC will
go, too. CW stays*

*Senator Thompson's office
523 Dinksen*

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COMMISSIONER CORNELLA - MEETINGS June 12, 1995

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1:00 1:15 1:30 PM 1:45	
2:00 2:15 2:30 PM 2:45	2:00 PM CORNELLA: Senator Hutchison, 311 Cannon
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COMMISSIONER CORNELLA - MEETINGS June 13, 1995

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Commissioner AL CORNELLA: Tuesday, JUNE 20th

8:00am - Meet with Senator Orin Hatch (UT), 131 Russell. (Ruth: 224-5251)

8:35am - Meet with Senator Kay Bailey Hutchison (TX), 283 Russell. (Lindsey: 224-9762)

9:00am - Meet with Senator Don Nickles (OK), 133 Hart. (Jenelle: 224-5754)

9:20am - Meet with Senator Cohen (ME), 322 Hart. (Stephanie: 224-2523)

10:00am - Meet with Representative Larry Combest (TX), 1511 Longworth. (Rob: 225-4005)

10:30am - Meet with Representative Norman Mineta (CA), 2221 Rayburn. (David: 225-2631)

2:00pm - Jim Nicolo to CALL YOU here regarding Defense Industrial Supply Center,
Philadelphia.

Document Separator

MEMORANDUM

To: COMMISSIONER AL CORNELLA

Fr: DAVID LYLES
CeCe CARMAN
BRITTA BRACKNEY

Date: April 26, 1995

Re: CONGRESSIONAL/ COMMUNITY MEETING REQUESTS

We have received, and continue to receive daily, requests from Members of Congress and community groups to meet with you and other Commissioners regarding military installations and communities effected by the base closure process.

Following are the Members of Congress that have requested a meeting with you specifically:

Congressman Jim Chapman (TX) -- offered March 17; out of town
Maine and New Hampshire Congressional Delegations
New Jersey Congressional Delegation

Congressman Robert Menendez (NJ)

→ Cong. Fazio - phone call 5/9

→ Cong. Frank Lucas (OK) re: Vance AFB

→ Rep. Underwood (Guam)

→ Cong. Montgomery (MS)

Congresswoman Tillie Fowler (FL)

Congressman Walter Tucker (CA) -- offered March 17; out of town

Congressman Solomon Ortiz (TX)

Congressman Roscoe Bartlett (MD)

Congressman Steve Horn (CA)

Congresswoman Jane Harman (CA) -- offered March 17; out of town

Congressman James Hansen (UT)

→ Cong. Richard Gephardt (MO) - especially him, Dixon, Robles

Congresswoman Susan Molinari (NY)

Congressman Ken Calvert (CA)

Following are the community groups that have asked to meet with ALL Commissioners:

1. Selfridge, MICHIGAN group including Michigan State Senator Ken DeBeaussiaert, State Representative Kim Yokich, Harrison Township Supervisor Pam Weeks.
** They are willing to meet anywhere/anytime.

2. Ft. Rucker, ALABAMA group including General Parker, Jack Edwards and representatives of Friends of Ft. Rucker.
** They are willing to meet anywhere/anytime.
** They specifically want to meet with Commissioners Davis, Robles and Steele, if meetings with all Commissioners are not possible.
3. Plattsburgh AFB, PENNSYLVANIA group including General Tom Tobin (Ret.) and Mayor Clyde Rabideau want to discuss a possible redirect of the 1993 decision to close the base.
** They are willing to meet anywhere/anytime.
4. Vance AFB, OKLAHOMA group
** They have requested a meeting with any Commissioners available May 3rd in Washington.

Following is a group that has requested a meeting with you specifically:

1. Griffiss Local Development Corporation, NEW YORK
** They are willing to come to Washington, or wherever.
** They are seeking a meeting - before May 5th if possible - with Commissioner Kling and Commissioner Montoya, also.

Commissioner Cornella, please review these meeting requests and let us know if you would like us to attempt to schedule any of them. Any recommendations as to when or where you may wish to schedule these meetings would be appreciated. Please call if you have any questions.

• Mayor Raut (Memphis) - May 8 or 9

Document Separator

MEMORANDUM

To: Commissioner AL CORNELLA

Fr: David Lyles
CeCe Carman
Britta Brackney

Date: May 30, 1995

Re: Congressional/Community Requests

We continue to receive requests from Members of Congress and community groups to meet with you and other Commissioners. As an update to our memo to you dated April 26th, following are the meeting or telephone call requests we have for you as of this date. Those items listed in **bold** are the requests received since the April 26th memo or requests that have been renewed since the May 10th adds hearing. If the request is for a telephone call, it is in *italics*.

Following are Members of Congress that have requested a meeting with you specifically:

Rep. Jim Chapman (TX) -- offered March 17th, out of town
Maine & New Hampshire Congressional Delegations
New Jersey Congressional Delegation -- *OK*
Rep. Robert Menendez (NJ)
Rep. Frank Lucas (OK) -- re: Vance AFB
Rep. Andrea Seastrand (CA) -- re: Ft. Hunter Liggett
Rep. Tim Holden (PA) -- *telephone*

Following are Members of Congress that have requested a meeting with ALL Commissioners:

Rep. Walter Tucker (CA) -- offered March 17, out of town
Rep. Solomon Ortiz (TX)
Rep. Roscoe Bartlett (MD)
Rep. Steve Horn (CA)
Rep. Jane Harman (CA) -- offered March 17th, out of town
Rep. James Hansen (UT)
Rep. Susan Molinari (NY) -- to make point not made at NY hearing
Rep. Ken Calvert (CA)
Rep. Albert Wynn (MD)
Rep. Ike Skelton (MO)
Rep. Bill McCollum (FL) -- re: Nuclear Power School redirect
Rep. Frank Pallone (NJ)

Following are community groups/or their representatives that have requested a meeting with you specifically:

1. **Kelly AFB, TX group** including Paul Roberson, John Plebani and former Congressman Tom Loeffler.
** They are willing to meet anytime.
** They have also requested a meeting with Chairman Dixon and Commissioners Montoya and Davis.
2. **Griffis Local Development Corporation, NY**
** They are willing to come to Washington, or would like you to visit Rome, NY.
** They continue to request a meeting/visit with you or Commissioners Kling or Montoya.
3. **Ft. Greely, AK group**, at the request of Senator Stevens, would like to meet with you some time during the week of June 12th to 16th. Meeting would include Lee Clune and Ray Woodruff.
** Meeting during the week of June 12th to 16th
** They also have requested a meeting with Commissioners Cox, Steele and Robles.

Following is a miscellaneous meeting request:

1. Mr. Nemfakos is willing to schedule a meeting with you regarding Guam whenever your schedule allows.

Commissioner Cornella, please review these meeting requests and let us know if you would like us to schedule any of them. Knowing that your schedule is extremely full with travel the next couple of weeks, should you wish to talk with any of the above Members of Congress or community groups, arranging a telephone call may be easier on you. Please call if you have any questions. Thanks for your consideration.

Document Separator

To: Commissioner Al Cornella

Fr: Britta

Date: Friday, June 16th

Re: Meeting / Telephone Call Requests

As promised, here is a legible list of the individuals/groups requesting either a meeting/telephone call with you:

- ✓ 1. ✓ Senator Orin Hatch (UT): 202/224-9856 (8am, 6/20 - 31.131)
- OR 2. Defense Industrial Supply Center (DISC), PA group
 - this group is persistent, and I would like to be able to tell them yes or no
 - Representative Borski's office called to inquire on this request
- 3 Representative Frank Tejeda (TX): 202/225-1640
- ✓ 4. ✓ Senator Don Nickles (OK): 202/224-5754
5. Representative Sam Farr (CA): 202/225-2861
 - telephone call requested
6. Governor Mel Carnahan (MO): 314/751-3222
 - telephone call requested
 - re: Ft. Leonard Wood, MO
- ✓ 7. ✓ Representative Larry Combest (TX): 202/225-4005 (10am, 6/20 - 1511 Squirt)
8. Representative Albert Wynn (MD): 202/225-8699
 - telephone call requested with all commissioners
- ✓ 9. ✓ Senator William Cohen (ME): 202/224-2523
- ~~10. Representative Sherwood Boehlert (NY): 202/225-3665~~
- ✓ 11. ~~Senator Kay Bailey Hutchison (TX): 202/224-9762~~
 - ~~- telephone call requested for TODAY~~
12. Josh Gotbaum has extended an invitation to have lunch when you can. I regretted for today as you were out of town. He offered to meet with all commissioners about anything they would like to discuss.

13. Senator Russ Feingold (WI): 202/224-1733
- telephone call requested
14. Representative Tim Holden (PA): 202/225-5546
- telephone call requested

Document Separator

Rebecca Cox: Schedule - FEBRUARY 14 and 15, 1995

Monday, FEBRUARY 13th

2:30pm - Senator Dianne Feinstein, 331 Hart Senate Building (202/224-3841)
(Commission Staff: CeCe Carman)

Tuesday, FEBRUARY 14th (Courtesy Calls)

1:45pm - Meet at Defense Base Closure Commission Office (optional)

2:30pm - Senator Rick Santorum, B-40 Dirksen Senate Building, Suite 2 (202/224-6324), with
all 7 nominees
(Commission Staff: David Lyles)

Wednesday, FEBRUARY 15th

8:30am - Meet at Defense Base Closure Commission Office (optional)

9:30am - Confirmation Hearing, 106 Dirksen Senate Building
(Commission Staff: David Lyles)

Commissioner Cox: MARCH 6th

8:15am - Swearing-in of commissioners, 311 Cannon House Office Building

Commissioner Rebecca Cox: Wednesday, MAY 3rd

**** All meetings will be held at the DBCRC office ****

9:00am - Meeting with Representative Ken Calvert and group concerning March AFB.

1:30pm - Meeting with Vance AFB group

3:00pm - Meeting with Ft. McClellan group, including Rick Zehrer of the Governor's office; Walt Phillips, a local community leader; George Schlossberg of the law firm Kutak Rock; and Barry Steinberg, of counsel.

3:30pm - U.S. Navy SEAL and other special operations forces training at Ft. Pickett briefing, conference room. Briefings will be given by Commander Hollaway and Commander Howard Glassman.

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COMMISSIONER COX - MEETINGS June 12, 1995

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1:00 1:15 PM 1:30 1:45	1:30 PM COX: Terry Gillen, City of Philadelphia, & Steve Minikes, 311 Cannon
2:00 2:15 PM 2:30 2:45	2:00 PM COX: Barry Blechman, re: SPAWAR, 311 Cannon 2:30 PM COX: Cong. Greg Laughlin, 311 Cannon
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COMMISSIONER COX - MEETINGS June 13, 1995

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2:00	2:00 PM COX (& DAVIS): City of Huntsville, AL group	
2:15	with Sen. Heflin, 728 Hart	
2:30	2:30 PM COX: Cong. Mineta, re: Onizuka, 216 Hart	
2:45		
3:00	3:00 PM COX: NAS Meridian, MS group (Barry	
3:15	Rhodes), 216 Hart	
3:30	3:30 PM COX: Senator Bond (MO), 216 Hart	
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4:00	4:00 PM COX: Ft. Greely, AL group with Sen. Stevens,	
4:15	216 Hart	
4:30	4:30 PM COX: Cong. Tim Holden (PA), 216 Hart	
4:45		
5:00	5:00 PM COX: Steve Minikes, Bill Ehres, re: Abilene, TX	
5:15	(Dyess AFB), 216 Hart	
5:30	5:30 PM COX: White Oak Task Force (w/ Sen. Sarbanes-	
5:45), 216 Hart	
6:00	6:00 PM COX: Cong. Combest, 216 Hart	
6:30	6:30 PM COX: Cong. Frank Pallone (NJ), 216 Hart	
6:45	6:45 PM COX: Cong. Ortiz, 216 Hart	

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COMMISSIONER COX - MEETINGS June 14, 1995

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MEMORANDUM

To: COMMISSIONER REBECCA G. COX

Fr: DAVID LYLES
CeCe CARMAN
BRITTA BRACKNEY

Date: April 26, 1995

Re: CONGRESSIONAL/ COMMUNITY MEETING REQUESTS

We have received, and continue to receive daily, requests from Members of Congress and community groups to meet with you and other Commissioners regarding military installations and communities effected by the base closure process.

We have referred to your office all Congressional meeting requests.

Following are the community groups that have asked to meet with ALL Commisioners:

1. Selfridge, MICHIGAN group including Michigan State Senator Ken DeBeaussaert, State Representative Kim Yokich, Harrison Township Supervisor Pam Weeks.
** They are willing to meet anywhere/anytime.
2. Ft. Rucker, ALABAMA group including General Parker, Jack Edwards and representatives of Friends of Ft. Rucker.
** They are willing to meet anywhere/anytime.
** They specifically want to meet with Commissioners Davis, Robles and Steele, if meetings with all Commissioners are not possible.
3. Plattsburgh AFB, PENNSYLVANIA group including General Tom Tobin (Ret.) and Mayor Clyde Rabideau want to discuss a possible redirect of the 1993 decision to close the base.
** They are willing to meet anywhere/anytime.

- AT BEAC
OK
4. Vance AFB, OKLAHOMA group
** They have requested a meeting with any Commissioners available May 3rd in Washington.

Following is a group that has requested a meeting with you specifically:

via Ken Callahan
also told the Maine group I would meet on 3rd May 3, 9am (w/ J. R. & J. L.)
I had 2 would do the H. Robert Prufing May 3 1:30pm

1. Ft. McClellan, ALABAMA group including Rick Zehrer of the Governor's office, Walt Phillips, a local community leader, and a representative of the law firm Kutak Rock.

** They are willing to come to Washington, or wherever.

** They also have requested a meeting with Commissioners Dixon and Steele.

~~offered 3:30pm, 5/3~~

May 3,
3:00pm

Commissioner Cox, please review these meeting requests and let us know if you would like us to attempt to schedule any of them. Any recommendations as to when or where you may wish to schedule these meetings would be appreciated. Please call if you have any questions.

JK -
at my office
DC - Please coordinate
schedule with Linda

- Mayor Bout, Memphis
• Mtg. May 8 or 9

MEMORANDUM

To: Commissioner REBECCA COX

Fr: David Lyles
CeCe Carman
Britta Brackney

Date: May 30, 1995

Re: Congressional/Community Requests

We continue to receive requests from Members of Congress and community groups to meet with you and other Commissioners. As an update to our memo to you dated April 26th, following are the meeting or telephone call requests we have for you as of this date. Those items listed in **bold** are the requests received since the April 26th memo or requests that have been renewed since the May 10th adds hearing. If the request is for a telephone call, it is in *italics*.

All Congressional meeting requests have been referred to your office.

Following is a community group that would like to meet with you specifically:

X. **Ft. Greely, AK group**, at the request of Senator Stevens, would like to meet with you some time during the week of June 12th to 16th. Meeting would include Lee Clune and Ray Woodruff.

** They are also requesting a meeting with Commissioners Cornella, Steele and Robles.

Commissioner Cox, please review this meeting request and let us know if you would like us to schedule it. Knowing that your schedule is extremely full with travel the next couple of weeks, should you wish to talk with the community group, arranging a telephone call may be easier on you. Please call if you have any questions. Thanks for your consideration.

June 13
tpm

Document Separator

J. B. Davis: Schedule - FEBRUARY 14 and 15, 1995

Tuesday, FEBRUARY 14th (Courtesy Calls)

12:30pm - Congressman Sonny Montgomery, Rayburn 2184 (202/225-5031)
(Commission Staff: CeCe Carman)

1:15pm - Congressman Bob Stump, Cannon 211 (202/225-4576)
(Commission Staff: CeCe Carman)

1:45pm - Speaker Gingrich, H-232 (go to Visitor's desk)
(Commission Staff: CeCe Carman)

2:00pm - Meet with Senate Armed Services Committee staff (Dick Reynard), 228 Russell Senate Building
(Commission Staff: Madelyn Creedon)

2:30pm - Senator Rick Santorum, B-40 Dirksen Senate Building, Suite 2 (202/224-6324), with all 7 nominees
(Commission Staff: David Lyles)

Wednesday, FEBRUARY 15th

8:30am - Meet at Defense Base Closure Commission Office (optional)

9:30am - Confirmation Hearing, 106 Dirksen Senate Building

Commissioner Davis: March 6th

8:15am - Swearing-in of commissioners, 311 Cannon House Office Building

General James B. Davis: MARCH 8th

8:15am - Meeting with General Mundy, Commandant of the Marine Corps, 2006 Navy Annex.
Contact: First Sgt. Morgan - 703/614-2500.

9:00-9:30am - Meeting with General Sullivan, Chief of Staff, U.S. Army, 3E668 Pentagon.
Contact: Lil - 703/695-2077. (* If driving, use Mall Entrance)

10:00am - Meeting with Admiral Owens, Vice Chairman, Joint Chiefs of Staff, 2E860 Pentagon.
Contact: Col. Jo Ball - 703/614-8948.

11:15am - Meeting with General Fogleman, Chief of Staff, U.S. Air Force, 4E925 Pentagon.
Contact: Ms. Taylor - 703/697-9225.

12:00-1:00pm - Lunch with Admiral Boorda, Chief of Naval Operations. Meet in his office - 4E660 (lunch will be in 4E641). Contact: Susie - 703/695-5664.

1:00pm - Meeting with Joshua Gotbaum, Assistant Secretary of Defense for Economic Security, 3E808 Pentagon. Contact: Ronda - 703/695-2880.

4:00pm - Meeting with Congresswoman Tillie Fowler, 413 Cannon House Office Building (202/225-2501).

- Commission Staff: Jim Schufreider

Commissioner Davis: **Thursday, MARCH 16th**

12:00 noon - Meet with Congressman Larry Combest, H-405 the Capitol. Contact: Rob Lehman
- 202/225-4005.

Commission Staff: Madelyn Creedon, Frank Cirillo

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COMMISSIONER DAVIS - MEETINGS June 12, 1995

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COMMISSIONER DAVIS - MEETINGS June 13, 1995

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4:00 4:15 PM 4:30 4:45	4:30 PM DAVIS: Senator Hatch (UT), 131 Russell	
5:00 5:15 PM 5:30 5:45	5:30 PM DAVIS: Cong. McCollum (FL), re: Nuclear Power School, 216 Hart	
6:00 PM DAVIS: Senator Graham & Mack (FL), 216 Hart		
6:15 PM DAVIS: Cong. Steve Horn (CA), re: Long Beach, 216 Hart		

MEMORANDUM

To: COMMISSIONER J. B. DAVIS

Fr: DAVID LYLES
CeCe CARMAN
BRITTA BRACKNEY

Date: April 26, 1995

Re: CONGRESSIONAL/ COMMUNITY MEETING REQUESTS

We have received, and continue to receive daily, requests from Members of Congress and community groups to meet with you and other Commissioners regarding military installations and communities effected by the base closure process.

Following are Members of Congress that have requested a meeting with you specifically:

Congressman Joe Scarborough (FL)
Congressman Frank Tejeda (TX) -- requested May 9 meeting, if possible
~~Congressman Cornbert~~ phone call 5/1

Following are the Members of Congress that have requested a meeting with ALL Commissioners:

Congressman Walter Tucker (CA)
Congressman Solomon Ortiz (TX)
Congressman Roscoe Bartlett (MD)
Congressman Steve Horn (CA)
Congresswoman Jane Harman (CA)
Congressman James Hansen (UT) -- offered April 17; out of town (F/A: Hansen can meet any time in May)
Congressman Richard Gephardt (MO)
Congresswoman Susan Molinari (NY)
Congressman Ken Calvert (CA)
→ Cong. Sandy Chambliss (CA) phone call 5/1

Following are the community groups that have asked to meet with ALL Commissioners:

1. Selfridge, MICHIGAN group including Michigan State Senator Ken DeBeaussiaert, State Representative Kim Yokich, Harrison Township Supervisor Pam Weeks.
** They are willing to meet anywhere/anytime.
2. Ft. Rucker, ALABAMA group including General Parker, Jack Edwards and representatives of Friends of Ft. Rucker.
** They are willing to meet anywhere/anytime.

**** They specifically want to meet with you and Commissioners Robles and Steele, if meetings with all Commissioners are not possible.**

3. Plattsburgh AFB, PENNSYLVANIA group including General Tom Tobin (Ret.) and Mayor Clyde Rabideau want to discuss a possible redirect of the 1993 decision to close the base.

**** They are willing to meet anywhere/anytime.**

4. Vance AFB, OKLAHOMA group

**** They have requested a meeting with any Commissioners available May 3rd in Washington.**

General, please review these meeting requests and let us know if you would like us to attempt to schedule any of them. Any recommendations as to when or where you may wish to schedule these meetings would be appreciated. Please call if you have any questions.

Document Separator

MEMORANDUM

To: Commissioner J. B. DAVIS

Fr: David Lyles
CeCe Carman
Britta Brackney

Date: May 30, 1995

Re: Congressional/Community Requests

We continue to receive requests from Members of Congress and community groups to meet with you and other Commissioners. As an update to our memo to you dated April 26th, following are the meeting or telephone call requests we have for you as of this date. Those items listed in **bold** are the requests received since the April 26th memo or requests that have been renewed since the May 10th adds hearing. If the request is for a telephone call, it is in *italics*.

Following are Members of Congress that have requested a meeting with you specifically:

Rep. Joe Scarborough (FL) *OK*
~~Rep. Frank Tejeda (TX)~~ *OK*
Rep. Steve Horn (CA) -- re: Long Beach *OK*
Rep. Sam Farr (CA) -- re: Ft. Hunter Liggett (visit/meeting) *I CALLED HIS OFFICE
HE WANTED ME TO VISIT
FT HUNTER LIGGETT*
Senator Kay Bailey Hutchison (TX) -- before June 12th
~~Senator Bill Cohen (ME)~~ *OK* *can't*

Following are Members of Congress that have requested a meeting with ALL Commissioners:

Rep. Walter Tucker (CA)
Rep. Solomon Ortiz (TX)
Rep. Roscoe Bartlett (MD)
Rep. Jane Harman (CA)
Rep. James Hansen (UT)
Rep. Richard Gephardt (MO)
Rep. Susan Molinari (NY) -- to make point not made at NY hearing
Rep. Ken Calvert (CA)
Rep. Albert Wynn (MD)
Rep. Ike Skelton (MO)
Rep. Jim Chapman (TX)
→ **Rep. Bill McCollum (FL) -- re: Nuclear Power School redirect**
Rep. Frank Pallone (NJ)

*OK -
IF DURING
12-13 June*

Following are community groups that have asked to meet with you specifically:

1. **Army Publication Distribution Center, MD group, known as the Middle River Alternatives group, possibly with Bev Byron.**
** Meeting June 12th - 14th
** Also requested meeting with Commissioner Kling.
2. **Selfridge, MI group**
** They are willing to meet anywhere/anytime.
** Nancy Barber indicates that you said you were willing to try to meet with this group.
3. **Kelly AFB, TX group, including Paul Roberson, John Plebani and former Congressman Tom Loeffler.**
** They are willing to meet anytime.
** They have also requested a meeting with Chairman Dixon and Commissioners Montoya and Cornella.

General Davis, please review these meeting requests and let us know if you would like us to schedule any of them. Knowing that your schedule is extremely full with travel the next couple of weeks, should you wish to talk with any of the above Members of Congress or community groups, arranging a telephone call may be easier on you. Please call if you have any questions. Thanks for your consideration.

THE WHITE HOUSE
WASHINGTON

September 8, 1995

Please refer to this number
when responding 950911-4

General J. B. Davis, USAF, Ret.
Commissioner
Defense Base Closure and
Realignment Commission
Suite 1425
1700 North Moore Street
Arlington, Virginia 22209

Dear General Davis:

I have received your letter advising me of your resignation from the Defense Base Closure and Realignment Commission. As you requested, I hereby accept your resignation, effective immediately.

I appreciate your hard work with the Commission and your efforts to help our nation maintain a strong military. On behalf of all who have benefited from your service, I thank you for a job well done.

Best wishes for every future success.

Sincerely,

Bill Clinton

J.B.DAVIS & ASSOCIATES
3600 Windber Blvd.
Palm Harbor, FL 34685

FAX

Date 01/13/95

Number of pages including cover sheet 1

To:

DBCRC

Attn: Britta Brackney

Phone _____

Fax Phone _____

CC: _____

From:

GEN. (R) J.B. DAVIS
USAF

Phone _____

813-789-3908

Fax Phone _____

813-785-8087

REMARKS:

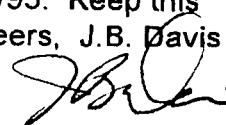
☐ Urgent

☒ For your review

☐ Reply ASAP

☐ Please comment

Britta--you are magic!!!!!! Perfect reservations. SSAN 505-38-3274; I prefer aisle left hand side facing forward and just behind the escape hatch--that way I can be the first one out; non smoking hotel room; USAA Mastercard 5420 3925 0000 1906 expiration 12/95. Keep this service up and you and I will start a travel agency when this is all over. Cheers, J.B. Davis



< CONFIRMATION REPORT >

01-13-1995(FRI) 13:27

[TRANSMIT]

NO.	DATE	TIME	DESTINATION	PG.	DURATION	MODE	RESULT
12392	1-13	13:26	813 785 8087	2	0° 01' 11"	NORMAL	OK
				2	0° 01' 11"		

VIA FACSIMILE: (813) 785-8087

To: James B. Davis

Fr: Britta Brackney
Defense Base Closure and Realignment Commission

Re: Travel Arrangements for January 23rd and 24th

Mr. Davis:

Hello. Following are the reservations we have made for your trip to Washington on January 23rd and 24th - these are only reservations, and we can make any necessary changes:

January 23rd: 2:10pm - Depart Tampa, USAir #2480
4:15pm - Arrive Washington National

Overnight at the Key Bridge Marriott (\$103.87 government rate)

** We will need a credit card number and expiration date to guarantee your reservation. Also, we need you to charge your hotel room this trip to a personal credit card. Please save your receipt and submit it for re-imbursement.

January 24th: 4:30pm - Depart Washington National, USAir #2351

6:53pm - Arrive Tampa

The per diem rate for Washington, D.C. is \$38.00 for a full day.

Please let me know if these reservations meet with your approval. I will then have the airline tickets issued and we will federal express them to you next week with a memo regarding your reservations.

ALSO, I need your social security number and some information regarding your travel preferences such as aisle/center/window seat on airplanes; location in airplane (front/middle/back); smoking or non-smoking hotel room; and any other travel preferences you might like us to know in making your travel arrangements.

Thank you, Mr. Davis, and I look forward to talking with you soon.

FAX

J.B.DAVIS & ASSOCIATES
3600 Windber Blvd.
Palm Harbor, FL 34685

Date

8 FEB 95

Number of pages including cover sheet

1

To:

DAVID LYLES

From:

GEN. (R) J.B. DAVIS
USAF

Phone

Fax Phone

CC:

BRITTA

Phone

813-789-3908

Fax Phone

813-785-8087

REMARKS:

☐

Urgent

☐

For your review

☐

Reply ASAP

☒

Please comment

ON WITH THE SPEAKER AT 1345 ON 14th —
NO WORD ON INTRO

COULD YOU ASK BRITTA TO GET ME A
RESERVATION ON US 2351 please — checked
WITH US AIR AND THEY ARE GOING FAST.

CHEERS J.B. DAVIS

FAX

J.B.DAVIS & ASSOCIATES
3600 Windber Blvd.
Palm Harbor, FL 34685

Date

9 Feb

Number of pages including cover sheet

1

To:

DAVID LYLES

From:

GEN. (R) J.B. DAVIS
USAF

Phone

Fax Phone

CC:

Phone

813-789-3908

Fax Phone

813-785-8087

REMARKS:

☐ Urgent

☒ For your review

☐ Reply ASAP

☐ Please comment

Off to LA Contact Pt. 310-471-7526
Home of Mr Allen Freeman. Then on
the 13th with my son at 703 354-5760
Ask for a courtesy call w Bob Stump on
the 14th also pls Cheers J.B. Davis



UNITED STATES ARMY RESERVE
"TWICE THE CITIZEN"

ROGER C. BULTMAN
BRIGADIER GENERAL, RETIRED
UNITED STATES ARMY RESERVE

FORMER DEPUTY CHIEF,
ARMY RESERVE

1121 Arlington Blvd
SUITE 507
ARLINGTON, VA 22209-3226
(703) 522-1452
FAX (703) 522-1134


Cellular: (703) 819-0581

June 2, 1995

Britta:

Attached is a copy of a biographical sketch on MG (Ret) Frank Smoker, USAF. He would like to meet with Gen Davis, for 10 or 15 minutes, to discuss the air requirements for Ft. Indiantown Gap, PA. He requested, anytime, on June 13th, 14th, 15th or 19th. General Smoker is available whenever General Davis has time to see him. If you could lock in a time, I would deeply appreciate it.

Thank You,


Roger C. Bultman
Brigadier General, (Retired)

BRITTA:

Any day ---- Any time would do!

Thanks
Ray

- Not available those days
- told Gen. Bultman (6/14, pm)
→ he'll send info over

**BRIEF BIOGRAPHICAL SKETCH
MAJOR GENERAL FRANK H. SMOKER, JR.
UNITED STATES AIR FORCE, RETIRED**

**Native of Columbia, Lancaster County, Pennsylvania.
Graduated from Columbia High School, 1943.**

**Veteran of World War II. Served in the 8th Air Force.
Flew 26 combat missions over Germany as B-17 Navigator.**

Graduated from USAF Pilot Training 1952.

**During 1960's, flew numerous worldwide transport missions in C-121 aircraft,
including combat missions into Vietnam.**

**Three aeronautical ratings: Command Pilot, Navigator and Observer.
Has flown over 5,000 hours.**

Graduated from Franklin and Marshall College, Bachelor of Science Degree in Chemistry.

Graduated from Auburn University, Masters Degree in Public Administration.

**Graduated from the Air War College, Maxwell Air Force Base, Alabama
(the USAF's most senior school of one year's duration).**

**Served in numerous assignments during 42 years military career -
foremost of which was as Commander, Pennsylvania Air National Guard
during last seven years prior to retirement in 1985.**

**Recipient of numerous awards and decorations -
foremost of which was the Air Force's highest peacetime decoration
presented upon retirement ... the Air Force Distinguished Service Medal.**

**Promoted to the honorary rank of Lieutenant General
on the Pennsylvania National Guard Retired List upon retirement.**

Inducted into the Pennsylvania Air National Guard Hall of Fame, 1992.

**Now resident of Lebanon, Pennsylvania. Serves in volunteer capacity in various
community organizations, including the Board of Directors, Lebanon County
Chapter, American Red Cross; the Board of Directors, United Way of Lebanon
County; and the Military Affairs Committee, Lebanon Valley Chamber
of Commerce.**

**Awarded the rank of Distinguished Eagle Scout by the Boy Scouts of America, 1989
(only Scouter to receive this award in the Lancaster-Lebanon Council).**

**Member of numerous organizations, including the Air Force Association;
the National Guard Associations of the United States and of Pennsylvania;
Columbia Lodge #286, F.& A.M.; the National Sojourners, Harrisburg
Chapter #76; the Harrisburg Consistory; and the Board of Regents
of the National Eagle Scout Association.**

(20 November 1993)

Lee Kling: Schedule - February 14 and 15, 1995

Tuesday, FEBRUARY 14th (Courtesy Calls)

1:45pm - Meet at Defense Base Closure Commission Office (optional)

2:30pm - Senator Rick Santorum, B-40 Dirksen Senate Building, Suite 2 (202/224-6324), with all 7 nominees

(Commission Staff: David Lyles)

Wednesday, FEBRUARY 15th

8:30am - Meet at Defense Base Closure Commission Office (optional)

9:30am - Confirmation Hearing, 106 Dirksen Senate Building

(Commission Staff: David Lyles)

Commissioner Kling: MARCH 6th

8:15am - Swearing-in of commissioners, 311 Cannon House Office Building

1:00pm - Meet with Steve Powell and 2 members of the Tampa Chamber of Commerce, back of hearing room - 345 Cannon House Office Building. Contact: Steve Powell - 202/862-5962.

-- Commission Staff: Frank Cirillo, Rick DiCamillo

Lee Kling: MARCH 8th

8:15am - Meeting with General Mundy, Commandant of the Marine Corps, 2006 Navy Annex.
Contact: First Sgt. Morgan - 703/614-2500.

9:00-9:30am - Meeting with General Sullivan, Chief of Staff, U.S. Army, 3E668 Pentagon.
Contact: Lil - 703/695-2077. (* If driving, use Mall Entrance)

10:00am - Meeting with Admiral Owens, Vice Chairman, Joint Chiefs of Staff, 2E860 Pentagon.
Contact: Col. Jo Ball - 703/614-8948.

11:15am - Meeting with General Fogleman, Chief of Staff, U.S. Air Force, 4E925 Pentagon.
Contact: Ms. Taylor - 703/697-9225.

1:00pm - Meeting with Joshua Gotbaum, Assistant Secretary of Defense for Economic Security, 3E808 Pentagon. Contact: Ronda - 703/695-2880.

Commissioner Kling: Thursday, MARCH 16th

8:00am - Breakfast meeting with Congressman Jim Chapman, Members Dining Room, H-117 the Capitol. Contact: Leslie Schindel - 202/225-3035.

12:00 noon - Meeting with Congressman Harold Ford, 216 Hart Senate Building.
Commission Staff: Bob Cook

Commissioner Lee Kling: Tuesday, MAY 9th

12:30 to 1:30pm - Meeting with Dr. Martin, Principal Deputy Assistant Secretary of Defense (Health Affairs) regarding realignment options for Wilford Hall, Commission office.

4:00pm - Telephone conference with Paul Roberson et al regarding Brooks AFB, Texas. Mr. Roberson will call you here at the office.

4:55pm - Telephone call with Congressman Vic Fazio (THEY WILL CALL YOU)

6:00pm - Meet with Terry O'Connell, La Colline, 400 N. Capitol, NW (202/737-0400)

COMMISSIONER LEE KLING: Friday, JUNE 9th Meeting

7:45pm - Meeting with Congressman Martin Frost, Star Grill at the Worthington Hotel,
Mezzanine Level, 200 Main Street (817/ 870-1000). Contact: Cynda Crawford - 817/
293-9231.

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COMMISSIONER KLING - MEETINGS June 12, 1995

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2:00 2:15 PM 2:30 2:45	2:30 PM KLING: Secretary of the Navy Dalton, Pentagon Mall Entrance
3:00 3:15 PM 3:30 3:45	3:30 PM KLING: Cong. Jim Chapman (TX), re: Red River, 311 Cannon
4:00 4:15 PM 4:30 4:45	4:00 PM KLING: Barry Blechman, Terry Brasey, Mike Shehedi, re: SPAWAR, 311 Cannon
5:00 5:15 PM 5:30 5:45	

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COMMISSIONER KLING - MEETINGS June 13, 1995

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COMMISSIONER KLING - MEETINGS June 14, 1995

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12:00 12:15 12:30 12:45 PM	12:15 PM KLING: Cong. Tejeda (TX), 216 Hart 12:30 PM KLING: Senator Hutchison (TX), 216 Hart	
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5:00 5:15 5:30 5:45 PM		



HOUSE OF REPRESENTATIVES
WASHINGTON, D. C. 20515

JAMES V. HANSEN
FIRST DISTRICT
UTAH

March 27, 1995

*Top David Hughes
David -
Can stop out on
the 17th to do this.*

The Honorable J.B. Davis
1995 Defense Base Closure & Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Commissioner Davis:

I am writing to extend to you a personal invitation to meet with me over breakfast or lunch, at your convenience, to discuss a few matters pertaining to this round of defense base closures as they affect installations in the State of Utah.

I know that your schedule is very hectic. However, I envision a short, informal get-together at mealtime close to Capitol Hill. I believe that such a meeting would be very productive and useful as we review the difficult decisions and recommendations of the Department of Defense.

I would be most appreciative, and would ask that you or a member of your staff contact me personally, or my Administrative Assistant, Ms. Nancee Blockinger, at (202) 225-0453, for scheduling purposes.

Sincerely yours

James V. Hansen
Member of Congress

JVH:sp



THE SUPERIOR COURT OF PENNSYLVANIA
JUDGE'S CHAMBERS
SUITE 2703 GRANT BUILDING
PITTSBURGH, PENNSYLVANIA 15219
(412)565-3509

JOHN G. BROSKY
SENIOR JUDGE

March 22, 1995

James B. Davis, Commissioner
Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear General Davis:

The governmental body of Allegheny County, Pennsylvania, the Board of County Commissioners, has appointed me Chairman of the Western Pennsylvania Coalition to keep the 911th AFRES Unit at Greater Pitt International Airport.

This is to introduce myself and to let you know that our congressional leaders and governmental officials together with community leaders will be taking a very active part in presenting to you and members of the BRAC data and support on the military value of the Air Base to justify its retention.

I am looking forward to meeting you in the very near future.

Your consideration is deeply appreciated.

Sincerely,

A handwritten signature in black ink, reading "John G. Brosky". The signature is stylized with a large, sweeping "J" and "B".

John G. Brosky
Maj/Gen (Ret.) PaANG

JGB/jec

JUDGE JOHN G. BROSKY
SUPERIOR COURT OF PENNSYLVANIA

THE HONORABLE JUDGE JOHN G. BROSKY, WAS HONORED BY THE ALLEGHENY COUNTY BAR ASSOCIATION AT A PORTRAIT CEREMONY FOR HIS 30 PLUS YEARS OF SERVICE ON THE BENCH AND AS AN OUTSTANDING LEADER WHO ESTABLISHED THE MODERN FAMILY COURT IN ALLEGHENY COUNTY. AT THAT FUNCTION, THE PRESIDENT JUDGE OF THE SUPERIOR COURT SAID THAT JUDGE BROSKY WAS AN OUTSTANDING JURIST, A HUMANITARIAN, BANQUET SPEAKER, A VETERAN OF THE ARMED FORCES, HUMORIST, HISTORIAN, PHOTOGRAPHER OF THE COURT AND 'THE REVEREND' WHO IS OFTEN CALLED UPON TO GIVE BLESSINGS AND INVOCATIONS.

JUDGE BROSKY GRADUATED FROM THE UNIVERSITY OF PITTSBURGH IN 1942 AND IMMEDIATELY ENTERED THE ARMED FORCES WITH SERVICE IN THE SOUTH PACIFIC. AFTER THE WAR, HE ENTERED THE PITT LAW SCHOOL, GRADUATING IN 1949.

IN 1956, JUDGE BROSKY WAS APPOINTED TO THE OLD COUNTY COURT OF ALLEGHENY COUNTY AND THEREAFTER SERVED IN COMMON PLEAS COURT FROM 1960 UNTIL 1980 WHEN HE BECAME A MEMBER OF THE SUPERIOR COURT OF PENNSYLVANIA. JUDGE BROSKY WAS BORN IN SCOTT TOWNSHIP WHERE HE AND HIS WIFE, ROSE, RESIDE. THEY HAVE THREE CHILDREN. THEY ARE: JOHN, A PATENT LAWYER; DAVID, A LAWYER; AND CAROL, A DOMESTIC RELATIONS COUNSELOR IN THE FAMILY DIVISION.

IN WORLD WAR II, JUDGE BROSKY WAS AN OFFICER IN THE SOUTH PACIFIC PARTICIPATING IN THE CAMPAIGNS OF GUADALCANAL, SOLOMON ISLANDS, NEW GUINEA AND THE PHILLIPINES. AFTER THE WAR HE JOINED THE UNITED STATES AIR FORCE, AND WAS ASSIGNED TO THE PENNSYLVANIA AIR NATIONAL GUARD FROM WHICH HE RETIRED AS A MAJOR GENERAL.

JUDGE BROSKY WAS THE STATE PRESIDENT OF THE PENNSYLVANIA CONFERENCE OF STATE TRIAL JUDGES; STATE PRESIDENT OF THE PENNSYLVANIA NATIONAL GUARD ASSOCIATION AND THE DISABLED AMERICAN

VETERANS. HE WAS ALSO THE NATIONAL PRESIDENT OF THE AIR FORCE ASSOCIATION.

DEDICATED TO MANY COMMUNITY ACTIVITIES, JUDGE BROSKY WAS PRESIDENT OF THE GREATER PITTSBURGH GUILD FOR THE BLIND NOW IN ITS 35TH YEAR OF WHICH HE WAS A CHARTER MEMBER AND STILL REMAINS ON THE BOARD OF DIRECTORS; DIRECTOR, HOME HEALTH SERVICES AND FOUNDER, NOW IN ITS 20TH YEAR; PAST PRESIDENT OF THE CHARTIERS VALLEY SCHOOL DISTRICT; PAST CHAIRMAN, BOARD OF DIRECTORS, BOYS & GIRLS CLUB OF WESTERN PENNSYLVANIA; CHAIRMAN, MON VALLEY COMMISSION, CREATED TO STIMULATE ECONOMIC GROWTH IN THE AREA, AND DIRECTOR OF MANY OTHER ORGANIZATIONS.

FOR HIS OUTSTANDING SERVICE, HE WAS MAN OF THE YEAR IN LAW BY THE PITTSBURGH JAYCEES AND THE CHARTIERS VALLEY CHAMBER OF COMMERCE. HE WAS THE VARSITY LETTERMAN OF DISTINCTION AT PITT AND A RECIPIENT OF MANY HUMANITARIAN AWARDS, THE CHARTIERS VALLEY COMMISSION ON HUMAN RELATIONS COMMUNITY SERVICE AWARD; THE ST. THOMAS MORE AWARD IN 1989; THE GEORGE WASHINGTON HONOR MEDAL AWARDED BY FREEDOMS FOUNDATION AT VALLEY FORGE, 1990; MAN OF THE YEAR 1990, AMERICAN BIOGRAPHICAL INSTITUTE; AND MAN OF THE YEAR AWARD, KOSCIUSZKO FOUNDATION, PITTSBURGH CHAPTER, 1991; 1994 MAN OF THE YEAR IN LAW & GOVERNMENT, VECTORS/PITTSBURGH.

IN ADDITION, THE JUDGE IS AN ACCOMPLISHED HORSESHOE PITCHER BEING A STATE CLASS CHAMPION IN 1992, 1993 AND SEVENTH IN THE WORLD CHAMPIONSHIP.

AS YOU CAN EXPECT, HE IS LISTED IN WHO'S WHO IN AMERICAN LAW; INTERNATIONAL WHO'S WHO OF INTELLECTUALS; TWO THOUSAND NOTABLE AMERICANS; AND OTHER WHO'S WHO PUBLICATIONS.

* * * * *

MEMORANDUM

To: COMMISSIONER LEE KLING

Fr: DAVID LYLES
CeCe CARMAN
BRITTA BRACKNEY

Date: April 26, 1995

Re: CONGRESSIONAL/ COMMUNITY MEETING REQUESTS

We have received, and continue to receive daily, requests from Members of Congress and community groups to meet with you and other Commissioners regarding military installations and communities effected by the base closure process.

→ Cong. Ford → phone call
Following are the Members of Congress that have requested a meeting with ALL

Commissioners:

→ Sen. Inhofe
Congresswoman Tillie Fowler (FL)

Congressman Walter Tucker (CA)

Congressman Solomon Ortiz (TX)

Congressman Roscoe Bartlett (MD)

Congressman Steve Horn (CA)

Congresswoman Jane Harman (CA)

Congressman James Hansen (UT)

Congressman Larry Combest (TX)! 10am phone call, 5/8

** has asked for meeting before May 10th

Congressman Richard Gephardt (MO) _

Congresswoman Susan Molinari (NY)

Congressman Ken Calvert (CA)

in May 8, 9, 15, 19, 25

Following are the community groups that would like to meet with ALL Commissioners:

1. Selfridge, MICHIGAN group including Michigan State Senator Ken DeBeaussiaert, State Representative Kim Yokich, Harrison Township Supervisor Pam Weeks.

** They are willing to meet anywhere/anytime.

2. Ft. Rucker, ALABAMA group including General Parker, Jack Edwards and representatives of Friends of Ft. Rucker.

** They are willing to meet anywhere/anytime.

5/2: Call Research (5/9) 4pm - they'll call here

** They specifically want to meet with Commissioners Davis, Robles and Steele, if meetings with all Commissioners are not possible.

3. Plattsburgh AFB, PENNSYLVANIA group including General Tom Tobin (Ret.) and Mayor Clyde Rabideau want to discuss a possible redirect of the 1993 decision to close the base.

** They are willing to meet anywhere/anytime.

4. Vance AFB, OKLAHOMA group

** They have requested a meeting with any Commissioners available May 3rd in Washington.

Following is a group that has requested a meeting with you:

1. Griffis Local Development Corporation, NEW YORK

** They are willing to come to Washington, or wherever.

** They are seeking a meeting - before May 5th if possible - with Commissioners Cornella and Montoya, also.

Commissioner Kling, please review these meeting requests and let us know if you would like us to attempt to schedule any of them. Any recommendations as to when or where you may wish to schedule these meetings would be appreciated. Please call if you have any questions.

MEMORANDUM

To: Commissioner LEE KLING

Fr: David Lyles
CeCe Carman
Britta Brackney

Date: May 30, 1995

Re: Congressional/Community Requests

We continue to receive requests from Members of Congress and community groups to meet with you and other Commissioners. As an update to our memo to you dated April 26th, following are the meeting or telephone call requests we have for you as of this date. Those items listed in **bold** are the requests received since the April 26th memo or requests that have been renewed since the May 10th adds hearing. If the request is for a telephone call, it is in *italics*.

Following are Members of Congress that have requested a meeting with you specifically:

Senator Kay Bailey Hutchison (TX) -- before June 12th
Rep. Ike Skelton (MO)
Rep. Sam Farr (CA) -- re: Ft. Hunter Liggett
Rep. Jim Chapman (TX)

*meet 12th or 13th after
the meeting - or lunch
or on 14th - lunch*

Following are the Members of Congress that have requested a meeting with ALL Commissioners:

Rep. Walter Tucker (CA)
Rep. Solomon Ortiz (TX)
Rep. Roscoe Bartlett (MD)
Rep. Steve Horn (CA)
Rep. Jane Harman (CA)
Rep. James Hansen (UT)
~~Rep. Susan Molinari (NY)~~
Rep. Ken Calvert (CA)
Rep. Albert Wynn (MD)
Rep. Susan Molinari (NY) -- to make point not made at NY hearing
Rep. Bill McCollum (FL) -- re: Nuclear Power School redirect
Rep. Frank Pallone (NJ)

*for any groups
or individual*

Following are community groups that would like to meet with you specifically:

1. **Army Publication Distribution Center, MD group, known as the Middle River Alternatives group, possibly including Bev Byron.**

**** Meeting June 12th - 14th**

**** Also requested meeting with General Davis.**

2. **Griffis Local Development Corporation, NY**

**** They are willing to come to Washington, or would like you to visit Rome, NY.**

**** They continue to request a meeting/visit with you or Commissioners Cornella or Montoya.**

Commissioner Kling, please review these meeting requests and let us know if you would like us to schedule any of them. Knowing that your schedule is extremely full with travel the next couple of weeks, should you wish to talk with any of the above Members of Congress or community groups, arranging a telephone call may be easier on you. Please call if you have any questions. Thanks for your consideration.

To: Commissioner Lee Kling

Fr: Britta

Date: Friday, June 16th

Re: Meeting Request/Telephone Call List

Commissioner Kling, following are the individuals (with telephone numbers) who have requested, as of this date, either a meeting or a telephone call with you:

1. Senator Orin Hatch (UT): 202/224-9856
2. Representative Robert Menendez (NJ): 202/225-7919
re: Bayonne
3. Representative Chris Smith (NJ): 202/225-3765
4. Representative Steve Horn: 202/225-6676
5. Senator Don Nickles (OK): 202/224-5754
6. Representative Sam Farr (CA): 202/225-2861
- telephone call requested
7. Representative Tony Hall (OH): 202/225-6465
re: Wright Patterson/Brooks
8. Governor Hunt (NC): Teresa Givens- 919/733-5085
re: Cherry Point and Oceana
9. Representative Vic Fazio (CA): 202/225-5716
- telephone call requested
10. Senator Kay Bailey Hutchison (TX): 202/224-9762
11. John Ashford (friend of Don Gallup): 703/243-1333

Commissioner Montoya: MARCH 6th

8:15am - Swearing-in of commissioners, 311 Cannon House Office Building

Benjamin Montoya: Schedule - February 14 and 15, 1995

Tuesday, FEBRUARY 14th (Courtesy Calls)

1:45pm - Meet at Defense Base Closure Commission Office (optional)

2:30pm - Senator Rick Santorum, B-40 Dirksen Senate Building, Suite 2 (202/224-6324), with all 7 nominees

(Commission Staff: David Lyles)

Wednesday, FEBRUARY 15th

8:30am - Meet at Defense Base Closure Commission Office (optional)

9:30am - Confirmation Hearing, 106 Dirksen Senate Building

(Commission Staff: David Lyles)

*** Pending Request from Senator Dianne Feinstein ***

Commissioner Montoya: Friday, MARCH 17th

8:00am - Breakfast meeting with Senator Chafee, Senators Dining Room, S-110 the Capitol.
Contact: Donna - 202/224-6174.

10:15am - Meet with Congressman Larry Combest, 1511 Longworth House Office Building.
Contact: Rob Lehman - 202/225-4005.

11:00am - Meet with Congressman Steve Horn, 129 Cannon House Office Building. Contact:
Janine - 202/225-6676.

Commission Staff: Alex Yellin

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COMMISSIONER MONTTOYA - MEETINGS **June 14, 1995**

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7:00 AM MONTTOYA: Brkf. with Adm. Boorda, Adm. Preuher,
 Pentagon 4E660 (Mall Entrance), Rosemary: 695-4412

COMMISSIONER BEN MONTOYA: Friday, JUNE 16th

**** CeCe will meet you at Senator Hutchison's office ****

8:15 to 8:45am - Breakfast with Senator Kay Bailey Hutchison (TX), 283 Russell. (Lindsey: 224-9762)

9:00am - Meet with Delegate Robert Underwood (Guam), 424 Cannon. (Angie: 225-1188)

9:30am - CALL Bev Byron (202/333-4455). She only needs a few minutes and has 3 things to discuss.

9:45am - Meet with Senator Paul Sarbanes (MD) and members of group representing White Oak, 309 Hart. (Senator Mikulski and Congressman Wynn MAY attend.) (Jonathon: 224-4524)

10:20am - Meet with Senator Don Nickles (OK), 133 Hart. (224-5754)

10:40a m - Meet with Senator Kent Conrad (ND), 724 Hart. (Lisa: 224-2043)

11:00am - Meet with Senators Bob Graham and Connie Mack (FL), 524 Hart. (Mike: 224-3041)

11:15am - Meet with Senator Conrad Burns (MT), 187 Dirksen. (Marni: 224-2644)

12:00noon - Meet with Representative Solomon Ortiz (TX), 2136 Rayburn. (225-7742)

12:20pm - Meet with Representative Bud Shuster (PA), 2188 Rayburn. (Carol: 225-2431)

12:45pm - Meet with Representative Larry Combest (TX), 1511 Longworth. (Rob: 225-4005)

1:10pm - Meet with Representative Frank Tejeda (TX), 323 Cannon. (Bianca: 225-1640)

1:35pm - Meet with Representative Sherwood Boehlert (NY), 2246 Rayburn. (Margaret: 225-3665)

2:00pm - Meet with Representative Bill Richardson (NM), 2209 Rayburn. (Isabel: 225-6190)

MEMORANDUM

To: COMMISSIONER BEN MONTOKA

Fr: DAVID LYLES
CeCe CARMAN
BRITTA BRACKNEY

Date: April 26, 1995

Re: CONGRESSIONAL/ COMMUNITY MEETING REQUESTS

We have received, and continue to receive daily, requests from Members of Congress and community groups to meet with you and other Commissioners regarding military installations and communities effected by the base closure process.

Following are the Members of Congress that have requested a meeting with you specifically:

Maine and New Hampshire Congressional Delegations
Congressman Frank Tejada (TX) -- offered March 16; out of town
Senator Conrad Burns (MT)

→ Cong. Frank Lucas (OK) re: Vance

Following are the Members of Congress that have requested a meeting with ALL Commissioners:

Congresswoman Tillie Fowler (FL)
Congressman Walter Tucker (CA)
Congressman Solomon Ortiz (TX)
Congressman Roscoe Bartlett (MD)
Congresswoman Jane Harman (CA)
Congressman James Hansen (UT)
Congressman Richard Gephardt (MO)
Congresswoman Susan Molinari (NY)
Congressman Ken Calvert (CA)

Following are the community groups that would like to meet with ALL Commissioners:

1. Selfridge, MICHIGAN group including Michigan State Senator Ken DeBeaussiaert, State Representative Kim Yokich, Harrison Township Supervisor Pam Weeks.
** They are willing to meet anywhere/anytime.

2. Ft. Rucker, ALABAMA group including General Parker, Jack Edwards and representatives of Friends of Ft. Rucker.
** They are willing to meet anywhere/anytime.
** They specifically want to meet with Commissioners Davis, Robles and Steele, if meetings with all Commissioners are not possible.
3. Plattsburgh AFB, PENNSYLVANIA group including General Tom Tobin (Ret.) and Mayor Clyde Rabideau want to discuss a possible redirect of the 1993 decision to close the base.
** They are willing to meet anywhere/anytime.
4. VanceAFB, OKLAHOMA group
** They have requested a meeting with any Commissioners available May 3rd in Washington.

Following are community groups that has requested a meeting with you:

1. Griffis Local Development Corporation, NEW YORK
** They are willing to come to Washington, or wherever.
** They are seeking a meeting - before May 5th if possible - with Commissioners Cornella and Kling, also.
2. Representatives for NAS San Diego, CALIFORNIA, who are with the law firm of Kutak Rock in Washington, D.C.
** They would like to request a meeting with you, or that you visit the installation.

Commissioner Montoya, please review these meeting requests and let us know if you would like us to attempt to schedule any of them. Any recommendations as to when or where you may wish to schedule these meetings would be appreciated. Please call if you have any questions.

Document Separator

MEMORANDUM

To: Commissioner BEN MONTOYA

Fr: David Lyles
CeCe Carman
Britta Brackney

Date: May 30, 1995

Re: Congressional/Community Requests

We continue to receive requests from Members of Congress and community groups to meet with you and other Commissioners. As an update to our memo to you dated April 26th, following are the meeting or telephone call requests we have for you as of this date. Those items listed in **bold** are the requests received since the April 26th memo or requests that have been renewed since the May 10th adds hearing. If the request is for a telephone call, it is in *italics*.

Following are Members of Congress that have requested a meeting with you specifically:

Maine & New Hampshire Congressional Delegations

Senator Kay Bailey Hutchison (TX) - *OK, 6/6*

Senator Bill Cohen (ME)

Senator Don Nickles (OK) - *OK, 6/6*

Rep. Sam Gejdenson (CT)

Rep. Frank Tejeda (TX)

Senator Conrad Burns (MT) - *OK, 6/6*

Rep. Frank Lucas (OK) -- re: Vance AFB

Following are Members of Congress that have requested a meeting with ALL Commissioners:

Rep. Walter Tucker (CA)

Rep. Solomon Ortiz (TX) - *OK, 6/6*

Rep. Roscoe Bartlett (MD)

Rep. Jane Harman (CA)

Rep. James Hansen (UT)

Rep. Richard Gephardt (MO) - *OK, 6/6*

Rep. Susan Molinari (NY) -- *to make point not made at NY hearing*

Rep. Bill McCullom (FL) -- re: Nuclear Power School redirect

Rep. Albert Wynn (MD)

Rep. Ike Skelton (MO)

Rep. Frank Pallone (NJ)

Following are community groups that have requested a meeting with you specifically:

1. Selfridge, MI group - more info
** They are willing to meet anywhere/anytime.
** Nancy Barber indicates that you expressed an interest in meeting with this group.
2. Kelly AFB group including Paul Roberson, John Plebani and former Congressman Tom Loeffler. (Dickson)
** They are willing to meet anytime.
** They have also requested a meeting with Chairman Dixon and Commissioners Cornella and Davis. - let's (visit)
3. New London, CT group, with the request coming from former Congressman Bob Davis, would like you to visit/meet with them while you are in the Boston area June 2nd and 3rd. (or DL mtg. June 12-14)

Commissioner Montoya, please review these meeting requests and let us know if you would like us to schedule any of them. Knowing that your schedule is extremely full with travel the next couple of weeks, should you wish to talk with any of the above Members of Congress or community groups, arranging a telephone call may be easier on you. Please call if you have any questions. Thanks for your consideration.

June 15, 1995

Dear Colleagues:

For many reasons the subject of Air Force ALC's has presented us all with a dilemma. I feel a sense of frustration as we attempt to reconcile what we all know about excess industrial capacity with the Air Force's argument that it is cheaper to live with it than shed it.

In order to refute the Air Force position one must try to understand it. I wish to share with you my understanding.

Simply, the Air Force argues that through their management actions they have and, will continue to have, only that capacity required to execute the available workload. This means that the number of people, amount of equipment and space is sized to do the job at hand. They admit, however, that there remains idle industrial capability, reflected in machines and space. They further argue that they include the cost of maintaining this idle capability in their cost structure.

I believe I now understand why the Air Force argues that to close an ALC will require the transfer of 93% of the positions as this represents the transfer of an optimal incremental workload to a new location. Some of the idle machines and space at the new site might be used depending on the work transferred.

The punch line is, on a cash basis, it costs more to close an ALC and move functions than to downsize in-place and pay for the idle industrial capability. The Air Force undoubtedly considers the idle capability as a sunk cost and therefore only has to pay for the annual maintenance costs in their rates. In a private setting, depreciation and carrying costs of such idle capacity especially at these levels, would likely force a consolidation and divestiture rather quickly. An organization living on a year to year budget views the world differently.

I hope this note will assist in stimulating dialogue and further understanding.

A handwritten signature in cursive script, appearing to read "Ben".

Commissioner Robles: MARCH 6th

8:15am - Swearing-in of commissioners, 311 Cannon House Office Building

Commissioner Robles: Thursday, MARCH 16th

7:50am - David Lyles to meet you in the hotel lobby

8:15am - Meeting with Senator Hutchison, 283 Russell Senate Office Building. Contact:
Lindsey - 202/224-9762.

4:00pm (or immediately after hearing) - Meeting with Tampa Chamber of Commerce members.
Contact: Gina, Holland & Powell - 202/457-5947.

Attending meeting will be: Steve Powell, Holland & Powell
Bruce Drennan
Bill Lax
Don Barber, President
Al Austin
Mayor Greco of Tampa (tentative)

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COMMISSIONER ROBLES - MEETINGS June 13, 1995

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COMMISSIONER ROBLES - MEETINGS June 14, 1995

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MEMORANDUM

To: COMMISSIONER JOE ROBLES

Fr: DAVID LYLES
CeCe CARMAN
BRITTA BRACKNEY

Date: April 26, 1995

Re: CONGRESSIONAL/ COMMUNITY MEETING REQUESTS

We have received, and continue to receive daily, requests from Members of Congress and community groups to meet with you and other Commissioners regarding military installations and communities effected by the base closure process.

Following are the Members of Congress that have requested a meeting with you specifically:

Senator Kay Bailey Hutchison (TX)

** this is an additional request, following March 16th meeting

Congressman Robert Menendez (NJ)

Senator Conrad Burns (MT)

Following are the Members of Congress that have requested a meeting with ALL Commissioners:

Congresswoman Tillie Fowler (FL)

Congressman Walter Tucker (CA)

Congressman Solomon Ortiz (TX)

Congressman Roscoe Bartlett (MD)

Congressman Steve Horn (CA)

Congresswoman Jane Harman (CA)

Congressman James Hansen (UT)

Congressman Larry Combest (TX)

Congressman Richard Gephardt (MO) *especially him, Cornella, AAD*

Congresswoman Susan Molinari (NY)

Congressman Ken Calvert (CA)

Following are the community groups that would like to meet with ALL Commissioners:

1. Selfridge, MICHIGAN group including Michigan State Senator Ken DeBeaussaert, State Representative Kim Yokich, Harrison Township Supervisor Pam Weeks.
** They are willing to meet anywhere/anytime.
2. Ft. Rucker, ALABAMA group including General Parker, Jack Edwards and representatives of Friends of Ft. Rucker.
** They are willing to meet anywhere/anytime.
** They specifically want to meet with you and Commissioners Davis and Steele, if meetings with all Commissioners are not possible.
3. Plattsburgh AFB, PENNSYLVANIA group including General Tom Tobin (Ret.) and Mayor Clyde Rabideau want to discuss a possible redirect of the 1993 decision to close the base.
** They are willing to meet anywhere/anytime.
4. Vance AFB, OKLAHOMA group
** They have requested a meeting with any Commissioners available May 3rd in Washington.

Commissioner Robles, please review these meeting requests and let us know if you would like us to attempt to schedule any of them. Any recommendations as to when or where you may wish to schedule these meetings would be appreciated. Please call if you have any questions.

• Mayor Rout (Memphis) - May 8, 9

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MEMORANDUM

To: Commissioner JOE ROBLES

Fr: David Lyles
CeCe Carman
Britta Brackney

Date: May 30, 1995

Re: Congressional/Community Requests

We continue to receive requests from Members of Congress and community groups to meet with you and other Commissioners. As an update to our memo to you dated April 26th, following are the meeting or telephone call requests we have for you as of this date. Those items listed in **bold** are the requests received since the April 26th memo or requests that have been renewed since the May 10th adds hearing. If the request is for a telephone call, it is in *italics*.

Following are Members of Congress that have requested a meeting with you specifically:

Rep. Richard Gephardt (MO)
Rep. Sam Farr (CA) -- re: Ft. Hunter Liggett
Rep. Steve Horn (CA) -- re: Long Beach
Rep. Jim Chapman (TX) -- with Senator Kay Bailey Hutchison

Following are Members of Congress that have requested a meeting with ALL Commissioners:

Rep. Solomon Ortiz (TX)
Rep. Walter Tucker (CA)
Rep. Roscoe Bartlett (MD)
Rep. Steve Horn (CA)
Rep. Jane Harman (CA)
Rep. James Hansen (UT)
Rep. Larry Combest (TX)
Rep. Ken Calvert (CA)
Rep. Susan Molinari (NY) -- to make point not made at NY hearing
Rep. Bill McCullom (FL) -- re: Nuclear Power School redirect
Rep. Ike Skelton (MO)
Rep. Albert Wynn (MD)
Rep. Frank Pallone (NJ)

Following is a community group that has requested a meeting with you specifically:

1. **Ft. Greely, AK group, at the request of Senator Stevens, would like you to meet with Lee Clune and Ray Woodruff.**
**** Meeting the week of June 12th - 16th**
**** Also requesting meeting with Commissioners Steele, Cox and Cornella.**

Commissioner Robles, please review these meeting requests and let us know if you would like us to schedule any of them. Knowing that your schedule is extremely full with travel the next couple of weeks, should you wish to talk with any of the above Members of Congress or community groups, arranging a telephone call may be easier on you. Please call if you have any questions. Thanks for your consideration.